

# DEPARTMENT OF HIGHER EDUCATION

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## COLORADO COMMISSION ON



# HIGHER EDUCATION

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ACCESS TO HIGH-QUALITY, AFFORDABLE EDUCATION FOR ALL COLORADANS

## EXECUTIVE BRIEFING COLORADO HIGHER EDUCATION FINANCING STUDY

The Commission initiated a funding study in July of this year that proposed to review national funding models for higher education. The National Center for Higher Education Management Systems (NCHEMS), a well-established private nonprofit organization dedicated to assist higher education improve their management capability, agreed to lead this study. Each institution contributed to the cost of the study and participated in the effort.

The study was precipitated by a consensus among higher education administrators, Commissioners, Governing Board members and legislators that there was a need for an independent assessment of the overall state of higher education funding in Colorado in order to refine the College Opportunity Fund program and address inequities or inconsistencies in funding.

NCHEMS' key recommendation is to move the funding discussions for higher education away from a cost model to a revenue-driven model. The fundamental question NCHEMS posed was how to determine whether institutions were adequately and equitably funded: i.e., each institution has adequate resources for the unique missions and resulting program offerings that affect cost.

NCHEMS identified two sets of national models: one that uses costs, formulas and pieces of the structure of higher education to negotiate funding and the other that uses benchmarks developed through comparative institution analysis taking into consideration revenue in addition to costs. Based on NCHEMS' strong recommendation to utilize a model that benchmarks data and revenues, they developed comparable institutional benchmarks for each public higher education institution in Colorado. Using a revenue-driven model calculates the total of general tax funds and tuition and fees provided for operation of higher education. This model is not intended to be based on actual costs and does not take into account relative tax bases, governance structures, or history of funding.

This model is not intended to serve as a distribution/allocation model. Further work must be conducted collaboratively with all stakeholders before decisions are made on proper allocation models.

[Attachment A](#) defines the criteria used by NCHEMS to select the benchmark institutions and shows each institution's benchmark/peer groups. In almost all cases, institutions wish to continue analyzing and refining peer selections. Each institution except the Community Colleges has a set of peer groups that reflect the criteria used – e.g., size, program type, role and mission and geographic setting as shown in [Attachment A-1](#). The Community Colleges are broken into four groups and compared within these groups as shown in [Attachment A-2](#).

The first set of calculations shows that Colorado higher education institutions receive only approximately 63.3% of the funding of their peers. As a comparison, a review of K-12 education funding shows K-12 schools in Colorado are funded at 92% of the national average. Importantly, the study shows which institutions have been disproportionately under-funded and provides critical data on tuition revenues relative to general fund dollars against comparable institutional benchmarks. Although the findings of the NCHEMS study may not be surprising to those familiar with the state of higher education funding in Colorado, the Commission, legislature and institutions now have data necessary to develop a cohesive and comprehensive funding plan to bring Colorado institutions up to at least the average level of benchmark funding.

Stakeholders also can and should take these data and findings and conduct further analysis to determine the best mechanism for addressing inequities in funding levels within the state system. The information presented in the study will also assist stakeholders in determining how to better allocate funds to the College Opportunity Fund stipend, fee-for-service contracts, and financial aid in order to drive state priorities and provide greater predictability to institutions for budget planning purposes. In addition, the study should facilitate a discussion regarding the proportion of educational costs that should be borne by taxpayers (stipend, fee-for-service and financial aid) versus students and families (tuition and fees).

A review of the proportion of revenues coming from state sources shows that as state funding for higher education declined, reliance on tuition and fee revenue increased. It is important to remember that the comparison of tuition and fees to the benchmarked institutions must be separated by resident and nonresident students since nonresident tuition rates are four to five times higher than resident rates at some institutions. For example, at the University of Colorado Boulder, the resident undergraduate full time tuition rate is \$4,554 and the nonresident undergraduate full time tuition rate is \$22,450.

[Attachment B](#) shows the percent of funding Colorado institutions receive compared to their benchmark institutions. In order to fund all state institutions at the same level as the average – not the highest – peer benchmarks, it would require approximately \$848M in revenues in today's dollars; Colorado is even slightly farther behind in general fund revenues.

[Attachment C](#) is a series of charts showing the proportion of revenues (tuition and fees, general fund and total revenues) as percent of funding by type of institution – research, four-year and community colleges.

[Attachment D](#) shows each institution as a percent of their peer/benchmark institutions. Each institutional chart shows the dollar revenues of peer comparisons and Colorado institution.

[Attachment E](#) shows nonresident and resident tuition and fee rates (not revenues) to clarify the difference in collections these rates can have. These rates are not intended to be benchmark figures and further analysis and work on the figures are necessary in order to establish appropriate tuition rate benchmarks. However, the preliminary information demonstrates that a disproportionate amount of the tuition rate increases has been shifted to out-of-state residents over the last several years. Importantly, the data shows that there is little flexibility in terms of increasing tuition rates and revenue for out-of-state students whereas some flexibility exists in the market to increase tuition rates and revenue for in-state students.

# NCHEMS

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## CRITERIA FOR SELECTION OF PEERS

In selecting peers for the Colorado institutions, the following criteria were employed:

- 1. Similarity of Mission.** Before more fine-grained criteria were utilized, some broad indicators of institutional mission were employed. These included:
  - a. Control-only public institutions were considered as peers.
  - b. Land-Grant Status-Because of the special set of services provided by landgrant institutions (Agricultural Extension, Agricultural Research, etc.), peers for Colorado State University (CSU) were selected from among other landgrant institutions. Land-grant institutions were excluded from consideration as peers for the other Colorado institutions.
  - c. Presence of a Medical School-Because medical schools are so expensive, their presence within an institution can significantly affect overall institutional operating costs. As a consequence, institutions with embedded medical programs were excluded from consideration as peers for Colorado institutions. The same logic applies to veterinary medicine. As a result, only land-grant institutions with vet med programs were included as peers for CSU.
  - d. Research Involvement-The extent to which institutions have research as a significant component of their mission is a defining institutional characteristic. Therefore, for universities having a research mission, the amount of research being conducted was considered in the peer selection process. This is the only selection criterion for which fiscal data were utilized.
  - e. Levels of Instructional Offerings-Because more advanced educational offerings tend to be more costly, an effort was made to match Colorado institutions with other institutions having similar emphases.
    - Doctoral-granting institutions matched with other doctoral-granting institutions.
    - Masters-granting institutions matched with other masters institutions, with attention to the proportional on graduate versus undergraduate programming.

- Two-year institutions matched only with other two-year institutions.
2. Size. Colorado institutions were matched with other institutions of generally similar size. This factor is especially important for smaller institutions for which comparisons with other institutions not large enough to benefit from economies of scale are critical.
  3. **Program mix.** Because the costs of offering some programs are considerably higher than those associated with others, institutional emphasis on high-cost programs was included as a selection criteria.
    - For four-year **institutions, consideration was given to emphasis on** health and engineering **programs.**
    - For two-year institutions, emphasis on health, trades, and technical programs was considered.

## **Procedures**

In selecting peers:

1. Funding was considered as the independent variable in the process. All peers were picked "blind"-that is, on the basis of mission, size, and program characteristics before any data on finances were compiled and reviewed.
2. Every effort **was made to select "actual" peers, not aspirational peers.**
3. The universe of institutions incorporated into the selection process was national in scope. A reasonable list of true comparison institutions could not be created if the search were limited to contiguous (or regional) states. However, an effort was made to include regional institutions wherever possible.

## **Links to Attachments A1 and A2 (Peer Institutions)**

### **4-Year Institutions**

[Adams State College](#)  
[Colorado State University at Pueblo](#)  
[Fort Lewis College](#)  
[Mesa State College](#)  
[Metropolitan State College](#)  
[University of Colorado-Colorado Springs](#)  
[Western State College](#)

### **Research Institutions**

[Colorado School of Mines](#)  
[Colorado State University](#)  
[University of Colorado at Boulder](#)  
[University of Colorado at Denver](#)  
[University of Colorado Health Sciences Center](#)  
[University of Northern Colorado](#)

### **2-Year Institutions**

#### **Group A**

Front Range Community College  
Pikes Peak Community College

#### **Group B**

Colorado Northwestern Community College  
Lamar Community College  
Northeastern Junior College  
Otero Junior College

#### **Group C**

Arapahoe Community College  
Community College of Aurora  
Community College of Denver  
Pueblo Community College  
Red Rocks Community College

#### **Group D**

Morgan Community College  
Trinidad State Junior College

**NCHEMS PEERS - Adams State College**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

ADAMS STATE COLLEGE  
ARIZONA STATE UNIVERSITY AT THE WEST CAMPUS  
ARMSTRONG ATLANTIC STATE UNIVERSITY  
AUGUSTA STATE UNIVERSITY  
BOWIE STATE UNIVERSITY  
CAMERON UNIVERSITY  
CHICAGO STATE UNIVERSITY  
COLORADO STATE UNIVERSITY-PUEBLO  
COLUMBUS STATE UNIVERSITY  
CUNY MEDGAR EVERS COLLEGE  
CUNY YORK COLLEGE  
DIXIE STATE COLLEGE OF UTAH  
FARMINGDALE STATE UNIVERSITY OF NEW YORK  
FITCHBURG STATE COLLEGE  
FRAMINGHAM STATE COLLEGE  
GOVERNORS STATE UNIVERSITY  
INDIANA UNIVERSITY-NORTHWEST  
INDIANA UNIVERSITY-SOUTH BEND  
INDIANA UNIVERSITY-SOUTHEAST  
LOUISIANA STATE UNIVERSITY-SHREVEPORT  
SUNY EMPIRE STATE COLLEGE  
TEXAS A & M UNIVERSITY-CORPUS CHRISTI  
UNIVERSITY OF ARKANSAS AT FT SMITH  
UNIVERSITY OF HOUSTON-CLEAR LAKE  
UNIVERSITY OF MICHIGAN-FLINT  
WASHBURN UNIVERSITY  
WESTERN CONNECTICUT STATE UNIVERSITY  
WORCESTER STATE COLLEGE

**NCHEMS PEERS - Colorado State University**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

COLORADO STATE UNIVERSITY  
AUBURN UNIVERSITY MAIN CAMPUS  
IOWA STATE UNIVERSITY  
KANSAS STATE UNIVERSITY  
MISSISSIPPI STATE UNIVERSITY  
NORTH CAROLINA STATE UNIVERSITY AT RALEIGH  
OKLAHOMA STATE UNIVERSITY-MAIN CAMPUS  
OREGON STATE UNIVERSITY  
PURDUE UNIVERSITY-MAIN CAMPUS  
TEXAS A & M UNIVERSITY  
THE UNIVERSITY OF TENNESSEE  
UNIVERSITY OF CALIFORNIA-DAVIS  
VIRGINIA POLYTECHNIC INSTITUTE AND STATE UNIV  
WASHINGTON STATE UNIVERSITY



**NCHEMS PEERS - Colorado State University-Pueblo**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

COLORADO STATE UNIVERSITY-PUEBLO  
CHRISTOPHER NEWPORT UNIVERSITY  
COASTAL CAROLINA UNIVERSITY  
CUNY YORK COLLEGE  
FAIRMONT STATE UNIVERSITY  
LOCK HAVEN UNIVERSITY OF PENNSYLVANIA  
MISSOURI SOUTHERN STATE UNIVERSITY  
MISSOURI WESTERN STATE COLLEGE  
RAMAPO COLLEGE OF NEW JERSEY  
SHEPHERD UNIVERSITY  
THE RICHARD STOCKTON COLLEGE OF NEW JERSEY  
UNIVERSITY OF SOUTH CAROLINA UPSTATE

**NCHEMS PEERS - Fort Lewis College**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

FORT LEWIS COLLEGE

CHRISTOPHER NEWPORT UNIVERSITY

CONCORD UNIVERSITY

EASTERN OREGON UNIVERSITY

EVERGREEN STATE COLLEGE

MASSACHUSETTS COLLEGE OF LIBERAL ARTS

RAMAPO COLLEGE OF NEW JERSEY

ST MARY'S COLLEGE OF MARYLAND

SUNY COLLEGE AT PURCHASE

THE UNIVERSITY OF VIRGINIA'S COLLEGE AT WISE

UNIVERSITY OF HAWAII AT HILO

UNIVERSITY OF MINNESOTA-MORRIS

UNIVERSITY OF NORTH CAROLINA AT ASHEVILLE

**NCHEMS PEERS - Mesa State College**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

MESA STATE COLLEGE

BLACK HILLS STATE UNIVERSITY

CAMERON UNIVERSITY

COLUMBIA COLLEGE

DICKINSON STATE UNIVERSITY

FERRIS STATE UNIVERSITY

LAKE SUPERIOR STATE UNIVERSITY

LEWIS-CLARK STATE COLLEGE

MISSOURI SOUTHERN STATE UNIVERSITY

MISSOURI WESTERN STATE COLLEGE

SHAWNEE STATE UNIVERSITY

SHEPHERD UNIVERSITY

SOUTHERN ARKANSAS UNIVERSITY MAIN CAMPUS

UNIVERSITY OF ARKANSAS AT MONTICELLO

UNIVERSITY OF SOUTH CAROLINA UPSTATE

UNIVERSITY OF SOUTH CAROLINA-AIKEN

UNIVERSITY OF SOUTHERN INDIANA

WEST VIRGINIA STATE UNIVERSITY

**NCHEMS PEERS - Metropolitan State College of Denver**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

METROPOLITAN STATE COLLEGE OF DENVER  
APPALACHIAN STATE UNIVERSITY  
CALIFORNIA STATE UNIVERSITY-CHICO  
CALIFORNIA STATE UNIVERSITY-FRESNO  
CALIFORNIA STATE UNIVERSITY-SAN BERNARDINO  
COLLEGE OF CHARLESTON  
EASTERN MICHIGAN UNIVERSITY  
JAMES MADISON UNIVERSITY  
KENNESAW STATE UNIVERSITY  
SAINT CLOUD STATE UNIVERSITY  
UNIVERSITY OF CENTRAL OKLAHOMA  
UNIVERSITY OF HOUSTON-DOWNTOWN  
UNIVERSITY OF NORTHERN IOWA  
WESTERN WASHINGTON UNIVERSITY

**NCHEMS PEERS - Colorado School of Mines**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

COLORADO SCHOOL OF MINES  
MICHIGAN TECHNOLOGICAL UNIVERSITY  
NEW JERSEY INSTITUTE OF TECHNOLOGY  
NEW MEXICO INSTITUTE OF MINING AND TECHNOLOGY  
SOUTH DAKOTA SCHOOL OF MINES AND TECHNOLOGY  
UNIVERSITY OF ALABAMA IN HUNTSVILLE  
UNIVERSITY OF MISSOURI-ROLLA

**NCHEMS PEERS - University of Colorado at Boulder**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

UNIVERSITY OF COLORADO AT BOULDER  
FLORIDA STATE UNIVERSITY  
INDIANA UNIVERSITY-BLOOMINGTON  
SUNY AT ALBANY  
THE UNIVERSITY OF TEXAS AT AUSTIN  
UNIVERSITY OF CALIFORNIA-BERKELEY  
UNIVERSITY OF CALIFORNIA-SANTA BARBARA  
UNIVERSITY OF CONNECTICUT  
UNIVERSITY OF KANSAS MAIN CAMPUS  
UNIVERSITY OF MASSACHUSETTS-AMHERST  
UNIVERSITY OF NEBRASKA AT LINCOLN  
UNIVERSITY OF OREGON

**NCHEMS PEERS - University of Colorado as Colorado Springs**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

UNIVERSITY OF COLORADO AT COLORADO SPRINGS  
FLORIDA ATLANTIC UNIVERSITY-BOCA RATON  
PORTLAND STATE UNIVERSITY  
THE UNIVERSITY OF TENNESSEE-CHATTANOOGA  
THE UNIVERSITY OF TEXAS AT EL PASO  
UNIVERSITY OF MASSACHUSETTS-BOSTON  
UNIVERSITY OF MISSOURI-ST LOUIS  
UNIVERSITY OF NORTH CAROLINA AT CHARLOTTE  
WESTERN CAROLINA UNIVERSITY  
WICHITA STATE UNIVERSITY  
UNIVERSITY OF MICHIGAN-DEARBORN  
OAKLAND UNIVERSITY  
SALEM STATE COLLEGE  
SONOMA STATE UNIVERSITY  
WEST CHESTER UNIVERSITY OF PENNSYLVANIA

**NCHEMS PEERS - University of Colorado at Denver**

**Data Source: NCHEMS NCES Finance Dataset, 2003-04**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/15/06**

**Institution**

UNIVERSITY OF COLORADO AT DENVER  
CLEVELAND STATE UNIVERSITY  
GEORGE MASON UNIVERSITY  
PORTLAND STATE UNIVERSITY  
THE UNIVERSITY OF TEXAS AT DALLAS  
UNIVERSITY OF AKRON MAIN CAMPUS  
UNIVERSITY OF MASSACHUSETTS-LOWELL  
UNIVERSITY OF MEMPHIS  
UNIVERSITY OF MISSOURI-ST LOUIS  
UNIVERSITY OF NORTH CAROLINA AT GREENSBORO  
WICHITA STATE UNIVERSITY  
NORTHERN ARIZONA UNIVERSITY



**NCHEMS PEERS - University Of Colorado Health Sciences Center**

**Data Source: NCHEMS NCES Finance Dataset, 2003-04**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/15/06**

**Institution**

UNIVERSITY OF COLORADO HEALTH SCIENCES CENTER  
LOUISIANA STATE UNIVERSITY-HEALTH SCIENCES CENTER  
MEDICAL COLLEGE OF GEORGIA  
MEDICAL COLLEGE OF OHIO  
MEDICAL UNIVERSITY OF SOUTH CAROLINA  
NORTHEASTERN OHIO UNIVERSITIES COLLEGE OF MEDICINE  
OKLAHOMA STATE UNIVERSITY CENTER FOR HEALTH SCIENCES  
OREGON HEALTH & SCIENCE UNIVERSITY  
SUNY HEALTH SCIENCE CENTER AT BROOKLYN  
SUNY HEALTH SCIENCE CENTER AT SYRACUSE  
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
THE UNIVERSITY OF CONNECTICUT SCH OF MED AND DENT  
THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER  
THE UNIVERSITY OF TEXAS HEALTH SCIENCE-SAN ANTONIO  
THE UNIVERSITY OF TEXAS MEDICAL BRANCH  
UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES  
UNIVERSITY OF KANSAS MEDICAL CENTER  
UNIVERSITY OF MASSACHUSETTS MEDICAL SCH WORCESTER  
UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY  
UNIVERSITY OF MISSISSIPPI MEDICAL CENTER  
UNIVERSITY OF NEBRASKA MEDICAL CENTER  
UNIVERSITY OF NORTH TEXAS-HLTH SCI CTR AT FT WORTH  
UNIVERSITY OF OKLAHOMA HEALTH SCIENCES CENTER  
UNIVERSITY OF PUERTO RICO-MEDICAL SCIENCES CAMPUS  
UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS  
WEST VIRGINIA SCHOOL OF OSTEOPATHIC MEDICINE

**NCHEMS PEERS - University of Northern Colorado**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

UNIVERSITY OF NORTHERN COLORADO  
BALL STATE UNIVERSITY  
BOWLING GREEN STATE UNIVERSITY-MAIN CAMPUS  
ILLINOIS STATE UNIVERSITY  
INDIANA UNIVERSITY OF PENNSYLVANIA-MAIN CAMPUS  
MIAMI UNIVERSITY-OXFORD  
NORTHERN ARIZONA UNIVERSITY  
NORTHERN ILLINOIS UNIVERSITY  
SUNY AT BINGHAMTON  
UNIVERSITY OF NORTH CAROLINA AT GREENSBORO  
UNIVERSITY OF NORTH TEXAS

**NCHEMS PEERS - Western State College of Colorado**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

WESTERN STATE COLLEGE OF COLORADO  
ALCORN STATE UNIVERSITY  
CALIFORNIA STATE UNIVERSITY-MONTEREY BAY  
CONCORD UNIVERSITY  
ELIZABETH CITY STATE UNIVERSITY  
FORT VALLEY STATE UNIVERSITY  
LINCOLN UNIVERSITY  
MANSFIELD UNIVERSITY OF PENNSYLVANIA  
MORRISVILLE STATE COLLEGE  
SUNY COLLEGE OF AGRIC AND TECHN AT COBLESKILL  
SUNY COLLEGE OF TECHNOLOGY AT ALFRED  
SUNY COLLEGE OF TECHNOLOGY AT CANTON  
SUNY COLLEGE OF TECHNOLOGY AT DELHI  
UNIVERSITY OF ARKANSAS AT MONTICELLO  
UNIVERSITY OF ARKANSAS AT PINE BLUFF  
UNIVERSITY OF MAINE AT FARMINGTON  
UNIVERSITY OF MARYLAND-EASTERN SHORE  
UNIVERSITY OF MONTEVALLO  
WEST LIBERTY STATE COLLEGE  
WINSTON-SALEM STATE UNIVERSITY

**NCHEMS PEERS - Community Colleges Group A**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

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**Date:**

**9/7/06**

**Institution**

FRONT RANGE COMMUNITY COLLEGE  
PIKES PEAK COMMUNITY COLLEGE  
AMARILLO COLLEGE  
CENTURY COMMUNITY AND TECHNICAL COLLEGE  
COLLEGE OF LAKE COUNTY  
CUESTA COLLEGE  
DEL MAR COLLEGE  
ELGIN COMMUNITY COLLEGE  
FOOTHILL COLLEGE  
GUILFORD TECHNICAL COMMUNITY COLLEGE  
HENRY FORD COMMUNITY COLLEGE  
J SARGEANT REYNOLDS COMMUNITY COLLEGE  
JOHN C CALHOUN STATE COMMUNITY COLLEGE  
KALAMAZOO VALLEY COMMUNITY COLLEGE  
LORAIN COUNTY COMMUNITY COLLEGE  
MIDLANDS TECHNICAL COLLEGE  
OAKTON COMMUNITY COLLEGE  
ROCK VALLEY COLLEGE  
SOUTHWEST TENNESSEE COMMUNITY COLLEGE  
SOUTHWESTERN ILLINOIS COLLEGE  
SPOKANE COMMUNITY COLLEGE  
TRITON COLLEGE  
WASHTENAW COMMUNITY COLLEGE

## **NCHEMS PEERS - Community Colleges Group B**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

### **Institution**

COLORADO NORTHWESTERN COMMUNITY COLLEGE  
OTERO JUNIOR COLLEGE  
NORTHEASTERN JUNIOR COLLEGE  
LAMAR COMMUNITY COLLEGE  
AIKEN TECHNICAL COLLEGE  
ALABAMA SOUTHERN COMMUNITY COLLEGE  
ARKANSAS NORTHEASTERN COLLEGE  
ASHLAND COMMUNITY AND TECHNICAL COLLEGE  
ASNUNTUCK COMMUNITY COLLEGE  
BARSTOW COLLEGE  
BERKSHIRE COMMUNITY COLLEGE  
BIG BEND COMMUNITY COLLEGE  
BRUNSWICK COMMUNITY COLLEGE  
CECIL COMMUNITY COLLEGE  
CENTRAL ALABAMA COMMUNITY COLLEGE  
CENTRAL WYOMING COLLEGE  
CHATTAHOOCHEE VALLEY COMMUNITY COLLEGE  
CHESAPEAKE COLLEGE  
CHIPOLA COLLEGE  
CLARENDON COLLEGE  
CLARK STATE COMMUNITY COLLEGE  
CLATSOP COMMUNITY COLLEGE  
CLINTON COMMUNITY COLLEGE  
COFFEYVILLE COMMUNITY COLLEGE AND AREA TECHNICAL SCHOOL  
COLBY COMMUNITY COLLEGE  
COLLEGE OF EASTERN UTAH  
COLLEGE OF THE SISKIYOU  
CONNORS STATE COLLEGE  
CRAVEN COMMUNITY COLLEGE  
CROWDER COLLEGE  
DANVILLE AREA COMMUNITY COLLEGE  
DELAWARE TECHNICAL AND COMMUNITY COLLEGE-TERRY  
DENMARK TECHNICAL COLLEGE  
DODGE CITY COMMUNITY COLLEGE  
DYERSBURG STATE COMMUNITY COLLEGE  
EAST ARKANSAS COMMUNITY COLLEGE  
EASTERN WYOMING COLLEGE  
EDISON STATE COMMUNITY COLLEGE  
ENTERPRISE-OZARK COMMUNITY COLLEGE  
FEATHER RIVER COMMUNITY COLLEGE DISTRICT  
FLATHEAD VALLEY COMMUNITY COLLEGE  
FLORIDA KEYS COMMUNITY COLLEGE

FRANK PHILLIPS COLLEGE  
FULTON-MONTGOMERY COMMUNITY COLLEGE  
GARDEN CITY COMMUNITY COLLEGE  
GEORGIA MILITARY COLLEGE-MAIN CAMPUS  
GRAYS HARBOR COLLEGE  
GREAT BASIN COLLEGE  
GREENFIELD COMMUNITY COLLEGE  
HAGERSTOWN COMMUNITY COLLEGE  
HAWAII COMMUNITY COLLEGE  
HIGHLAND COMMUNITY COLLEGE  
HIGHLAND COMMUNITY COLLEGE  
HILL COLLEGE  
HOWARD COUNTY JUNIOR COLLEGE DISTRICT  
ILLINOIS EASTERN COMMUNITY COLLEGES-LINCOLN TRAIL COLLEGE  
ILLINOIS EASTERN COMMUNITY COLLEGES-WABASH VALLEY COLLEGE  
JAMES SPRUNT COMMUNITY COLLEGE  
KAUAI COMMUNITY COLLEGE  
KENT STATE UNIVERSITY-TRUMBULL CAMPUS  
KENT STATE UNIVERSITY-TUSCARAWAS REGIONAL CAMPUS  
LAKE CITY COMMUNITY COLLEGE  
LAKE REGION STATE COLLEGE  
LAKE-SUMTER COMMUNITY COLLEGE  
LAMAR STATE COLLEGE-PORT ARTHUR  
LASSEN COMMUNITY COLLEGE  
LENOIR COMMUNITY COLLEGE  
MARSHALLTOWN COMMUNITY COLLEGE  
MARTIN COMMUNITY COLLEGE  
MAUI COMMUNITY COLLEGE  
MAYLAND COMMUNITY COLLEGE  
MAYSVILLE COMMUNITY COLLEGE  
MIDDLE GEORGIA COLLEGE  
MIDDLESEX COMMUNITY COLLEGE  
MITCHELL COMMUNITY COLLEGE  
MONTGOMERY COMMUNITY COLLEGE  
MURRAY STATE COLLEGE  
NORTH CENTRAL MICHIGAN COLLEGE  
NORTH CENTRAL MISSOURI COLLEGE  
NORTH FLORIDA COMMUNITY COLLEGE  
NORTHEAST TEXAS COMMUNITY COLLEGE  
NORTHWEST COMMUNITY COLLEGE  
NORTHWEST STATE COMMUNITY COLLEGE  
NORTHWESTERN CONNECTICUT COMMUNITY COLLEGE  
PANOLA COLLEGE  
PAUL D CAMP COMMUNITY COLLEGE  
PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS  
QUINEBAUG VALLEY COMMUNITY COLLEGE  
RANDOLPH COMMUNITY COLLEGE  
RAPPAHANNOCK COMMUNITY COLLEGE  
REDLANDS COMMUNITY COLLEGE  
RICH MOUNTAIN COMMUNITY COLLEGE  
RICHLAND COMMUNITY COLLEGE  
RICHMOND COMMUNITY COLLEGE  
ROANOKE-CHOWAN COMMUNITY COLLEGE

ROXBURY COMMUNITY COLLEGE  
SAMPSON COMMUNITY COLLEGE  
SANTA FE COMMUNITY COLLEGE  
SEMINOLE STATE COLLEGE  
SHAWNEE COMMUNITY COLLEGE  
SNEAD STATE COMMUNITY COLLEGE  
SOUTH FLORIDA COMMUNITY COLLEGE  
SOUTH GEORGIA COLLEGE  
SOUTHERN WEST VIRGINIA COMMUNITY AND TECHNICAL COLL  
SOUTHWESTERN COMMUNITY COLLEGE  
SOUTHWESTERN MICHIGAN COLLEGE  
SPOON RIVER COLLEGE  
SULLIVAN COUNTY COMMUNITY COLLEGE  
TERRA STATE COMMUNITY COLLEGE  
THREE RIVERS COMMUNITY COLLEGE  
TREASURE VALLEY COMMUNITY COLLEGE  
TRI-COUNTY COMMUNITY COLLEGE  
WEST SHORE COMMUNITY COLLEGE  
WESTERN OKLAHOMA STATE COLLEGE  
WESTERN PIEDMONT COMMUNITY COLLEGE  
WESTERN TEXAS COLLEGE  
WESTERN WYOMING COMMUNITY COLLEGE  
WILSON TECHNICAL COMMUNITY COLLEGE  
WOR-WIC COMMUNITY COLLEGE  
ZANE STATE COLLEGE

**NCHEMS PEERS - Community Colleges Group C**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

COMMUNITY COLLEGE OF AURORA  
COMMUNITY COLLEGE OF DENVER  
ARAPAHOE COMMUNITY COLLEGE  
PUEBLO COMMUNITY COLLEGE  
RED ROCKS COMMUNITY COLLEGE  
AIMS COMMUNITY COLLEGE  
ALAMANCE COMMUNITY COLLEGE  
ALLEGANY COLLEGE OF MARYLAND  
ANGELINA COLLEGE  
ARKANSAS STATE UNIVERSITY-BEEBE  
ASHEVILLE BUNCOMBE TECHNICAL COMMUNITY COLLEGE  
AUGUSTA TECHNICAL COLLEGE  
BALTIMORE CITY COMMUNITY COLLEGE  
BISHOP STATE COMMUNITY COLLEGE  
BISMARCK STATE COLLEGE  
BLUE RIDGE COMMUNITY COLLEGE  
BOSSIER PARISH COMMUNITY COLLEGE  
BUNKER HILL COMMUNITY COLLEGE  
CALDWELL COMMUNITY COLLEGE AND TECHNICAL INSTITUTE  
CAPE COD COMMUNITY COLLEGE  
CAPE FEAR COMMUNITY COLLEGE  
CARL SANDBURG COLLEGE  
CASPER COLLEGE  
CEDAR VALLEY COLLEGE  
CENTRAL ARIZONA COLLEGE  
CENTRAL CAROLINA COMMUNITY COLLEGE  
CENTRAL LAKES COLLEGE-BRAINERD  
CENTRAL OREGON COMMUNITY COLLEGE  
CENTRAL VIRGINIA COMMUNITY COLLEGE  
CHATTAHOCHEE TECHNICAL COLLEGE  
CINCINNATI STATE TECHNICAL AND COMMUNITY COLLEGE  
CITY COLLEGES OF CHICAGO-OLIVE-HARVEY COLLEGE  
CLEVELAND STATE COMMUNITY COLLEGE  
COASTAL BEND COLLEGE  
COASTAL CAROLINA COMMUNITY COLLEGE  
COCHISE COLLEGE  
COLLEGE OF MARIN  
COLLEGE OF SOUTHERN IDAHO  
COLLEGE OF THE MAINLAND  
COLORADO MOUNTAIN COLLEGE  
COLUMBIA STATE COMMUNITY COLLEGE  
COLUMBUS TECHNICAL COLLEGE  
CRAFTON HILLS COLLEGE



DALTON STATE COLLEGE  
DARTON COLLEGE  
DELAWARE TECHNICAL AND COMMUNITY COLLEGE-OWENS

DELAWARE TECHNICAL AND COMMUNITY COLLEGE-STANTON-  
DIXIE STATE COLLEGE OF UTAH  
DURHAM TECHNICAL COMMUNITY COLLEGE  
EAST CENTRAL COMMUNITY COLLEGE  
EAST MISSISSIPPI COMMUNITY COLLEGE  
EASTERN ARIZONA COLLEGE  
EL CENTRO COLLEGE  
FLOYD COLLEGE  
FORSYTH TECHNICAL COMMUNITY COLLEGE  
GATEWAY COMMUNITY COLLEGE  
GERMANNA COMMUNITY COLLEGE  
GRAYSON COUNTY COLLEGE  
GREEN RIVER COMMUNITY COLLEGE  
GWINNETT TECHNICAL COLLEGE  
HAWKEYE COMMUNITY COLLEGE  
HAZARD COMMUNITY AND TECHNICAL COLLEGE  
HOCKING COLLEGE  
HOLMES COMMUNITY COLLEGE  
HONOLULU COMMUNITY COLLEGE  
HORRY-GEORGETOWN TECHNICAL COLLEGE  
HUTCHINSON COMMUNITY COLLEGE  
INDIAN HILLS COMMUNITY COLLEGE  
INVER HILLS COMMUNITY COLLEGE  
IOWA CENTRAL COMMUNITY COLLEGE  
IOWA WESTERN COMMUNITY COLLEGE  
ITAWAMBA COMMUNITY COLLEGE  
JACKSON COMMUNITY COLLEGE  
JACKSON STATE COMMUNITY COLLEGE  
JOHN A LOGAN COLLEGE  
JOHN TYLER COMMUNITY COLLEGE  
JOHNSTON COMMUNITY COLLEGE  
JONES COUNTY JUNIOR COLLEGE  
KASKASKIA COLLEGE  
KELLOGG COMMUNITY COLLEGE  
KILGORE COLLEGE  
KISHWAUKEE COLLEGE  
LAKE MICHIGAN COLLEGE  
LAKE WASHINGTON TECHNICAL COLLEGE  
LAKELAND COMMUNITY COLLEGE  
LARAMIE COUNTY COMMUNITY COLLEGE  
LEE COLLEGE  
LEHIGH CARBON COMMUNITY COLLEGE  
LEWIS AND CLARK COMMUNITY COLLEGE  
LINCOLN LAND COMMUNITY COLLEGE  
LINN-BENTON COMMUNITY COLLEGE  
LORD FAIRFAX COMMUNITY COLLEGE  
LUZERNE COUNTY COMMUNITY COLLEGE  
MASSACHUSETTS BAY COMMUNITY COLLEGE  
MASSASOIT COMMUNITY COLLEGE

MCLENNAN COMMUNITY COLLEGE  
MERIDIAN COMMUNITY COLLEGE  
MIDLAND COLLEGE  
MISSISSIPPI DELTA COMMUNITY COLLEGE  
MOHAVE COMMUNITY COLLEGE  
MORTON COLLEGE  
MOUNT WACHUSETT COMMUNITY COLLEGE  
MT HOOD COMMUNITY COLLEGE  
MUSKEGON COMMUNITY COLLEGE  
NASHVILLE STATE TECHNICAL COMMUNITY COLLEGE  
NAUGATUCK VALLEY COMMUNITY COLLEGE  
NEW HAMPSHIRE TECHNICAL INSTITUTE  
NEW RIVER COMMUNITY COLLEGE  
NORTH CENTRAL TEXAS COLLEGE  
NORTH IDAHO COLLEGE  
NORTH IOWA AREA COMMUNITY COLLEGE  
NORTH SHORE COMMUNITY COLLEGE  
NORTHAMPTON COUNTY AREA COMMUNITY COLLEGE  
NORTHEAST COMMUNITY COLLEGE  
NORTHEAST IOWA COMMUNITY COLLEGE-CALMAR  
NORTHEAST MISSISSIPPI COMMUNITY COLLEGE  
NORTHEAST STATE TECHNICAL COMMUNITY COLLEGE  
NORTHERN ESSEX COMMUNITY COLLEGE  
NORTHLAND PIONEER COLLEGE  
NORTHWEST ARKANSAS COMMUNITY COLLEGE  
NORTHWEST SHOALS COMMUNITY COLLEGE-MUSCLE SHOALS  
NORTHWESTERN MICHIGAN COLLEGE  
ODESSA COLLEGE  
OKLAHOMA STATE UNIVERSITY-OKLAHOMA CITY  
OKLAHOMA STATE UNIVERSITY-OKMULGEE  
OLYMPIC COLLEGE  
PALO VERDE COLLEGE  
PARADISE VALLEY COMMUNITY COLLEGE  
PASCO-HERNANDO COMMUNITY COLLEGE  
PATRICK HENRY COMMUNITY COLLEGE  
PEARL RIVER COMMUNITY COLLEGE  
PENINSULA COLLEGE  
PIEDMONT TECHNICAL COLLEGE  
PIEDMONT VIRGINIA COMMUNITY COLLEGE  
PRAIRIE STATE COLLEGE  
PULASKI TECHNICAL COLLEGE  
QUINCY COLLEGE  
QUINSIGAMOND COMMUNITY COLLEGE  
READING AREA COMMUNITY COLLEGE  
REND LAKE COLLEGE  
RIVERLAND COMMUNITY COLLEGE  
ROANE STATE COMMUNITY COLLEGE  
ROCHESTER COMMUNITY AND TECHNICAL COLLEGE  
ROGUE COMMUNITY COLLEGE  
ROWAN-CABARRUS COMMUNITY COLLEGE  
SAN JOSE CITY COLLEGE  
SANDHILLS COMMUNITY COLLEGE  
SHELTON STATE COMMUNITY COLLEGE

SKAGIT VALLEY COLLEGE  
SKYLINE COLLEGE  
SNOW COLLEGE  
SOUTHEAST KENTUCKY COMMUNITY AND TECHNICAL COLLEGE  
SOUTHEASTERN COMMUNITY COLLEGE  
SOUTHERN MAINE COMMUNITY COLLEGE  
SOUTHERN UNION STATE COMMUNITY COLLEGE  
SPARTANBURG TECHNICAL COLLEGE  
SPRINGFIELD TECHNICAL COMMUNITY COLLEGE  
STARK STATE COLLEGE OF TECHNOLOGY  
SUNY COLLEGE OF TECHNOLOGY AT CANTON  
SURRY COMMUNITY COLLEGE  
TEMPLE COLLEGE  
THOMAS NELSON COMMUNITY COLLEGE  
TRI-COUNTY TECHNICAL COLLEGE  
TRINITY VALLEY COMMUNITY COLLEGE  
UNIVERSITY OF ARKANSAS AT FT SMITH  
UNIVERSITY OF CINCINNATI-RAYMOND WALTERS COLLEGE  
VANCE-GRANVILLE COMMUNITY COLLEGE  
VIRGINIA WESTERN COMMUNITY COLLEGE  
VOLUNTEER STATE COMMUNITY COLLEGE  
WALLA WALLA COMMUNITY COLLEGE  
WALTERS STATE COMMUNITY COLLEGE  
WAUBONSEE COMMUNITY COLLEGE  
WAYNE COMMUNITY COLLEGE  
WEATHERFORD COLLEGE  
WENATCHEE VALLEY COLLEGE  
WEST VIRGINIA UNIVERSITY AT PARKERSBURG  
WESTERN IOWA TECH COMMUNITY COLLEGE  
WESTMORELAND COUNTY COMMUNITY COLLEGE  
WHARTON COUNTY JUNIOR COLLEGE  
YORK TECHNICAL COLLEGE

**NCHEMS PEERS - Community Colleges Group D**

**Data Source: NCHEMS NCES Finance Dataset, 2004-05**

**Prepared by: Linda Keep (303) 497-0314**

**Date:**

**9/7/06**

**Institution**

MORGAN COMMUNITY COLLEGE  
TRINIDAD STATE JUNIOR COLLEGE  
ATHENS TECHNICAL COLLEGE  
BAINBRIDGE COLLEGE  
BAY DE NOC COMMUNITY COLLEGE  
BEAUFORT COUNTY COMMUNITY COLLEGE  
BELMONT TECHNICAL COLLEGE  
BLACK RIVER TECHNICAL COLLEGE  
BLADEN COMMUNITY COLLEGE  
BRAZOSPORT COLLEGE  
CENTRAL CAROLINA TECHNICAL COLLEGE  
CENTRAL OHIO TECHNICAL COLLEGE  
CISCO JUNIOR COLLEGE  
CLEVELAND COMMUNITY COLLEGE  
CLOUD COUNTY COMMUNITY COLLEGE  
COASTAL GEORGIA COMMUNITY COLLEGE  
COLUMBIA-GREENE COMMUNITY COLLEGE  
DABNEY S LANCASTER COMMUNITY COLLEGE  
EASTERN MAINE COMMUNITY COLLEGE  
EDGECOMBE COMMUNITY COLLEGE  
GALVESTON COLLEGE  
H COUNCILL TRENHOLM STATE TECHNICAL COLLEGE  
HALIFAX COMMUNITY COLLEGE  
HAYWOOD COMMUNITY COLLEGE  
HENDERSON COMMUNITY COLLEGE  
  
ILLINOIS EASTERN COMMUNITY COLLEGES-FRONTIER COMMUNITY  
ILLINOIS EASTERN COMMUNITY COLLEGES-OLNEY CENTRAL COLLEGE  
ISOTHERMAL COMMUNITY COLLEGE  
IVY TECH STATE COLLEGE-KOKOMO  
IVY TECH STATE COLLEGE-SOUTH CENTRAL  
IVY TECH STATE COLLEGE-WHITEWATER  
J F INGRAM STATE TECHNICAL COLLEGE  
JAMES A RHODES STATE COLLEGE  
JEFFERSON DAVIS COMMUNITY COLLEGE  
JOHN WOOD COMMUNITY COLLEGE  
KENT STATE UNIVERSITY-ASHTABULA CAMPUS  
KIRTLAND COMMUNITY COLLEGE  
LABETTE COMMUNITY COLLEGE  
LAKE AREA TECHNICAL INSTITUTE  
LAMAR STATE COLLEGE-ORANGE  
LAWSON STATE COMMUNITY COLLEGE

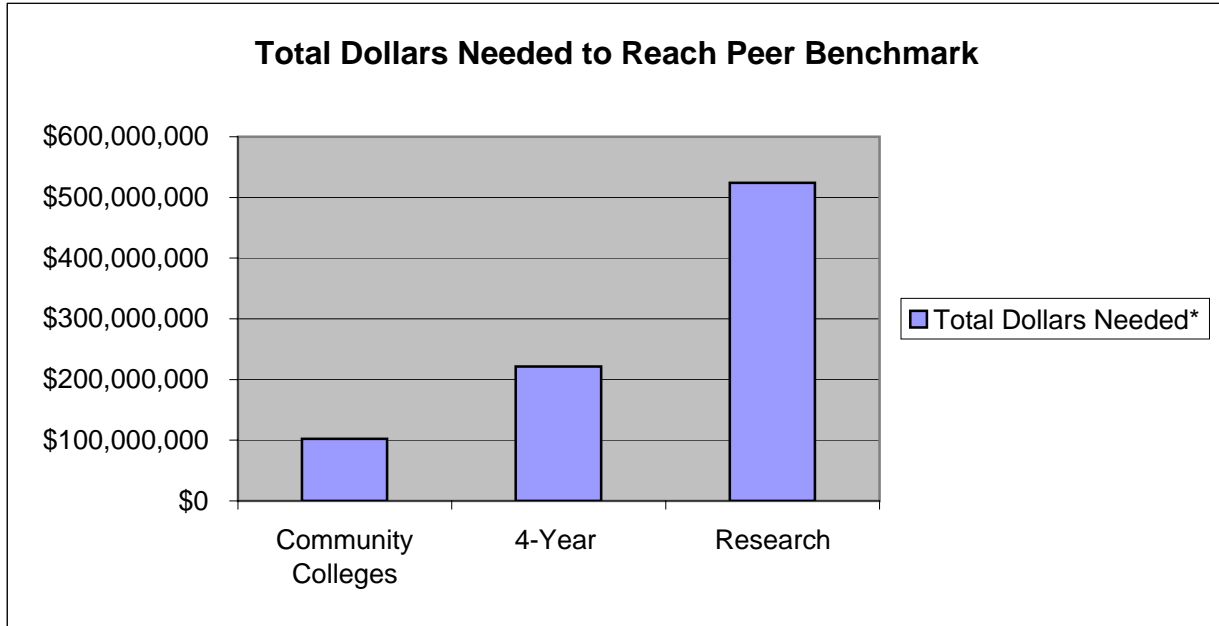
LUNA COMMUNITY COLLEGE  
LURLEEN B WALLACE COMMUNITY COLLEGE  
MARION TECHNICAL COLLEGE  
MID MICHIGAN COMMUNITY COLLEGE  
MINNESOTA STATE COMM AND TECH COLLEGE-FERGUS FALLS  
MONTANA STATE UNIVERSITY-COLL OF TECHN-GREAT FALLS  
MONTCALM COMMUNITY COLLEGE  
MOUNTAIN EMPIRE COMMUNITY COLLEGE  
NATIONAL PARK COMMUNITY COLLEGE  
NEOSHO COUNTY COMMUNITY COLLEGE  
NEW MEXICO JUNIOR COLLEGE  
NH COMMUNITY TECHNICAL COLLEGE-NASHUA-CLAREMONT  
NICOLET AREA TECHNICAL COLLEGE  
NORTH ARKANSAS COLLEGE  
NORTHEAST ALABAMA COMMUNITY COLLEGE  
NORTHERN MAINE TECHNICAL COLLEGE  
NORTHERN NEW MEXICO COMMUNITY COLLEGE  
NORTHLAND COMMUNITY AND TECHNICAL COLLEGE  
ORANGEBURG CALHOUN TECHNICAL COLLEGE  
OWENSBORO COMMUNITY AND TECHNICAL COLLEGE  
PIEDMONT COMMUNITY COLLEGE  
REID STATE TECHNICAL COLLEGE  
ROBESON COMMUNITY COLLEGE  
ROCKINGHAM COMMUNITY COLLEGE  
SALEM COMMUNITY COLLEGE  
SAUK VALLEY COMMUNITY COLLEGE  
SEWARD COUNTY COMMUNITY COLLEGE  
SHERIDAN COLLEGE  
SOUTH ARKANSAS COMMUNITY COLLEGE  
SOUTHEAST TECHNICAL INSTITUTE  
SOUTHEASTERN COMMUNITY COLLEGE  
SOUTHERN ARKANSAS UNIVERSITY TECH  
SOUTHERN UNIVERSITY AT SHREVEPORT  
SOUTHWEST WISCONSIN TECHNICAL COLLEGE  
SOUTHWESTERN COMMUNITY COLLEGE  
SOUTHWESTERN OREGON COMMUNITY COLLEGE  
STANLY COMMUNITY COLLEGE  
TECHNICAL COLLEGE OF THE LOWCOUNTRY  
TEXAS STATE TECHNICAL COLLEGE-WEST TEXAS  
UMPQUA COMMUNITY COLLEGE  
UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE-MORRILTON  
UNIVERSITY OF MONTANA-HELENA COLLEGE OF TECHNOLOGY  
VERNON COLLEGE  
VIRGINIA HIGHLANDS COMMUNITY COLLEGE  
WASHINGTON STATE COMMUNITY COLLEGE  
WEST VIRGINIA NORTHERN COMMUNITY COLLEGE  
WYTHEVILLE COMMUNITY COLLEGE

## Attachment B

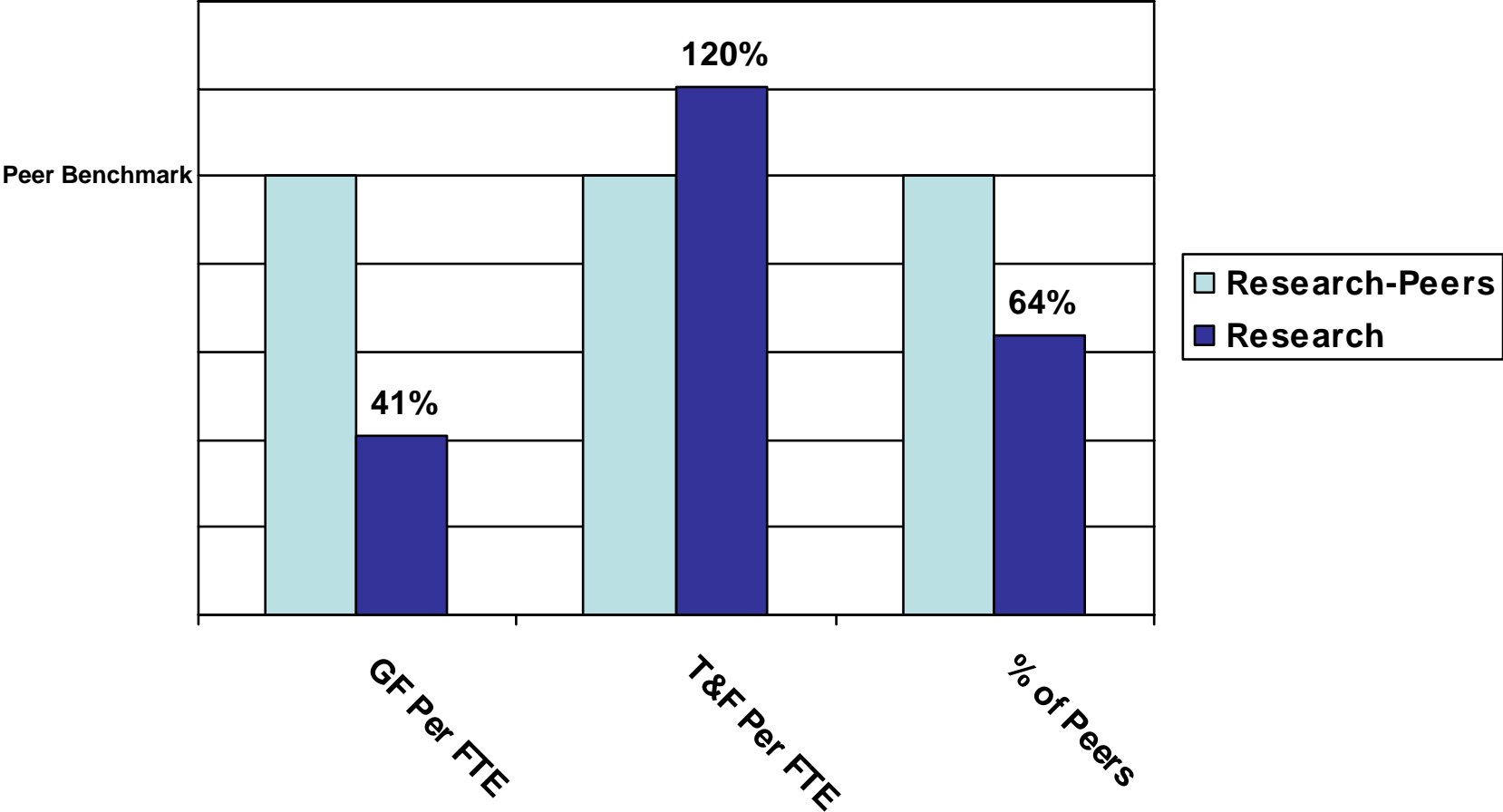
### Total Dollars Needed to Reach Peer Benchmark

Type of Institution	Total Dollars Needed*
Community Colleges	\$102,352,256
4-Year	\$221,640,627
Research	\$524,205,559
Total	\$848,198,442

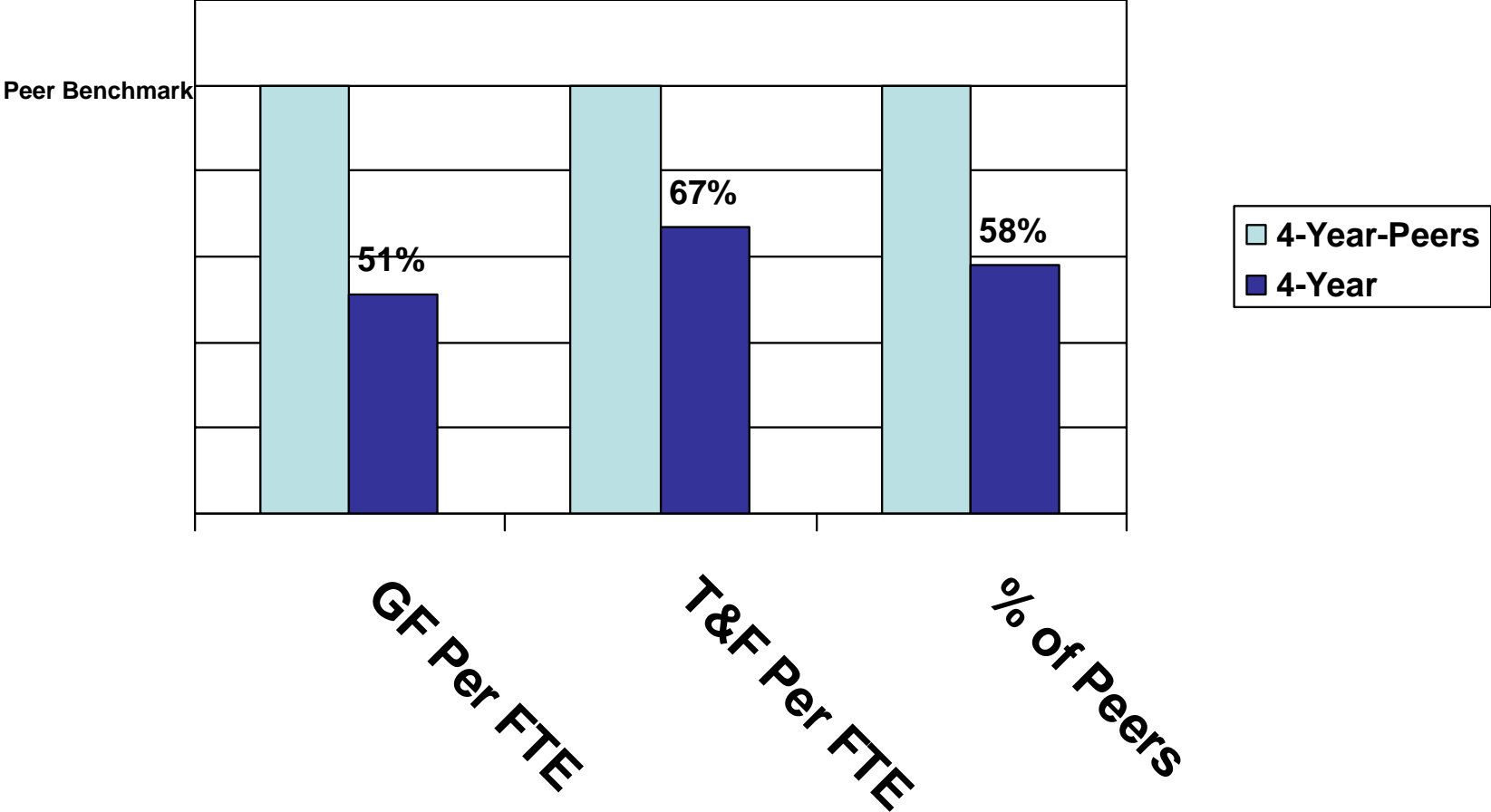
\*In Constant Dollars



# Research Institutions, % Peer Benchmark

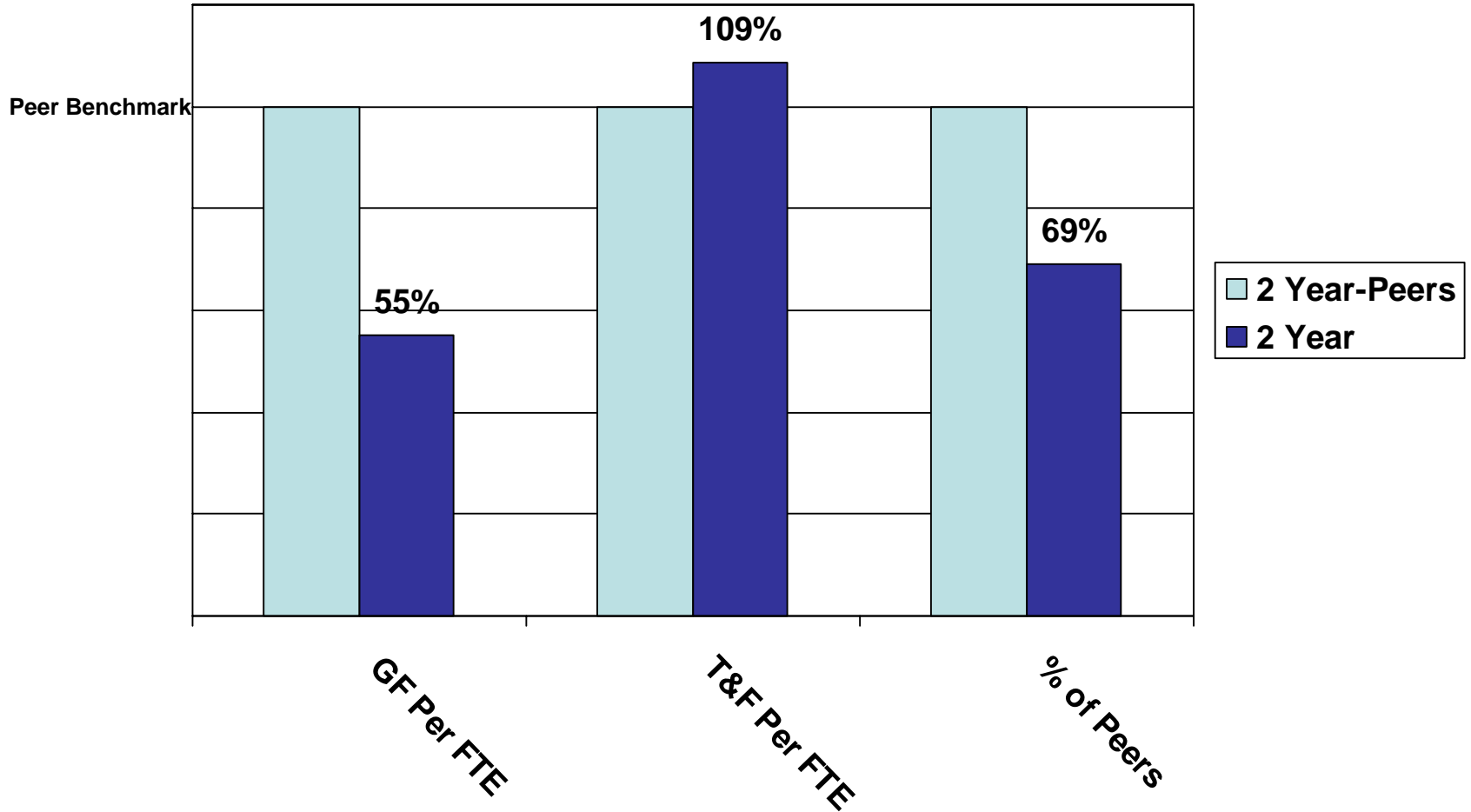


# 4-Year Institutions, % of Peer Benchmark





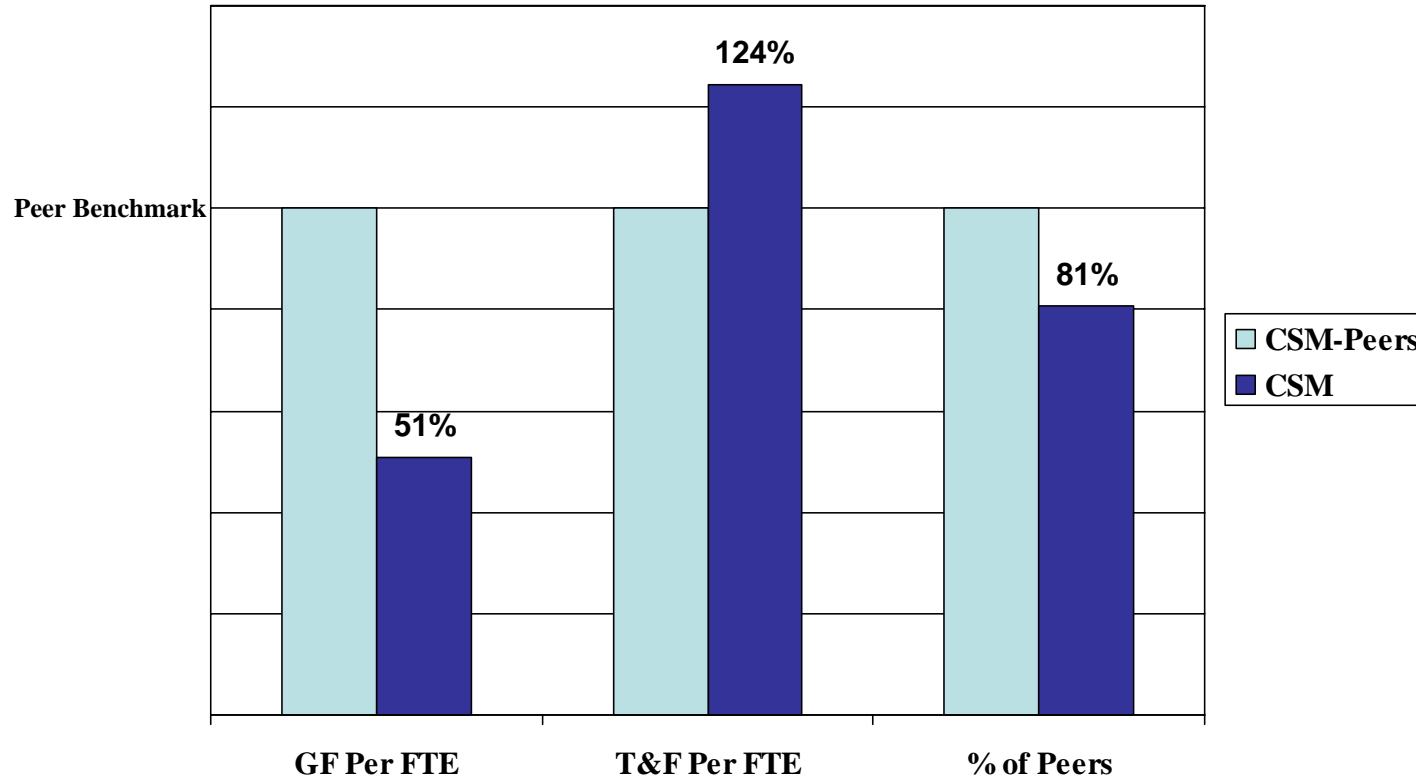
## 2-Year Institutions, % of Peer Benchmark



CCCS Note:

If the programmatic offering element is removed from the analysis, according to other NCHEMS data from a different project, Colorado's community colleges are far more underfunded by General Fund than even the study points out. Colorado's community colleges cannot afford to offer programs that other states offer routinely. The peer institutions are not a reflection necessarily, then, of the program offerings that should be in place.

# CSM FY 06-07



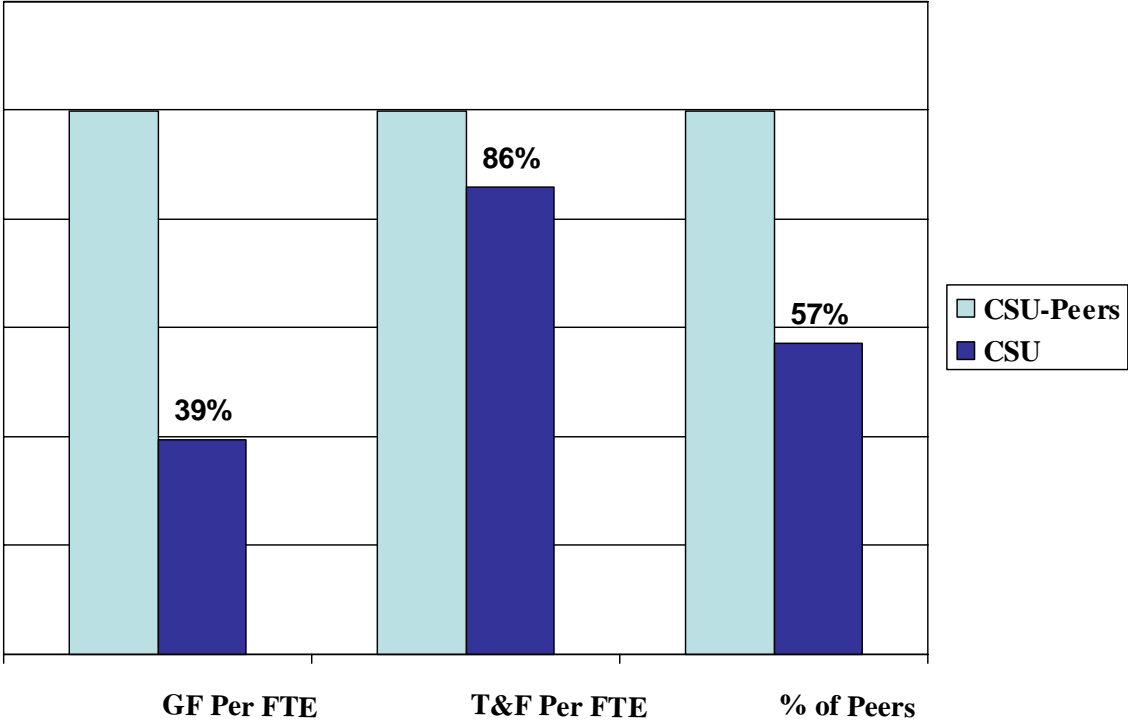
<b>GF Per FTE</b>	<b>Peers</b>	<b>CSM</b>	<b>% of Peers</b>
	10,179	5,172	50.81%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>CSM</b>	<b>% of Peers</b>
	17,210	13,915	80.85%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>CSM</b>	<b>% of Peers</b>
	7,031	8,743	124.35%

**CSM Note:**

The peer institution discussions are ongoing; the CSM argues that the current list of peers may not fully reflect the School's highly-focused educational and research mission in science, technology, engineering, and math; and may not adequately reflect the issues of the lack of economies of scale for smaller institutions.

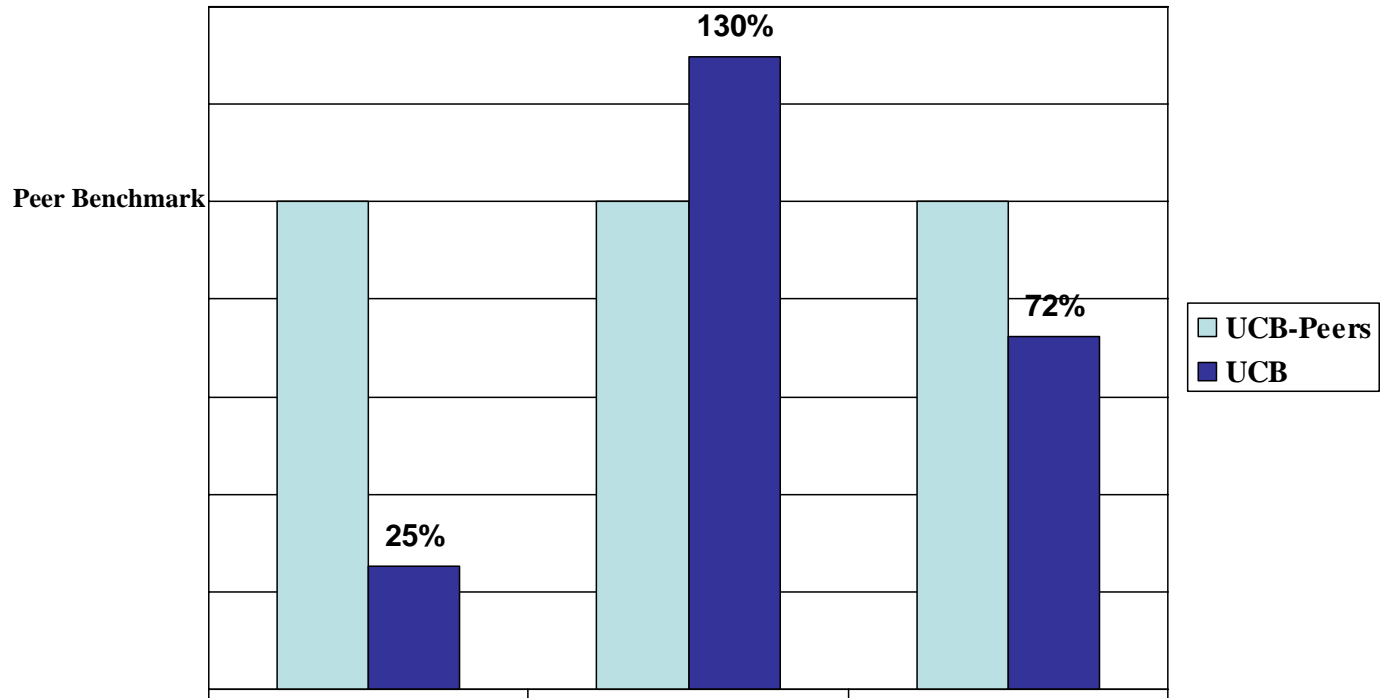
# CSU FY 06-07

Peer Benchmark



GF Per FTE	Peers	CSU	% of Peers
	11,554	4,554	39.41%
GF + Tuition and Fees Per FTE	Peers	CSU	% of Peers
	18,724	10,711	57.20%
Tuition and Fees Per FTE	Peers	CSU	% of Peers
	7,170	6,157	85.88%

# UCB FY 06-07

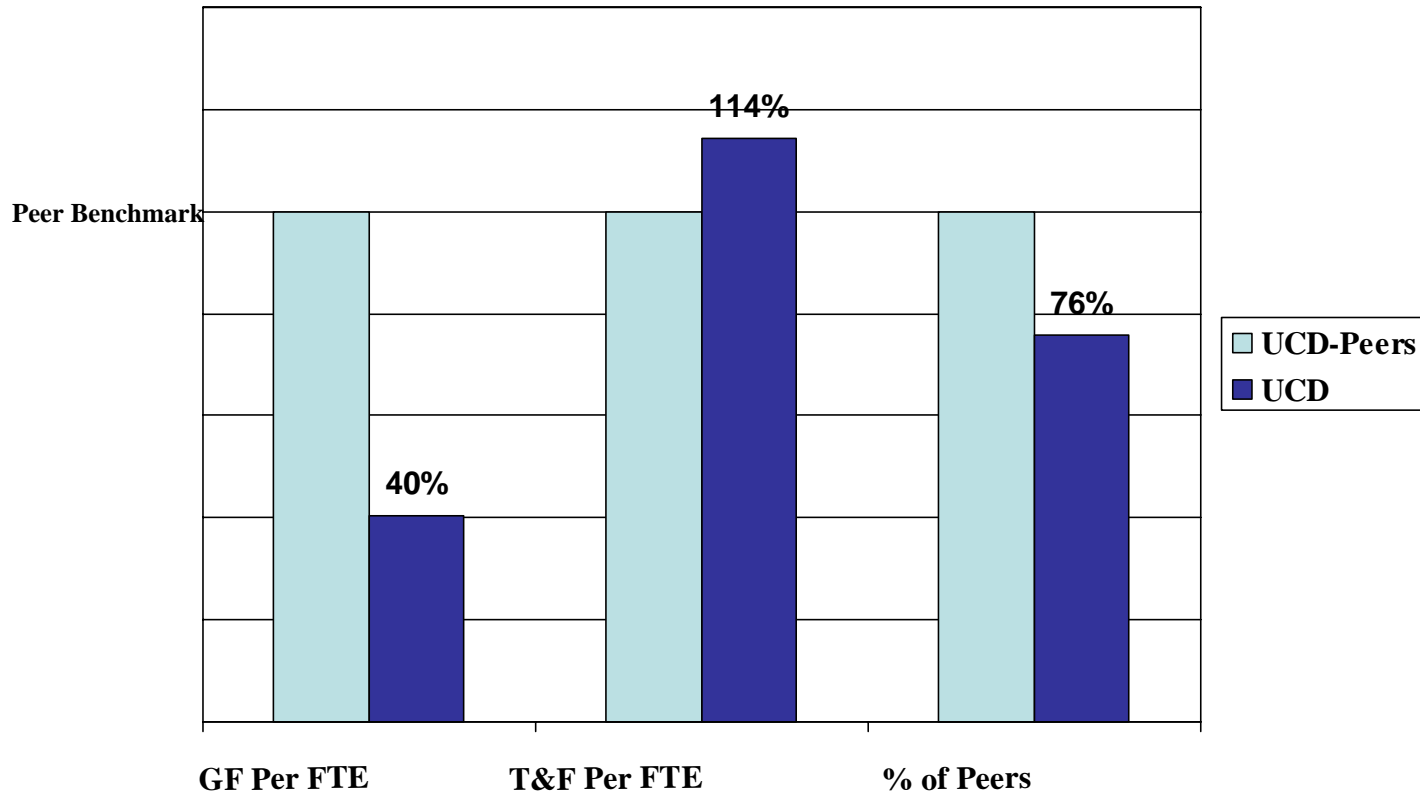


	GF Per FTE	T&F Per FTE	% of Peers
<b>GF Per FTE</b>	<b>Peers</b>	<b>UCB</b>	<b>% of Peers</b>
	9,523	2,413	25.34%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>UCB</b>	<b>% of Peers</b>
	17,298	12,496	72.24%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>UCB</b>	<b>% of Peers</b>
	7,775	10,083	129.68%

**UCB Note:**

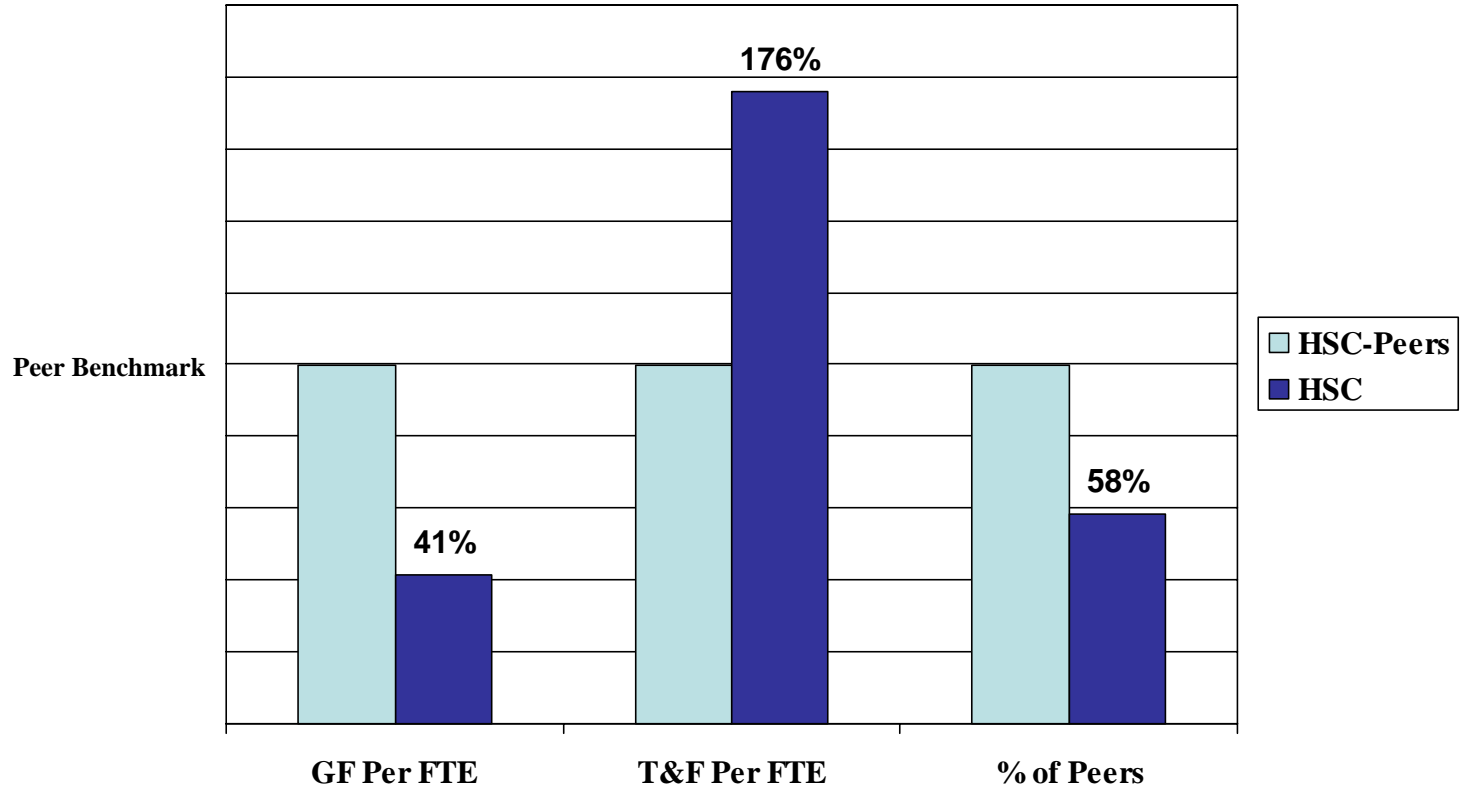
The peer institutions utilized in the study were selected by NCHEMS without input from the University of Colorado. The University had previously selected a set of peer institutions which are larger in number and which the University believes are more representative of the current role and mission of the campuses. The University is continuing to work with NCHEMS on this issue.

# UCD FY 06-07



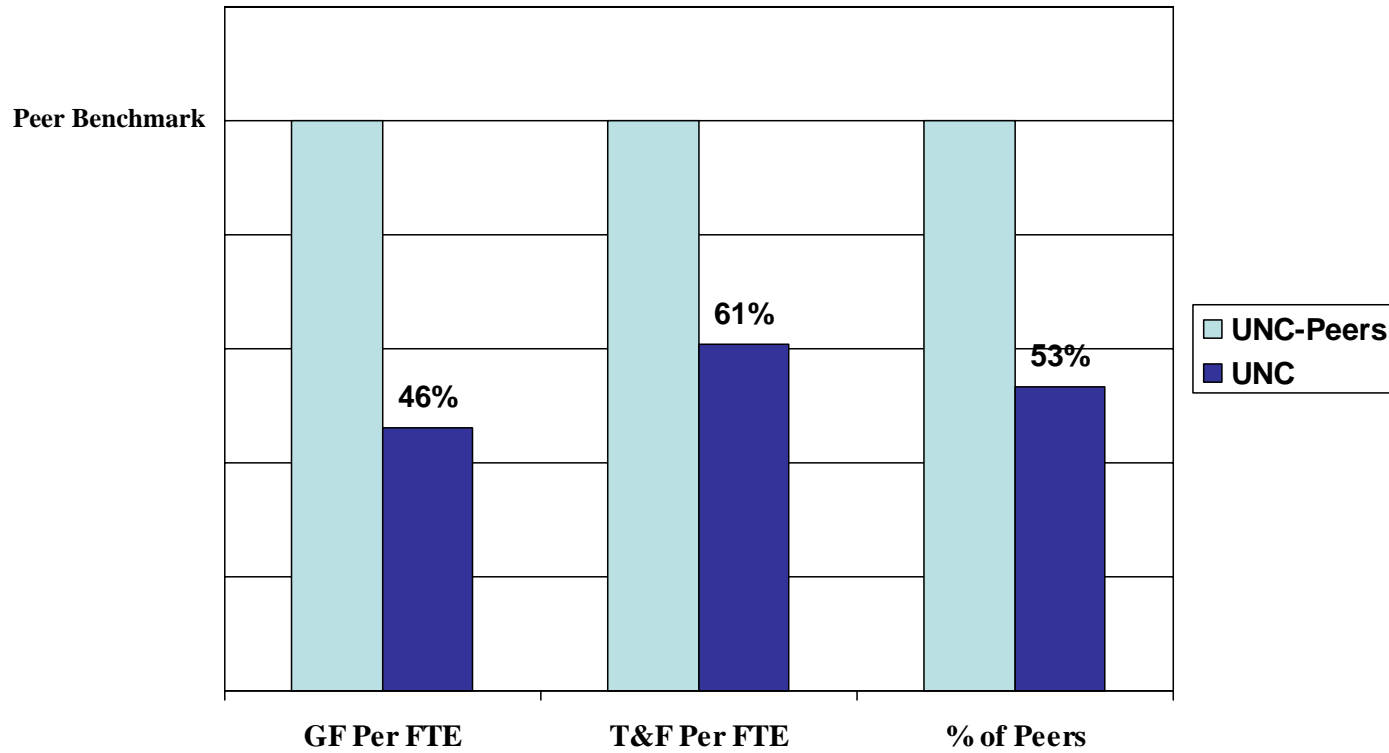
GF Per FTE	Peers	UCD	% of Peers
	6,948	2,780	40.02%
GF + Tuition and Fees Per FTE	Peers	UCD	% of Peers
	13,335	10,086	75.64%
Tuition and Fees Per FTE	Peers	UCD	% of Peers
	6,387	7,305	114.37%

# HSC FY 06-07



GF Per FTE	Peers	HSC	% of Peers
	67,913	27,993	41.22%
GF + Tuition and Fees Per FTE	Peers	HSC	% of Peers
	77,715	45,219	58.19%
Tuition and Fees Per FTE	Peers	HSC	% of Peers
	9,802	17,226	175.75%

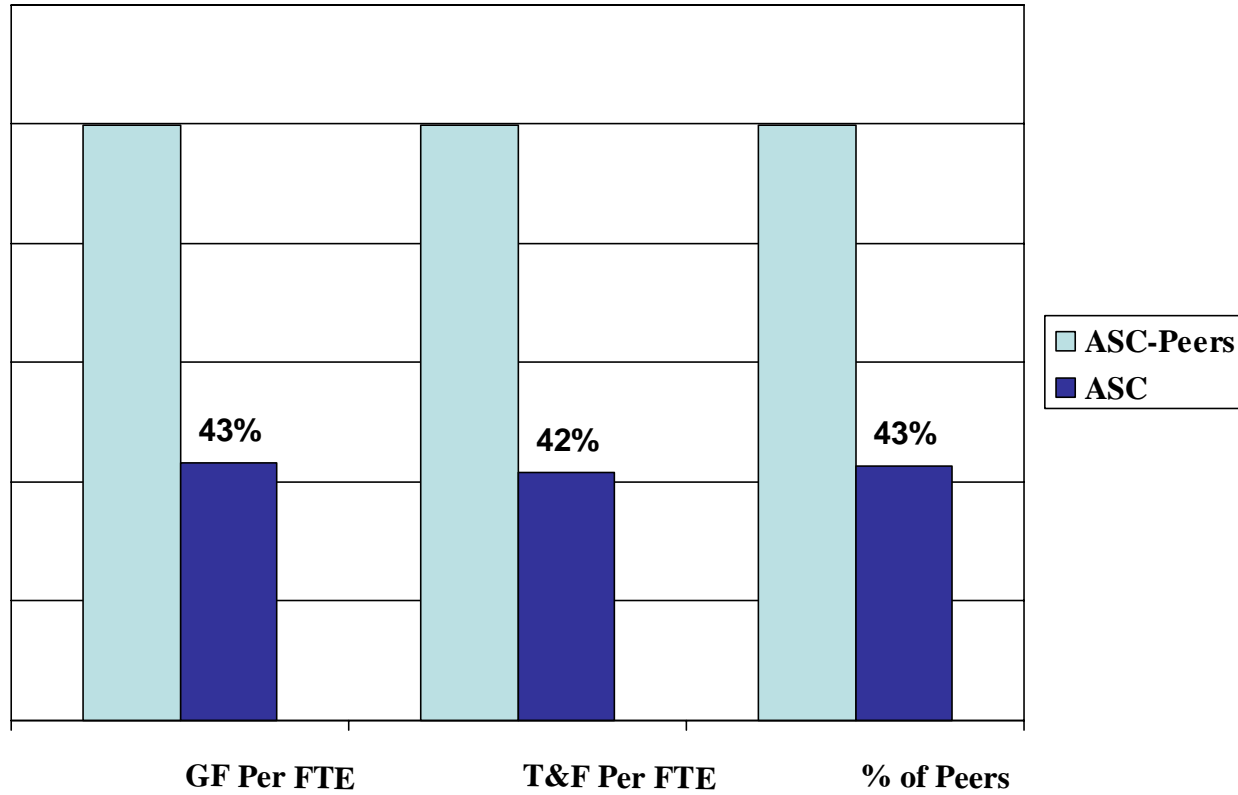
# UNC FY 06-07



GF Per FTE	Peers	UNC	% of Peers
	6,817	3,152	46.24%
GF + Tuition and Fees Per FTE	Peers	UNC	% of Peers
	13,296	7,087	53.30%
Tuition and Fees Per FTE	Peers	UNC	% of Peers
	6,480	3,935	60.73%

# ASC FY 06-07

Peer Benchmark

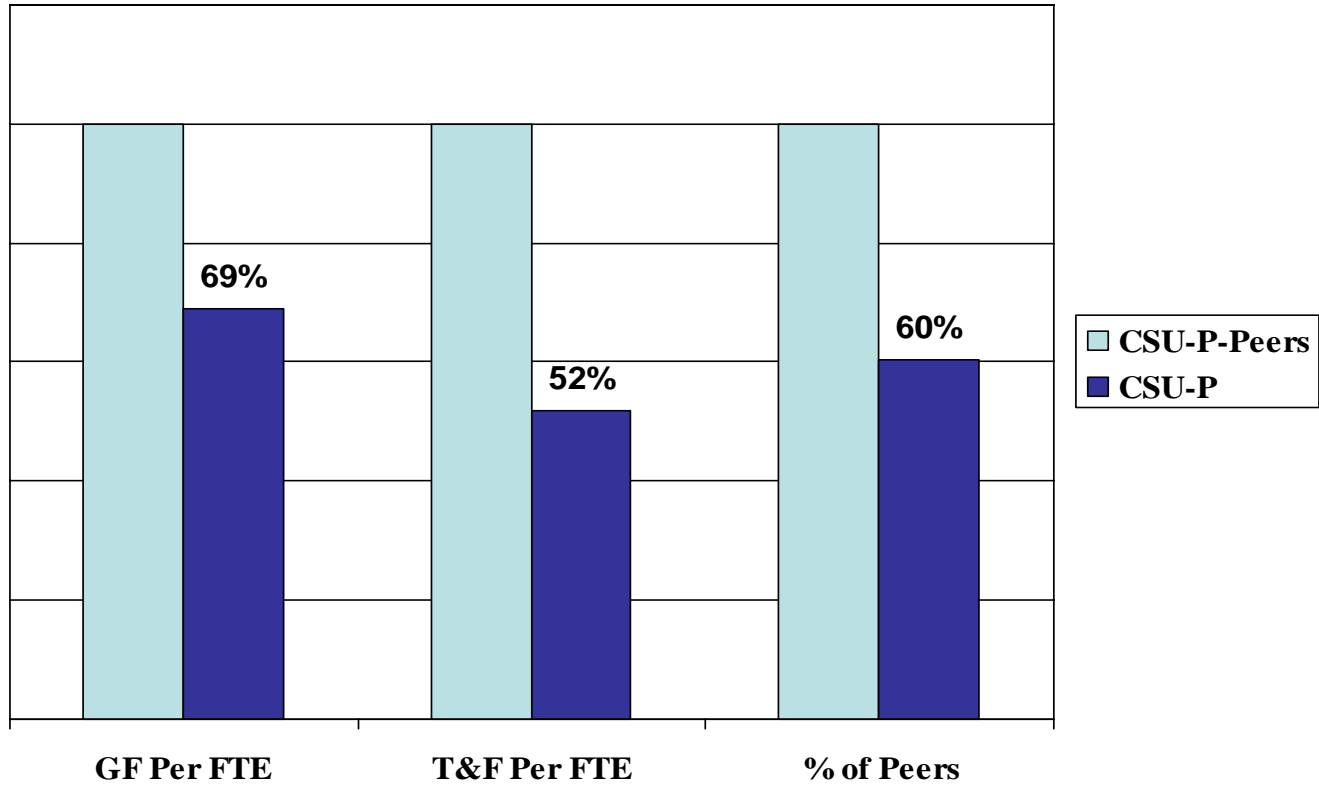


<b>GF Per FTE</b>	<b>Peers</b>	<b>ASC</b>	<b>% of Peers</b>
	6,150	2,665	43.33%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>ASC</b>	<b>% of Peers</b>
	10,235	4,369	42.69%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>ASC</b>	<b>% of Peers</b>
	4,085	1,704	41.71%



# CSU-P FY 06-07

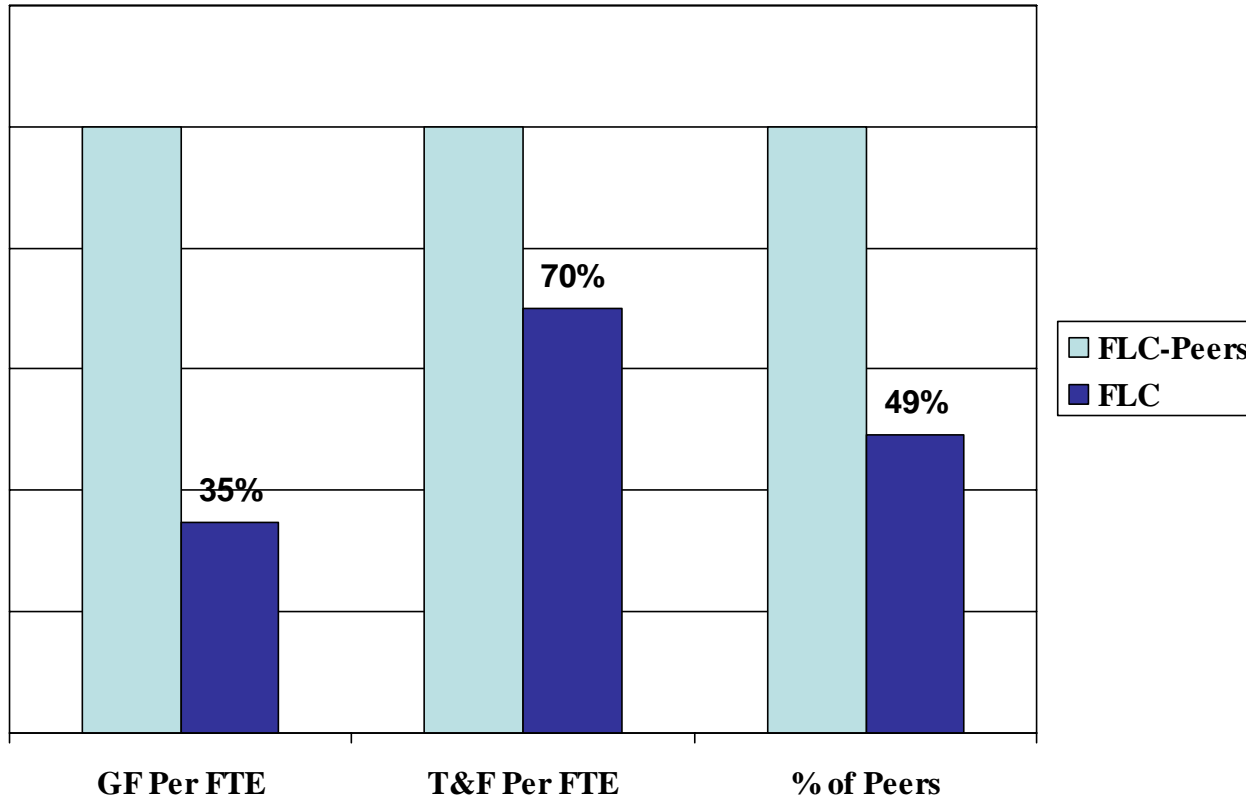
Peer Benchmark



<b>GF Per FTE</b>	<b>Peers</b>	<b>CSU-P</b>	<b>% of Peers</b>
	5,019	3,454	68.82%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>CSU-P</b>	<b>% of Peers</b>
	9,915	5,991	60.42%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>CSU-P</b>	<b>% of Peers</b>
	4,896	2,537	51.82%

# FLC FY 06-07

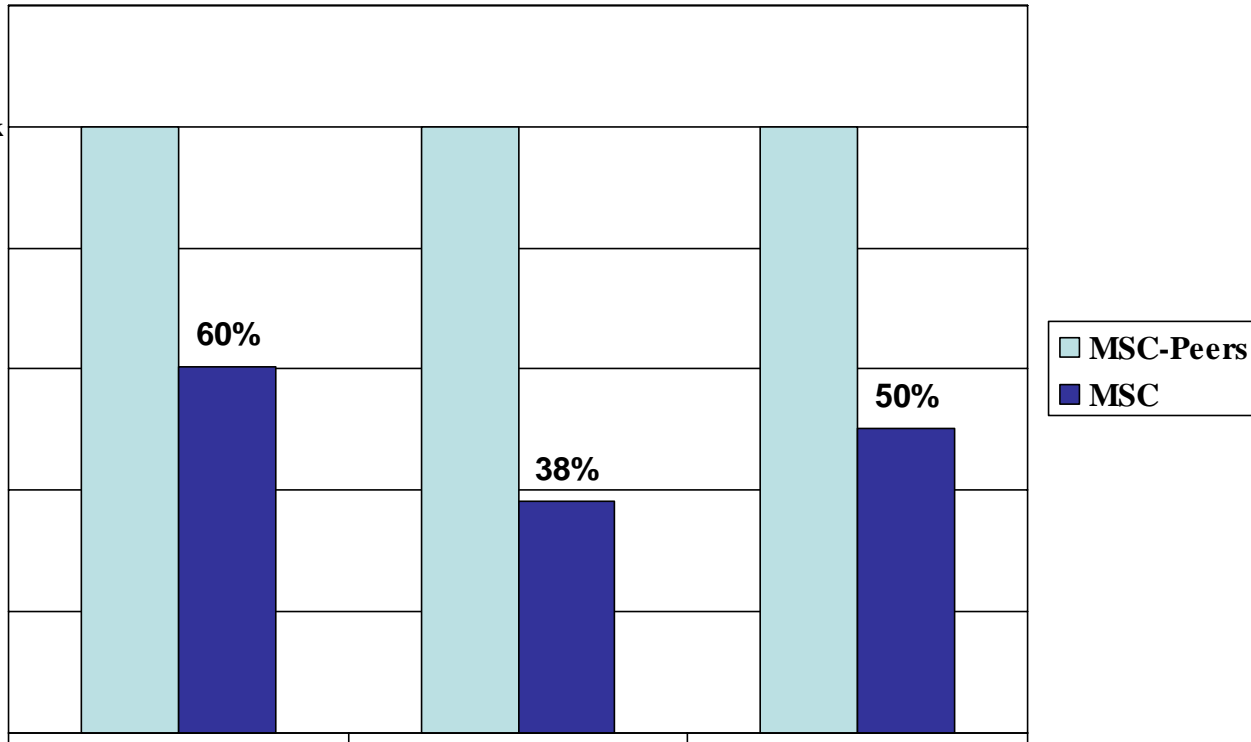
Peer Benchmark



GF Per FTE	Peers	FLC	% of Peers
	8,117	2,829	34.85%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>FLC</b>	<b>% of Peers</b>
	13,600	6,671	49.05%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>FLC</b>	<b>% of Peers</b>
	5,483	3,842	70.07%

# MSC FY 06-07

Peer Benchmark



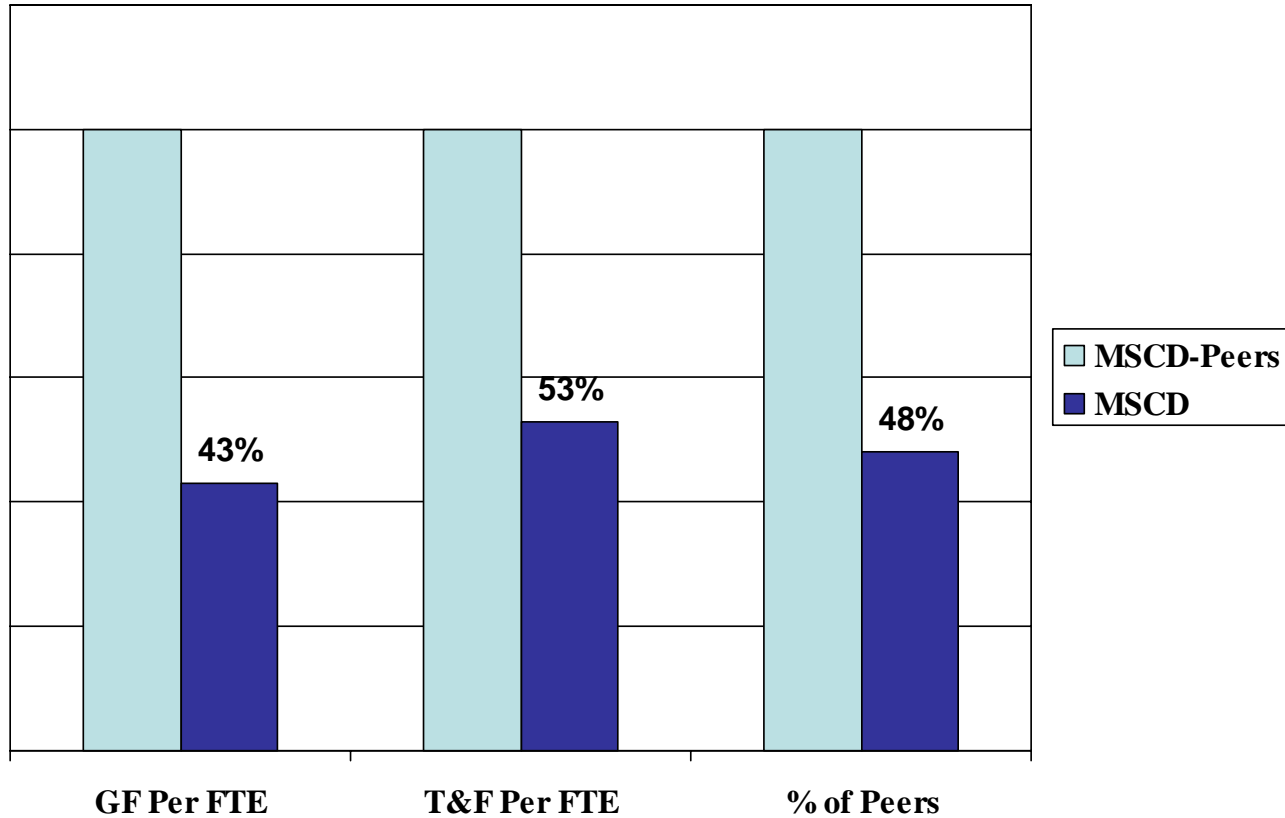
	Peers	MSC	% of Peers
<b>GF Per FTE</b>	5,959	3,599	60.40%
<b>GF + Tuition and Fees Per FTE</b>	10,992	5,528	50.30%
<b>Tuition and Fees Per FTE</b>	5,033	1,929	38.34%

MSC Note:

Mesa State College is continuing to identify the most appropriate peer institutions based on role, mission and size.

# MSCD FY 06-07

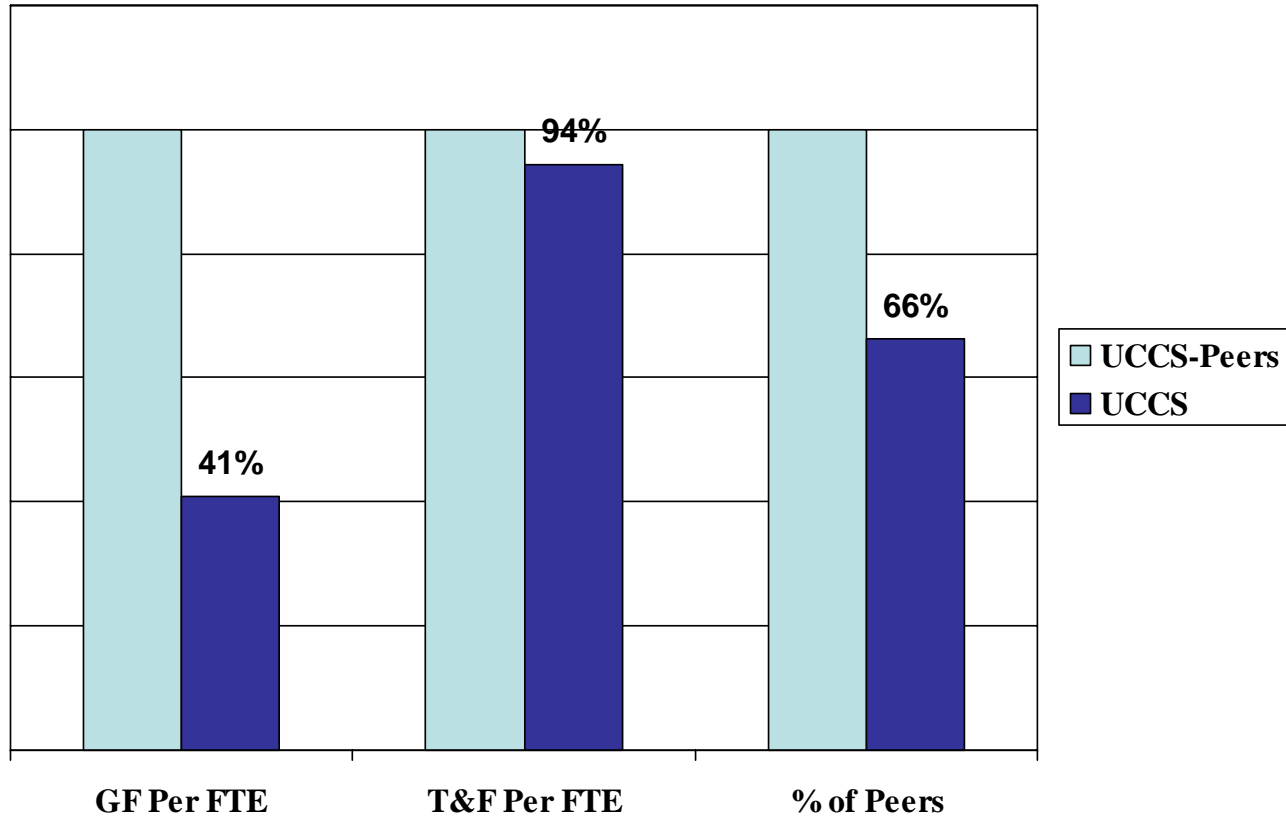
Peer Benchmark



GF Per FTE	Peers	MSCD	% of Peers
	5,695	2,495	43.80%
GF + Tuition and Fees Per FTE	Peers	MSCD	% of Peers
	10,348	4,984	48.17%
Tuition and Fees Per FTE	Peers	MSCD	% of Peers
	4,653	2,490	53.51%

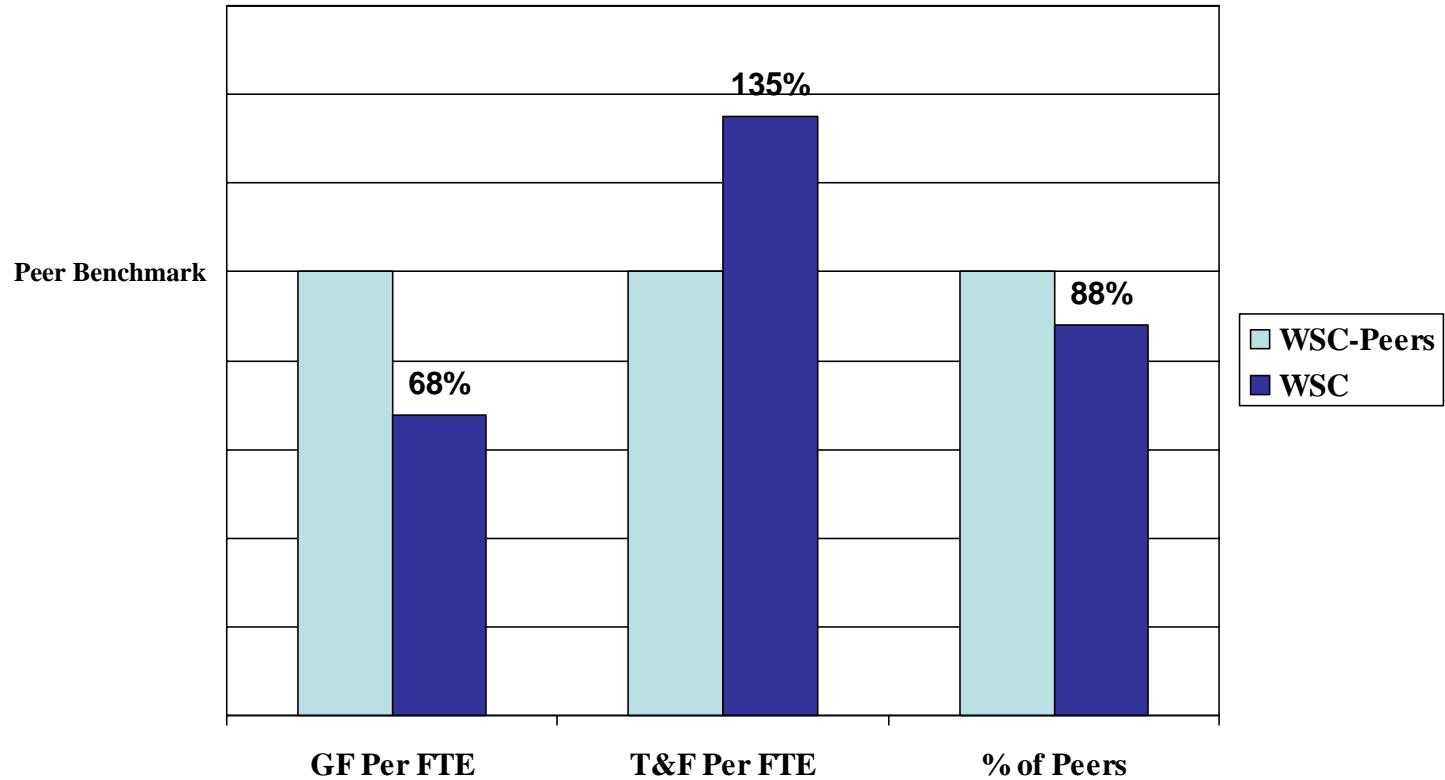
# UCCS FY 06-07

Peer Benchmark



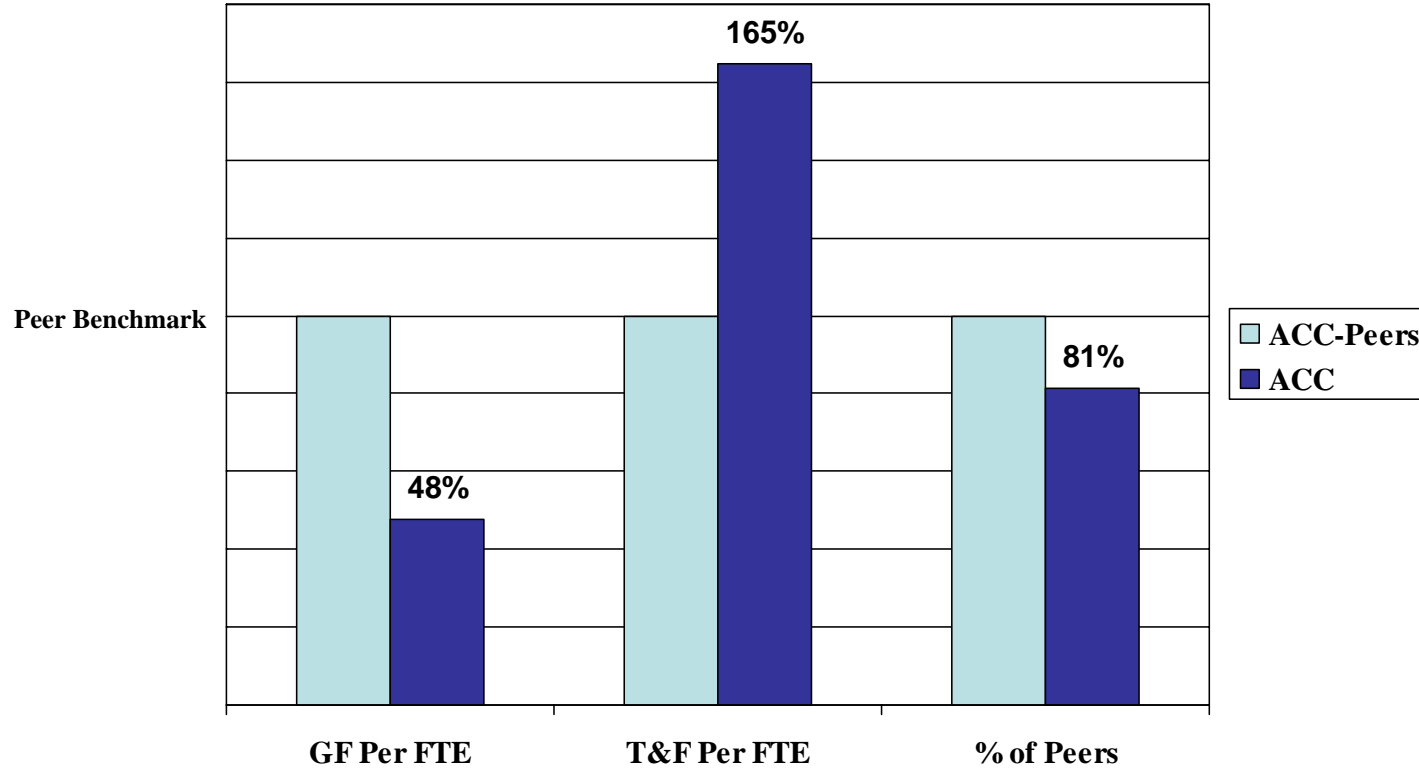
GF Per FTE	Peers	UCCS	% of Peers
	6,500	2,652	40.79%
GF + Tuition and Fees Per FTE	Peers	UCCS	% of Peers
	12,372	8,192	66.21%
Tuition and Fees Per FTE	Peers	UCCS	% of Peers
	5,872	5,541	94.35%

# WSC FY 06-07



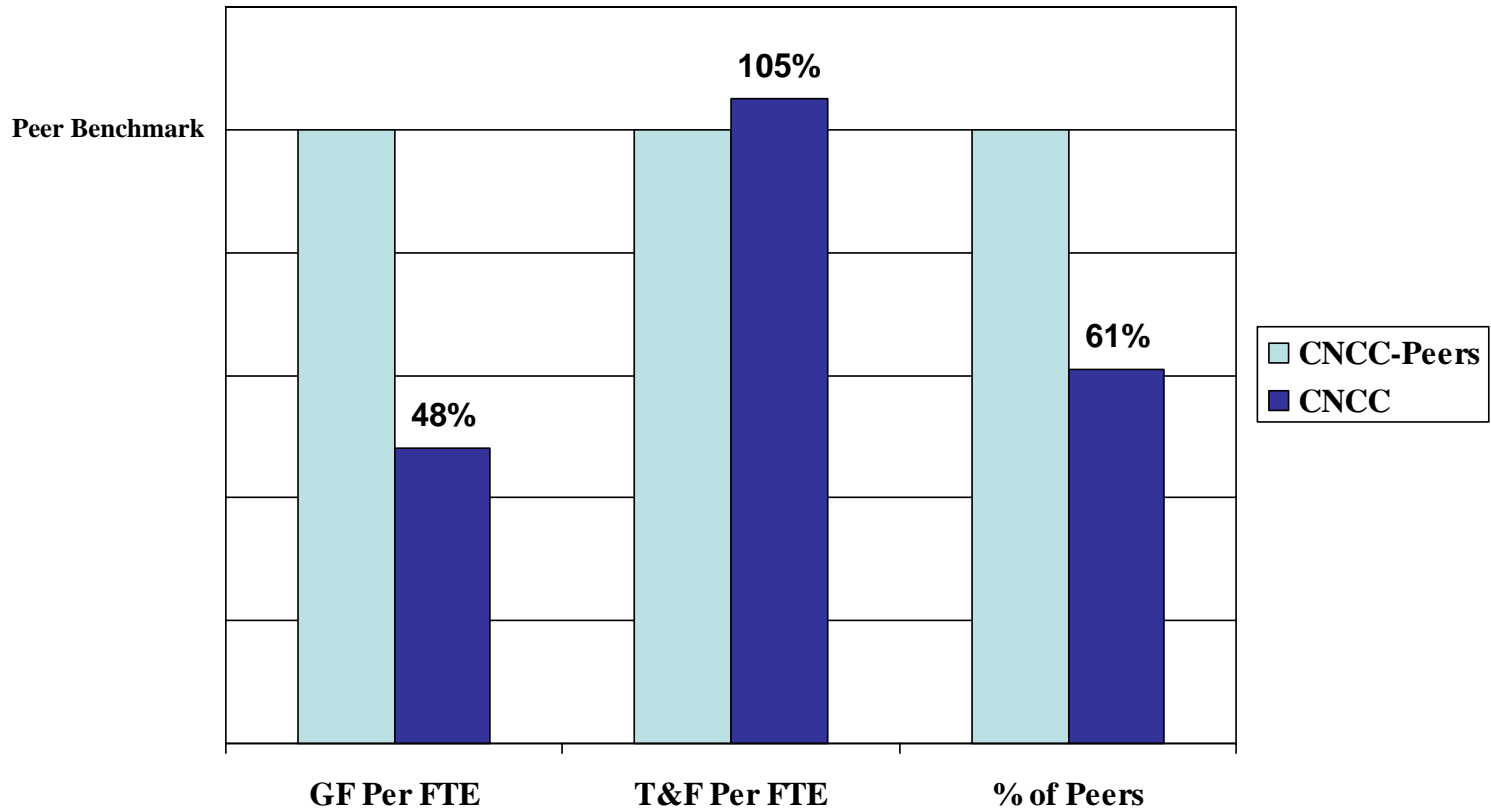
GF Per FTE	Peers	WSC	% of Peers
	7,402	5,015	67.75%
GF + Tuition and Fees Per FTE	Peers	WSC	% of Peers
	10,555	9,277	87.89%
Tuition and Fees Per FTE	Peers	WSC	% of Peers
	3,153	4,262	135.18%

# ACC FY 06-07



GF Per FTE	Peers	ACC	% of Peers
	5,114	2,445	47.81%
GF + Tuition and Fees Per FTE	Peers	ACC	% of Peers
	7,171	5,835	81.37%
Tuition and Fees Per FTE	Peers	ACC	% of Peers
	2,057	3,390	164.80%

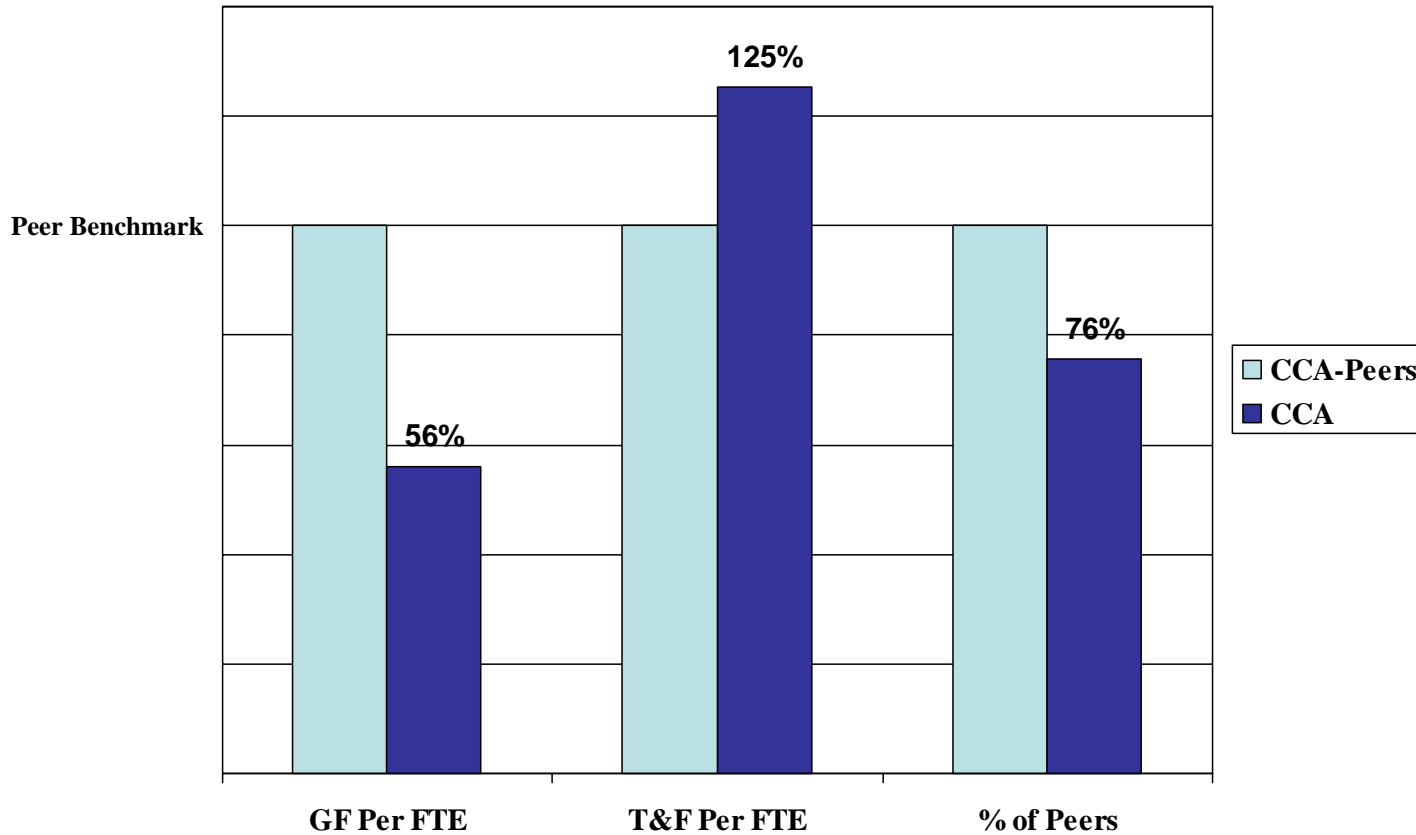
# CNCC FY 06-07



GF Per FTE	Peers	CNCC	% of Peers
	6,663	3,206	48.11%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>CNCC</b>	<b>% of Peers</b>
	8,596	5,236	60.91%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>CNCC</b>	<b>% of Peers</b>
	1,933	2,030	105.01%

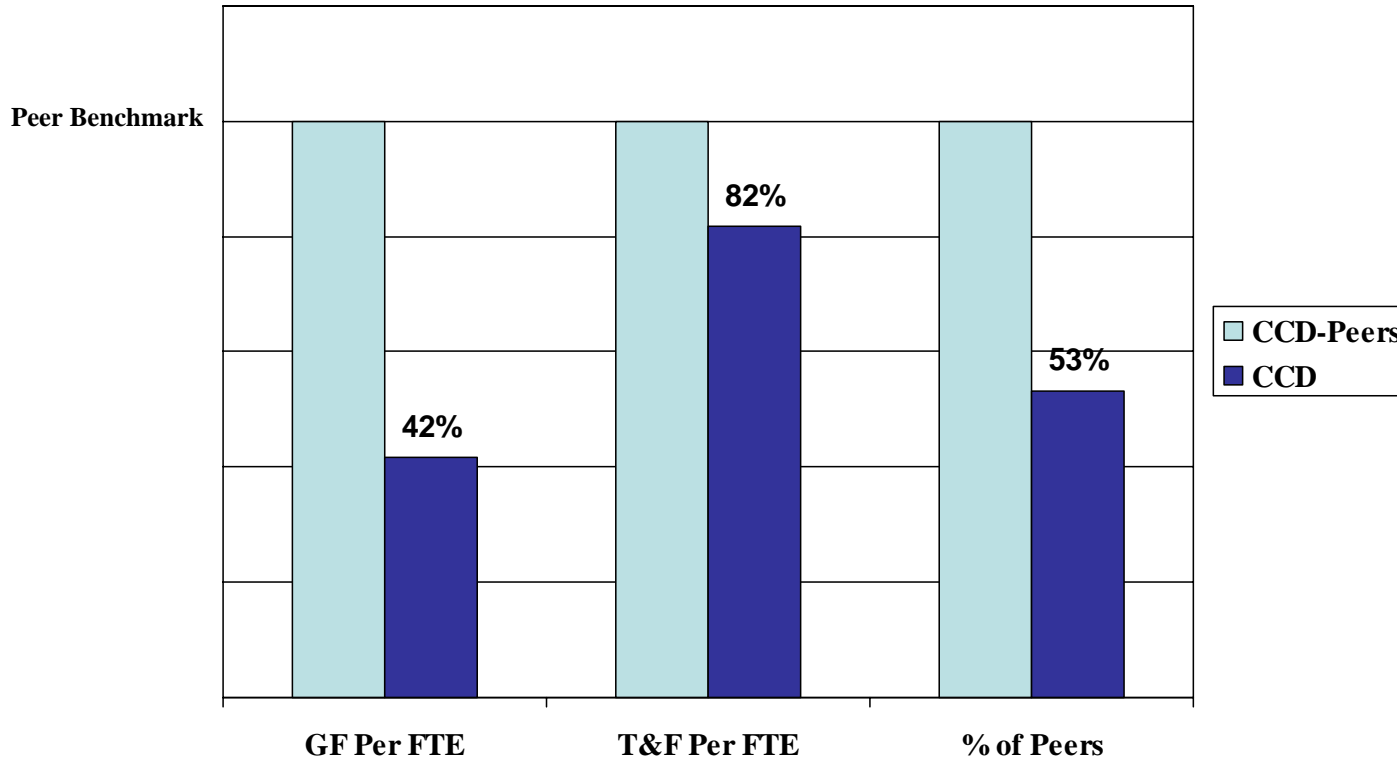


# CCA FY 06-07



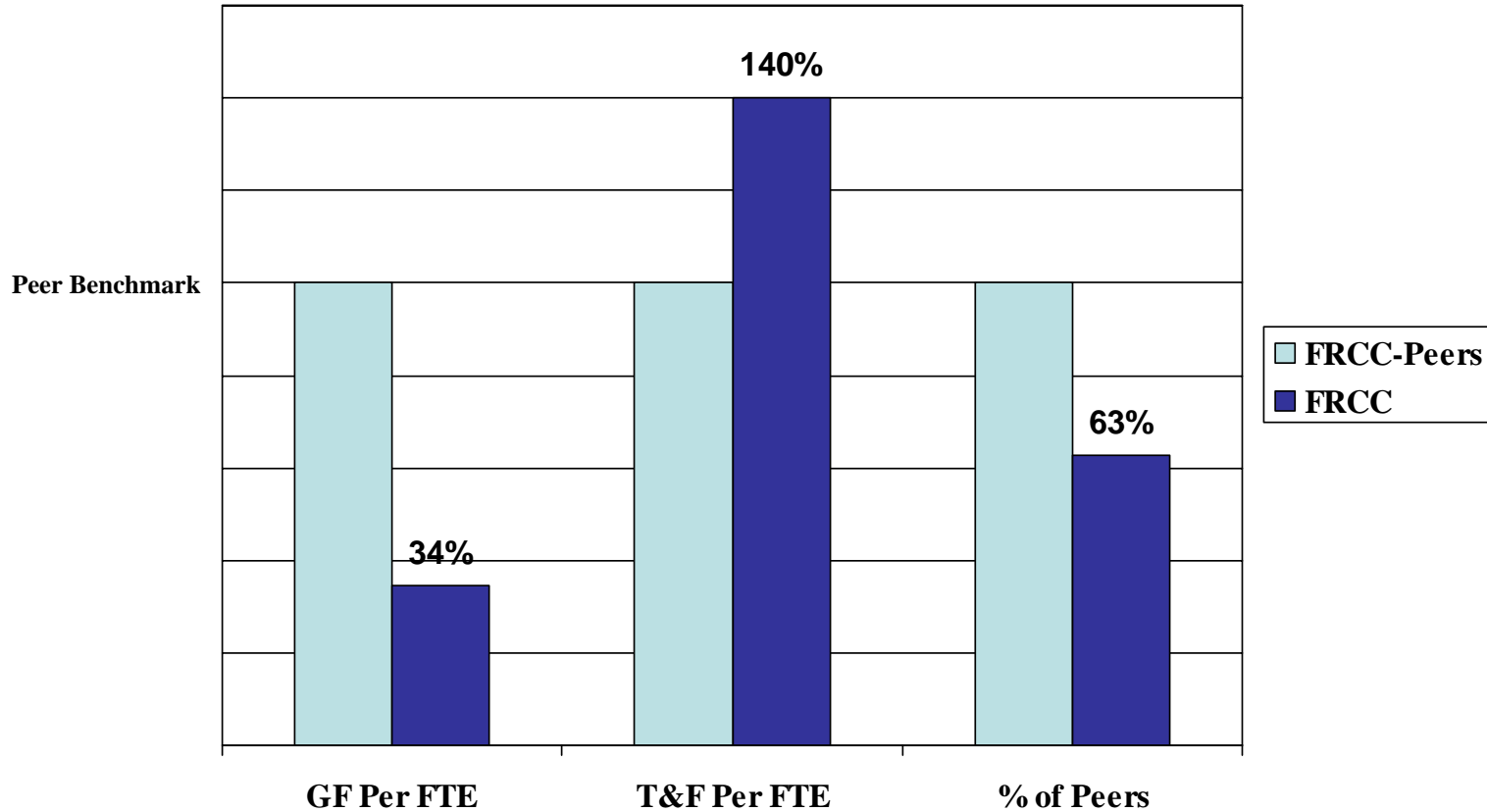
GF Per FTE	Peers	CCA	% of Peers
	5,114	2,859	55.91%
GF + Tuition and Fees Per FTE	Peers	CCA	% of Peers
	7,171	5,434	75.79%
Tuition and Fees Per FTE	Peers	CCA	% of Peers
	2,057	2,576	125.21%

# CCD FY 06-07



GF Per FTE	Peers	CCA	% of Peers
	5,114	2,859	55.91%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>CCA</b>	<b>% of Peers</b>
	7,171	5,434	75.79%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>CCA</b>	<b>% of Peers</b>
	2,057	2,576	125.21%

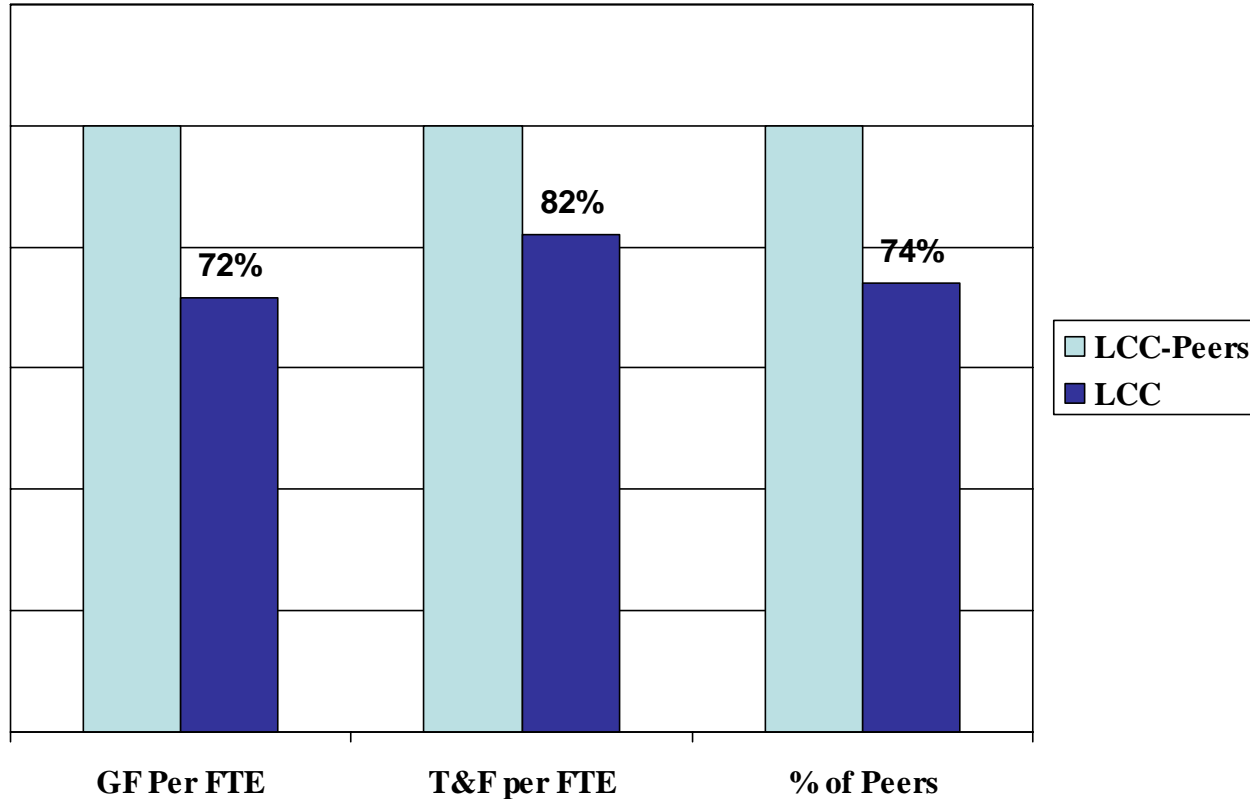
# FRCC FY 06-07



GF Per FTE	Peers	FRCC	% of Peers
	5,620	1,936	34.46%
GF + Tuition and Fees Per FTE	Peers	FRCC	% of Peers
	7,649	4,791	62.64%
Tuition and Fees Per FTE	Peers	FRCC	% of Peers
	2,029	2,855	140.70%

# LCC FY 06-07

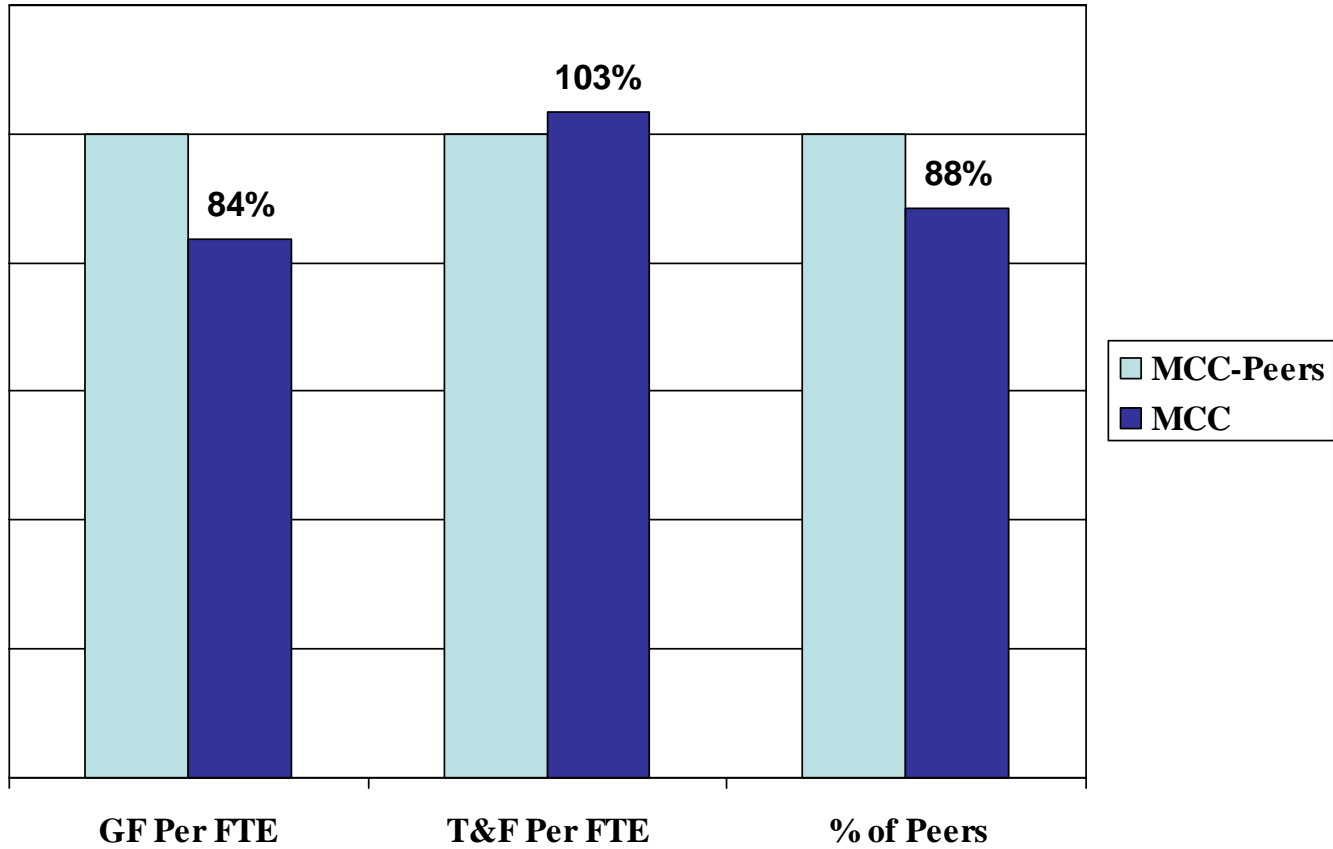
Peer Benchmark



<b>GF Per FTE</b>	<b>Peers</b>	<b>LCC</b>	<b>% of Peers</b>
	6,663	4,781	71.76%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>LCC</b>	<b>% of Peers</b>
	8,596	6,368	74.08%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>LCC</b>	<b>% of Peers</b>
	1,933	1,587	82.11%

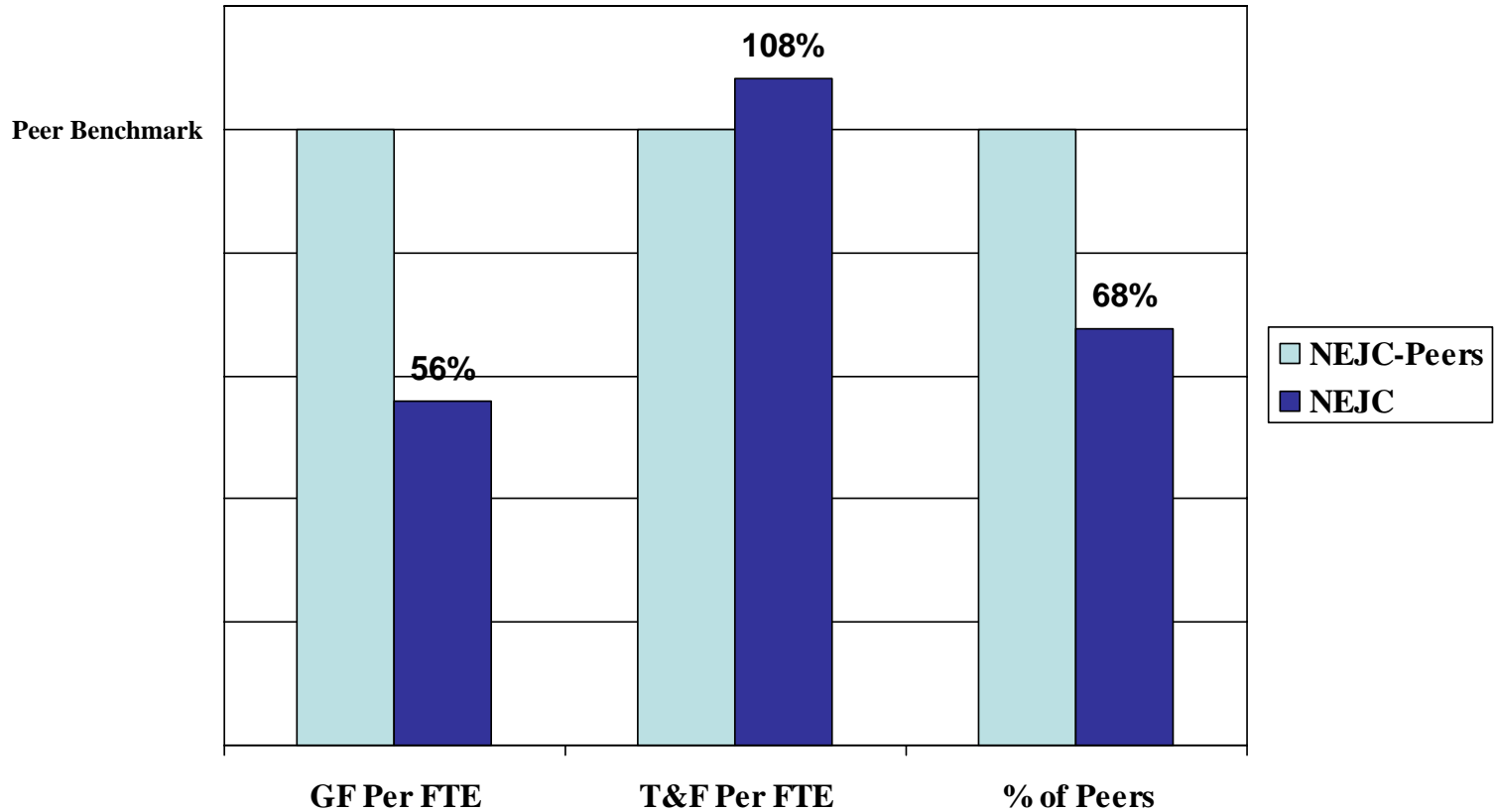
# MCC FY 06-07

Peer Benchmark



GF Per FTE	Peers	MCC	% of Peers
	5,608	4,685	83.55%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>MCC</b>	<b>% of Peers</b>
	7,415	6,552	88.36%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>MCC</b>	<b>% of Peers</b>
	1,807	1,867	103.29%

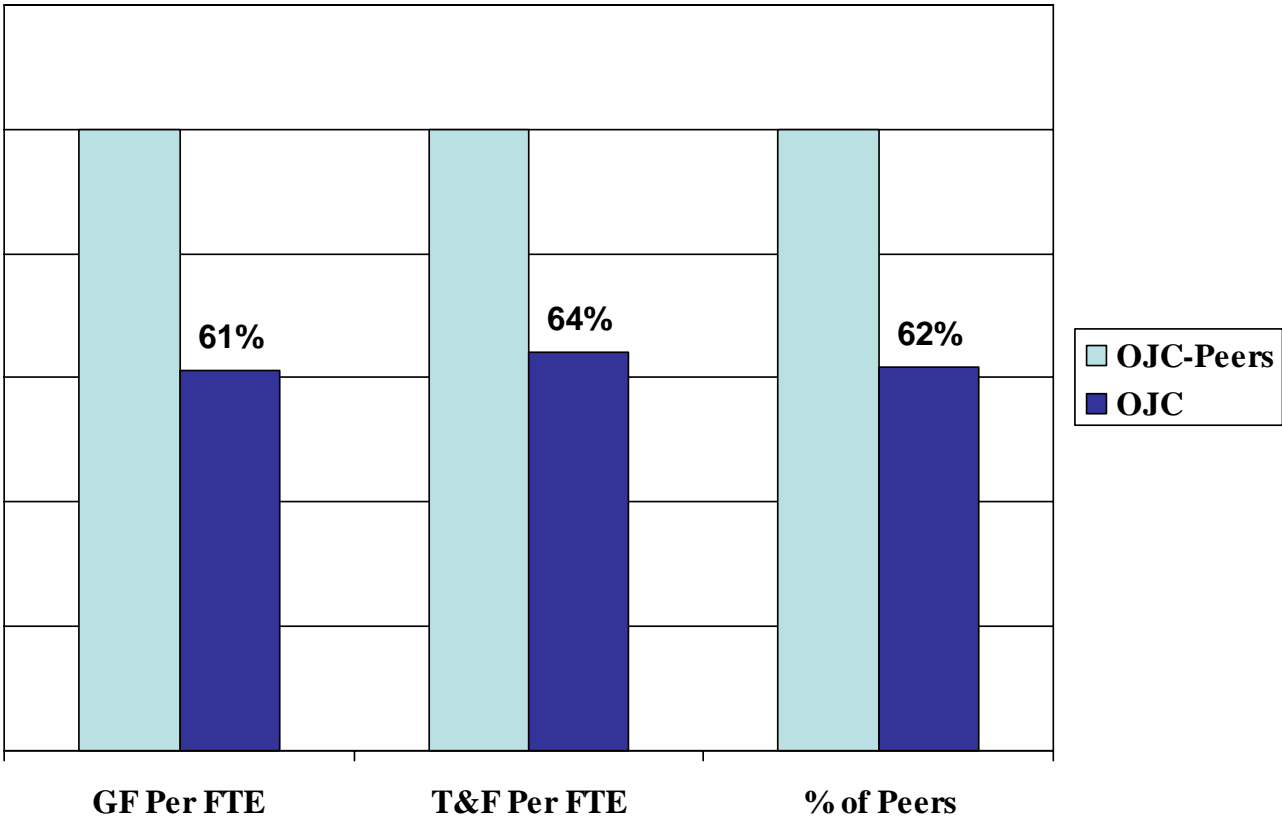
# NEJC FY 06-07



GF Per FTE	Peers	NEJC	% of Peers
	6,663	3,714	55.74%
GF + Tuition and Fees Per FTE	Peers	NEJC	% of Peers
	8,596	5,806	67.55%
Tuition and Fees Per FTE	Peers	NEJC	% of Peers
	1,933	2,093	108.25%

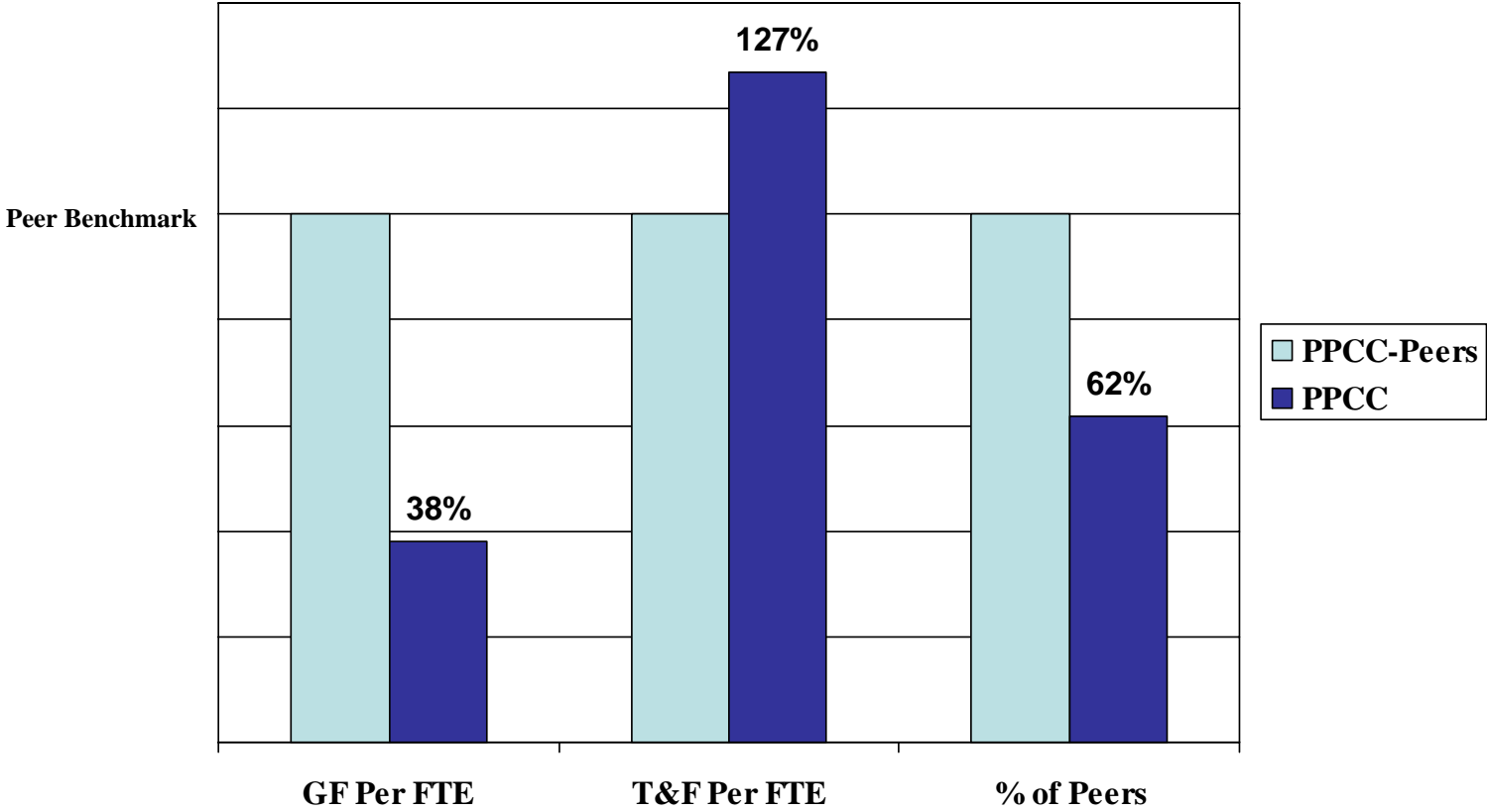
# OJC FY 06-07

Peer Benchmark



GF Per FTE	Peers	OJC	% of Peers
	6,663	4,070	61.09%
GF + Tuition and Fees Per FTE	Peers	OJC	% of Peers
	8,596	5,309	61.76%
Tuition and Fees Per FTE	Peers	OJC	% of Peers
	1,933	1,239	64.06%

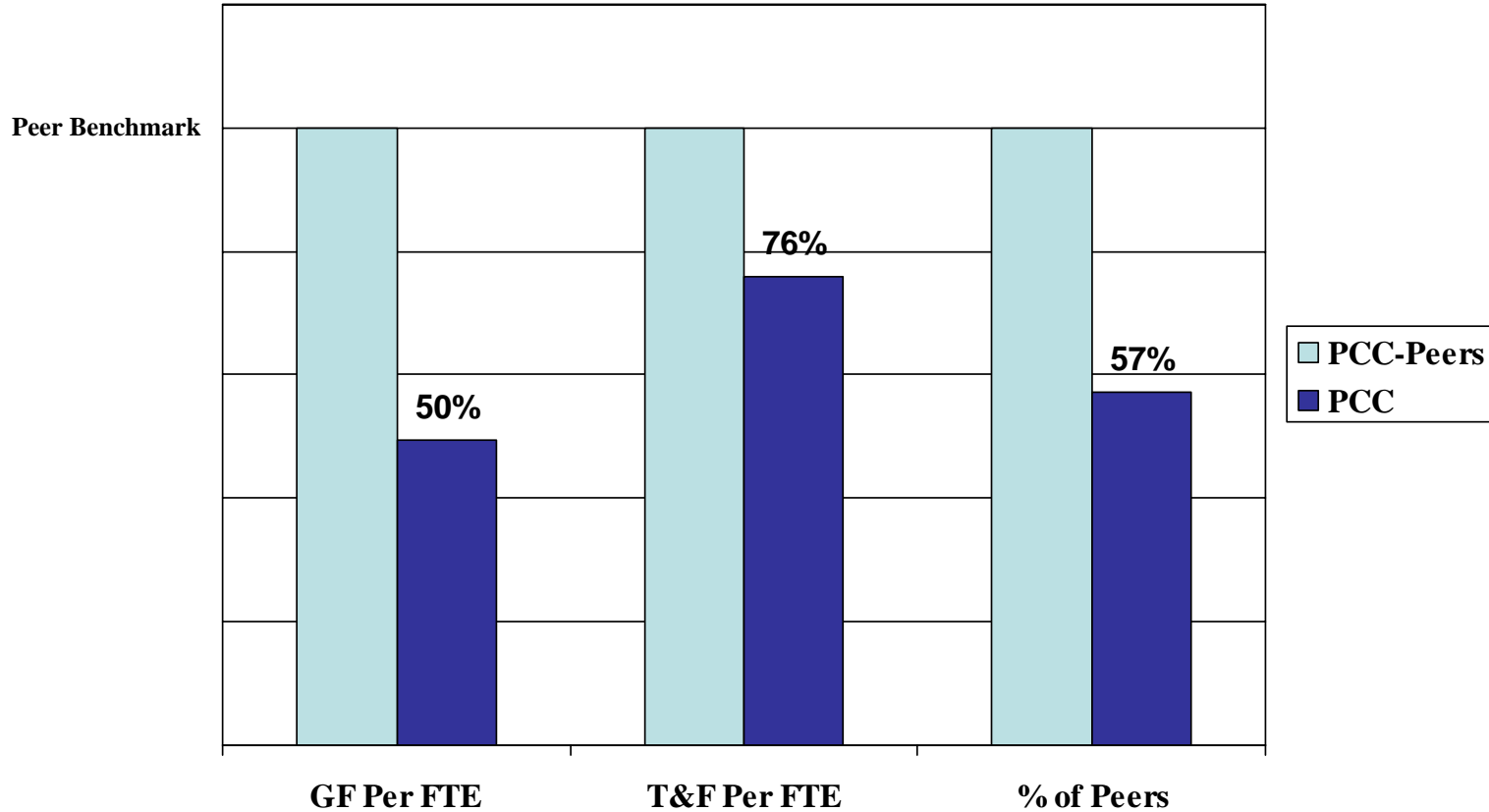
# PPCC FY 06-07



GF Per FTE	Peers	PPCC	% of Peers
	5,620	2,135	38.00%
GF + Tuition and Fees Per FTE	Peers	PPCC	% of Peers
	7,649	4,713	61.62%
Tuition and Fees Per FTE	Peers	PPCC	% of Peers
	2,029	2,578	127.06%

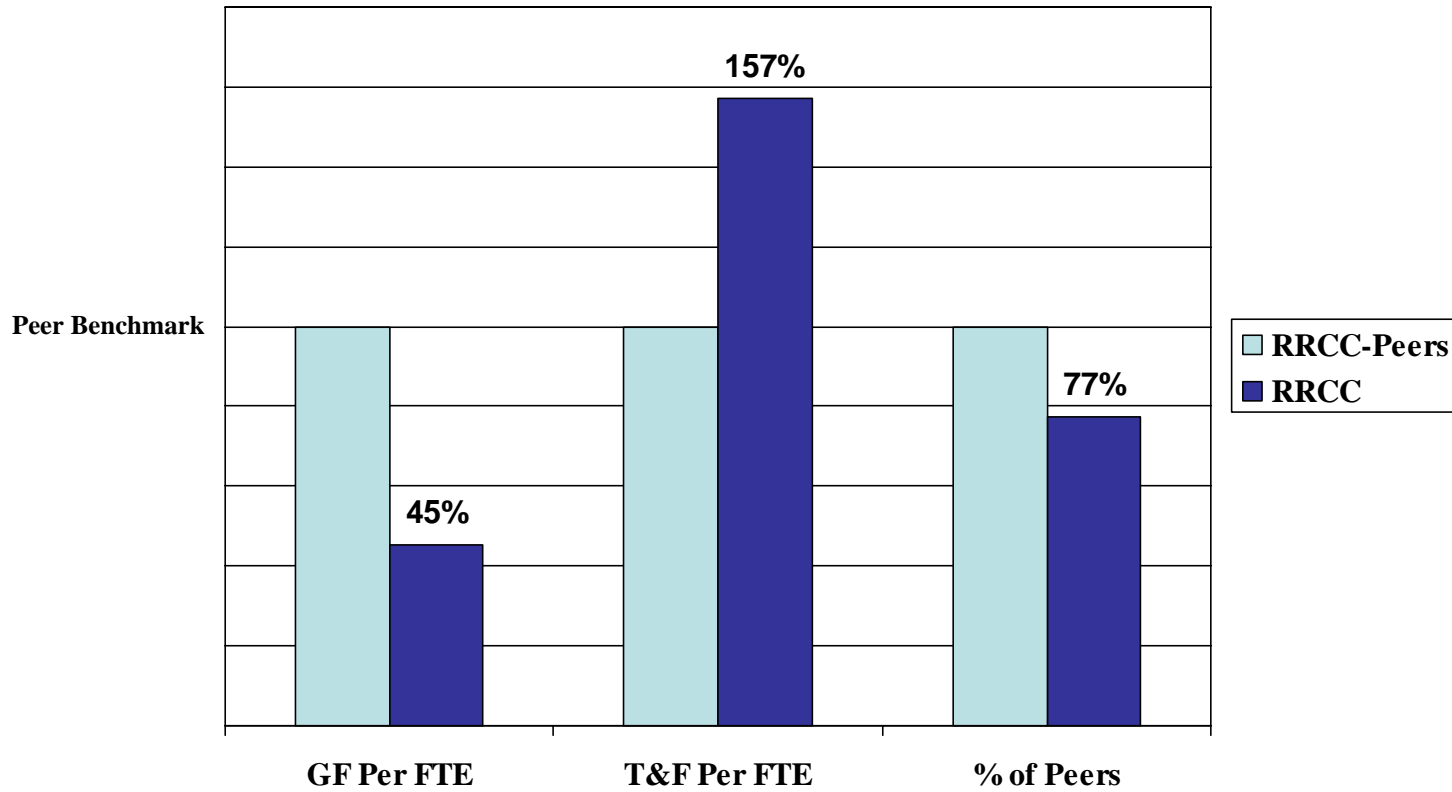


# PCC FY 06-07



GF Per FTE	Peers	CCD	% of Peers
	5,114	2,138	41.80%
GF + Tuition and Fees Per FTE	Peers	CCD	% of Peers
	7,171	3,821	53.29%
Tuition and Fees Per FTE	Peers	CCD	% of Peers
	2,057	1,684	81.86%

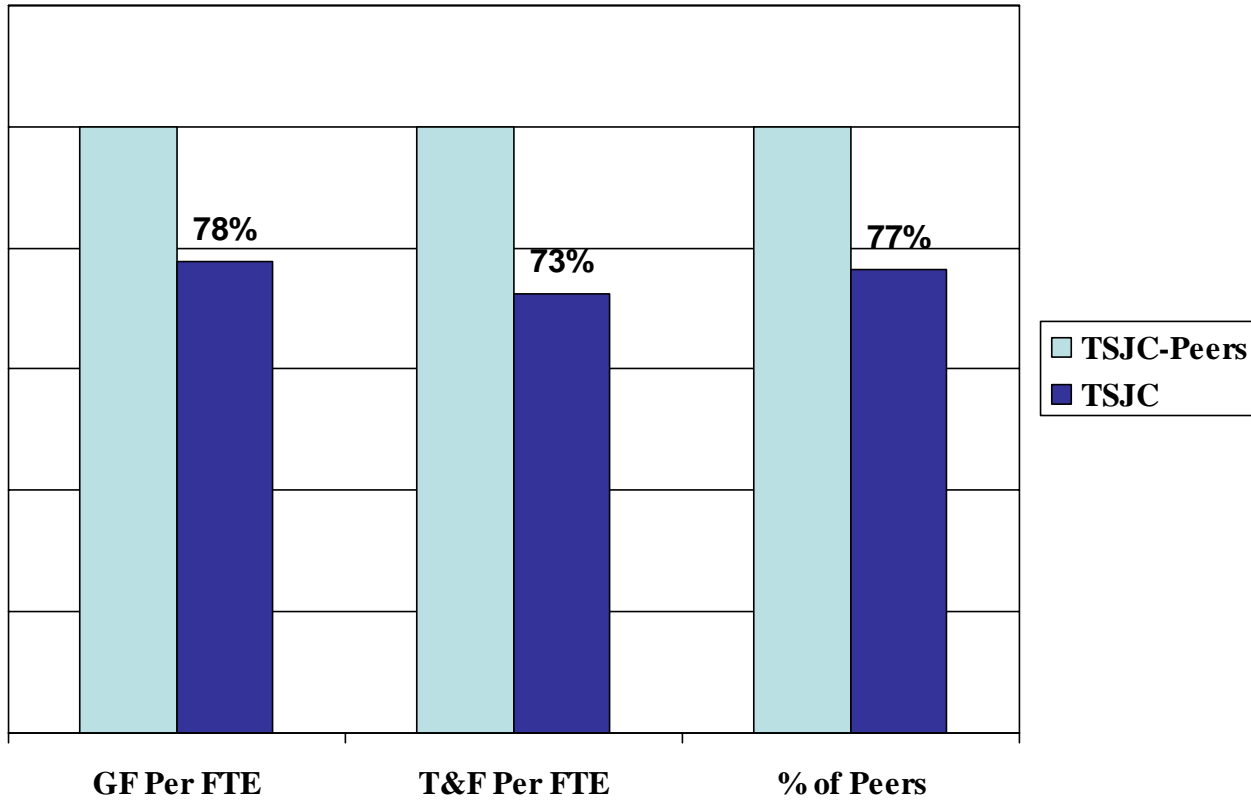
# RRCC FY 06-07



GF Per FTE	Peers	PCC	% of Peers
	5,114	2,534	49.55%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>PCC</b>	<b>% of Peers</b>
	7,171	4,095	57.11%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>PCC</b>	<b>% of Peers</b>
	2,057	1,561	75.91%

# TSJC FY 06-07

Peer Benchmark



GF Per FTE	Peers	TSJC	% of Peers
	5,608	4,364	77.82%
<b>GF + Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>TSJC</b>	<b>% of Peers</b>
	7,415	5,674	76.52%
<b>Tuition and Fees Per FTE</b>	<b>Peers</b>	<b>TSJC</b>	<b>% of Peers</b>
	1,807	1,310	72.49%

### FY 07-08 Inflated Tuition Rates\*

\*Rates inflated by Higher Education Price Index from Fall 05 actuals

<b>Research Institutions</b>			
<b>Tuition Rates</b>	<b>Peers Inflated</b>	<b>School Inflated</b>	<b>% of Peer Average</b>
<b>CSM</b>			
Resident Tuition & Fees	7,157	8,979	125.45%
Non-Resident Tuition & Fees	15,275	22,850	149.59%
<b>CSU</b>			
Resident Tuition & Fees	6,144	5,030	81.86%
Non-Resident Tuition & Fees	17,758	17,115	96.38%
<b>UCB</b>			
Resident Tuition & Fees	7,060	5,923	83.89%
Non-Resident Tuition & Fees	19,811	25,166	127.03%
<b>UCD</b>			
Resident Tuition & Fees	6,336	4,386	69.22%
Non-Resident Tuition & Fees	16,103	17,552	109.00%
<b>UCD-HSC</b>			
Resident Tuition & Fees	6,105	6,995	114.58%
Non-Resident Tuition & Fees	14,718	23,725	161.19%
<b>UNC</b>			
Resident Tuition & Fees	8,320	4,230	50.84%
Non-Resident Tuition & Fees	15,809	13,650	86.34%
	6,854	5,924	86.43%
	16,579	20,010	120.69%

### FY 07-08 Inflated Tuition Rates\*

\*Rates inflated by Higher Education Price Index from Fall 05 actuals

<b>Four-Year Institutions</b>			
<b>Tuition Rates</b>	<b>Peers Inflated</b>	<b>School Inflated</b>	<b>% of Peer Average</b>
<b>ASC</b>			
Resident Tuition & Fees	4,769	2,616	54.86%
Non-Resident Tuition & Fees	12,062	10,058	83.38%
<b>CSU-P</b>			
Resident Tuition & Fees	6,426	3,919	61.00%
Non-Resident Tuition & Fees	12,346	15,650	126.76%
<b>FLC</b>			
Resident Tuition & Fees	6,556	3,629	55.36%
Non-Resident Tuition & Fees	13,603	15,104	111.04%
<b>MSC</b>			
Resident Tuition & Fees	5,911	3,396	57.45%
Non-Resident Tuition & Fees	12,371	11,319	91.50%

<b>MSCD</b>			
Resident Tuition & Fees	4,874	3,026	62.09%
Non-Resident Tuition & Fees	14,118	10,997	77.90%
<b>UCCS</b>			
Resident Tuition & Fees	5,554	5,389	97.02%
Non-Resident Tuition & Fees	15,480	17,841	115.25%
<b>WSC</b>			
Resident Tuition & Fees	5,393	3,460	64.15%
Non-Resident Tuition & Fees	11,271	12,959	114.98%
	5,640	3,634	64.42%
	13,036	13,418	102.93%

### FY 07-08 Inflated Tuition Rates\*

\*Rates inflated by Higher Education Price Index from Fall 05 actuals

<b>Two-Year Institutions</b>			
<b>Tuition Rates</b>	<b>Peers Inflated</b>	<b>School Inflated</b>	<b>% of Peer Average</b>
<b>ACC</b>			
Resident Tuition & Fees	2,892	2,091	72.33%
Non-Resident Tuition & Fees	6,278	9,300	148.13%
<b>CNCC</b>			
Resident Tuition & Fees	2,736	2,664	97.35%
Non-Resident Tuition & Fees	6,332	9,389	148.27%
<b>CCA</b>			
Resident Tuition & Fees	2,892	2,545	88.00%
Non-Resident Tuition & Fees	6,278	11,554	184.04%
<b>CCD</b>			
Resident Tuition & Fees	2,892	2,536	87.69%
Non-Resident Tuition & Fees	6,278	9,743	155.19%
<b>FRCC</b>			
Resident Tuition & Fees	3,711	2,171	58.49%
Non-Resident Tuition & Fees	7,048	9,379	133.07%
<b>LCC</b>			
Resident Tuition & Fees	2,736	2,817	102.95%
Non-Resident Tuition & Fees	6,332	9,543	150.71%
<b>MCC</b>			
Resident Tuition & Fees	2,906	2,102	72.36%
Non-Resident Tuition & Fees	6,171	9,311	150.87%
<b>NEJC</b>			
Resident Tuition & Fees	2,736	2,552	93.28%
Non-Resident Tuition & Fees	6,332	7,932	125.27%
<b>OJC</b>			

Resident Tuition & Fees	2,736	2,610	95.37%
Non-Resident Tuition & Fees	6,332	9,335	147.42%
<b>PPCC</b>			
Resident Tuition & Fees	3,711	2,097	56.50%
Non-Resident Tuition & Fees	7,048	9,305	132.02%
<b>PCC</b>			
Resident Tuition & Fees	2,892	2,171	75.07%
Non-Resident Tuition & Fees	6,278	9,379	149.39%
<b>RRCC</b>			
Resident Tuition & Fees	2,892	2,173	75.15%
Non-Resident Tuition & Fees	6,278	9,381	149.43%
<b>TSJC</b>			
Resident Tuition & Fees	2,906	2,432	83.70%
Non-Resident Tuition & Fees	6,171	7,812	126.59%
	2,972	2,382	80.13%
	6,397	9,336	145.94%