

**Minutes of the Colorado Commission on Higher Education (CCHE) Meeting
Pikes Peak Community College
July 8, 2010**

Vice Chairman Hereford Percy called the meeting to order at 1:05 pm.

Commissioners Hereford Percy, Jill Brake, Dave Edwards and Happy Haynes were in attendance. Commissioners Patty Pacey and Larry Beckner attended via conference call. Also in attendance were Advisory Committee members Senator Evie Hudak, Dr. Toni Larson, Dr. Abe Harraf, Michael Mincic and Kelly Fox. Advisors Ruth Annette Carter, Julie Marie Shepherd and Representative Randy Fischer attended via conference call.

Commissioner Edwards moved to approve the minutes of the April 9, 2010 meeting. The motion was seconded by Commissioner Brake and unanimously passed.

Dr. Tony Kinkel, President of Pikes Peak Community College (PPCC), welcomed the Commission to the campus. President Kinkel talked about partnerships PPCC has with the Classical Academy Charter School, Falcon School District 49, the Air Force Academy and the University of Colorado-Colorado Springs. He explained that El Paso County has the highest home school and charter school population per capita in the United States and as a result, PPCC has over 600 students attending college who were home schooled. PPCC also partners with private industry. He explained that these innovative partnerships help the school survive during these difficult economic times.

Mr. Joe Royer, Superintendent of Widefield School District 3, spoke to the CCHE following Dr. Kinkel about the District's partnership with PPCC. The proximity of PPCC to the K-12 schools and a good relationship with Dr. Kinkel and his staff have supported a partnership with PPCC for approximately \$100,000 a year on contracts in the concurrent Area Vocational Program. The district's proudest accomplishment is a partnership with PPCC that addresses the need for improved mentoring and role modeling for the African American and Hispanic male population. PPCC staff work with District #3 counselors and high school principals and thus far have 45 young men pursuing higher education and other opportunities that they previously would not have thought possible.

Advisory Committee Report: Dr. Toni Larson, Advisory representative for the private institutions, said the Higher Education Association of the Rockies (HEAR) is partnering with the Colorado Association of School Executives (CASE) for a P-20 conference in Breckenridge July 27th. Several DHE Academic Affairs Division staff will be panelists.

Higher Education Strategic Plan (HESP) Report: Executive Director Rico Munn updated the Commission the HESP process. Both the Accessibility and Pipeline Subcommittees presented

their draft recommendations to the HESP steering group at its last meeting. The Mission and Governance and the Sustainability Subcommittees will present recommendations at the next meeting of the steering group. Director Munn asked how detailed of a preview Commission members would like before the total plan is presented in either October or November. He said that the Steering Group is planning several community meetings around the state from mid-September to mid-October. There will also be another student forum in September.

Public Comments: Kathleen Bollard, University of Colorado System's Academic Affairs Officer, said she had been asked by University of Colorado – Colorado Springs' (UCCS) Chancellor Pamela Shockley-Zalabak, to clarify an error in the Proposal to Offer a Doctor of Nursing Practice Degree Program at Mesa State College agenda item. The item mistakenly did not include UCCS as an option for online nursing degree programs; UCCS does offer an online masters and doctor of nursing practice degree and has the highest accreditation.

WORKPLAN ITEM

Review of Performance Contracts for Colorado Community College System (CCCS) – Dr. Cheryl Lovell, Chief Academic Officer, summarized for the Commission a report on the Community College System's performance contract. Dr. Lovell said it was important to note that unlike the student body of four-year and research institutions reviewed to date, the typical community college student is older, part-time, and graduated from high school at least 10 or more years ago. These students are parents, spouses, employers, and employees and they have varying goals, aspirations, and expectations from post secondary education. Accountability measures need to reflect these differences. Dr. Lovell was joined by Dr. Nancy McCallin, President of CCCS, who talked about the community college system's performance contract, the system's strategic plan and the colleges' role and mission.

CONSENT ITEMS

Proposal To Offer A Bachelor Of Arts In International Studies Degree Program At Colorado State University – Fort Collins

Proposal To Offer A Master Of Occupational Therapy Degree Program At Colorado State University - Fort Collins

Proposal To Offer Bachelor Of Applied Science In Hospitality Management At Mesa State College

Proposal To Offer Bachelor Of Science In Mechanical Engineering Technology At Mesa State College

Proposal To Offer A Master Of Science In Nursing Degree Program At Mesa State College

Proposal To Offer A Doctor Of Nursing Practice Degree Program At Mesa State College

Approval Of Gifted And Talented Specialist Teacher Preparation Program At University Of Colorado-Colorado Springs

Reauthorization Of Teacher Preparation Program At University Of Colorado-Colorado Springs

Commissioner Brake moved to approve the consent items. The motion was seconded by Commissioner Edwards and unanimously passed.

ACTION ITEMS

Reauthorization Of Teacher Preparation Programs At University Of Colorado – Boulder (CU-Boulder) – Dr. Ian Macgillivray, Academic Policy Officer for Teacher Education, was joined by Dr. Lorrie Shepard, Dean of the School of Education at CU-Boulder. The Commission was asked to reauthorize the teacher preparation programs at CU-Boulder. Dr. Macgillivray explained that it is a two-pronged process; the Colorado Department of Education reviews the syllabi content to ensure content is aligned with state standards and the Department of Higher Education reviews the admission and advising systems, the quality of the field based experiences and the assessment of candidate's performance.

Commissioner Edwards moved to approve the reauthorization. The motion was seconded by Commissioner Haynes and unanimously passed.

Colorado State University – Global Campus Degree Programs – Dr. Cheryl Lovell and Heather DeLange, Degree Authorization Officer, presented this item to seek CCHE approval for the current programs at CSU Global to be considered as CSU-Global degree programs. The programs had previously been approved under the auspices of CSU-Ft. Collins or CSU-Pueblo. Since that approval, CSU-Global has received statutory authority to operate as an independent campus with its own role and mission. (Re)approval of the programs is necessary in order for CSU-Global to meet the eligibility requirements for separate accreditation by Higher Learning Commission of the Northern Central Association of Colleges and Schools (HLC). The Department staff has reviewed the programs for fit with role and mission and finds the degree programs to be consistent with CSU-GC's statutory role and mission. Dr. Becky Takeda-Tinker, President of CSU-Global, was present to answer any questions and to assure the Commission that CSU-Global is well-prepared for the upcoming accreditation visit by HLC.

Commissioner Edwards moved to approve Colorado State University – Global campus's degree programs predicated on receiving affirmation from HLC as a separate campus. If such HLC approval is not provided, the degree programs will revert back under CSU-Ft. Collins or CSU-Pueblo. The motion was seconded by Commissioner Brake and unanimously passed.

Approval Of SB 10-03 FAP Template – Deputy Director Kim Poast, presented the Financial Accountability Plan (FAP) Template to the Commission for approval. She distributed an updated FAP based on the changes discussed at the CCHE June 17th special meeting on SB3 implementation. She noted the addition in the Key Dates for FY 2011-2012, *the June 30th date for public release of the FAP template*; the addition of a bullet stating that in *March, 2011, the CCHE will provide an additional opportunity for adjustments to approved FAP's should there be a significant change in budget projections based on the spring (2011)_forecast*; an added assumption that states, *Through this process, governing boards are requesting the authority to raise tuition up to the stated maximum declared in this FAP. It is understood that governing boards will make final tuition setting decisions during their normal budgeting process. Approval of this FAP is not an indication of final tuition rates at any given institution*; a change in Section II that adds *(or range of increases)*; a change in Section III that *eliminated less than six credit hours*; and the language change in Section IV to more accurately mirror statutory language.

Senator Hudak asked Dr. Poast to address protection for middle income students in Section III. Dr. Poast explained the difficulty in collecting data on this population of students. The definition varies and depends on income received, which make it difficult to measure. Dr. Poast believes that as the process moves forward, this FAP will be refined as more data is received.

Robert Kardokus, Director of the Associated Students of Colorado (ASC), asked how the institutions will be getting tuition information to students in a timely manner that will allow students to make decisions and changes to their academic plans. Dr. Poast replied that the tuition rates would be known at the same time as in previous years. Josh Diller, another member of ASC, expressed concerns that the institutions, in following the timeline, may not be given the opportunity to submit a “contingency plan” should the 2011 spring budget forecast. Dr. Poast replied that she expects some governing boards to submit a range of options that they will respond to whether the forecast is positive or negative.

Commissioner Haynes moved to approve the FAP template. The motion was seconded by Commissioner Edwards and unanimously passed.

Approval of Letter to Institutions Regarding the 50% Plan – Director Rico Munn presented this item to the Commission. Senate Bill 3 requires institutions of higher education to submit a plan to the CCHE and to the Joint Budget Committee by November 10, 2010 communicating how the institutions would handle a 50 percent cut in general fund allocation. Rather than have reports from each institution, the Commission could decide to coordinate the responses for this report on behalf of the institutions to ensure consistency and relevance. This action item is a letter to the presidents of the institutions indicating that the Commission intends to take this coordinated approach. When presented to the CEOs of the institutions, most agreed that this is a good approach for the reports.

Commissioner Edwards moved to approve the letter to the institutions regarding the 50 percent plans. The motion was seconded by Commissioner Brake and unanimously passed.

DISCUSSION ITEM

Draft Models of FY 2011-12 General Fund Allocations – Mark Cavanaugh, Chief Financial Officer, presented this item. Mr. Cavanaugh explained that there is an expectation of very low state support for higher education in FY 2011-12. Additionally, the State Fiscal Stabilization Funds from the American Reinvestment and Recovery Act that have been backfilling the higher education budget will be gone by FY 2011-12. While staff believes that the general fund level will be in the neighborhood of \$550 million, no one knows for sure at this point what the level of general fund might be. Therefore some starting point is needed to begin the budgeting process. Mr. Cavanaugh presented two budget allocation models. The first one is a total revenue model for distributing available funds for the system if the general fund amount for higher education is *under* \$500 million dollars. The second is a three part allocation model for distributing funds if the general fund amount is *over* \$500 million. The three part allocation blends total revenue, a proportionate cut based on general fund and a factor for enrollment.

Director Munn talked about the assumptions staff used for the allocations models. One of the assumptions entailed looking at the numbers and determining the bottom number or threshold to maintain the principle of keeping the doors open in institutions. The total revenue model of \$450 million dollars is a number that is thought to keep the doors open.

Advisor Kelly Fox stated that during recent meetings, the number for FY 2011-12 coming from the Governor's Office was \$560 million. Although the number seems extremely optimistic, the concern is that if the \$450 million number is used instead for the allocation, it will seem that the Commission and the institutions are solving a problem for the Joint Budget Committee by showing them how we would cut beyond the \$560 million before being told what the actual number is.

Director Munn remarked that the Commission has made it clear that it has a responsibility to make an independent budget submission. Meaning, the Commission may or may not take the numbers that come out of the Legislative Council or the Governor's Office into consideration when formulating the budget models.

Commissioner Haynes also responded that in her experience in K-12 budgeting, planning for a lower number significantly reduces the painful impact of the cuts over the long run. As such, she is a proponent of planning for the worst case scenario in order to be prepared to manage the cuts.

Director Munn summarized for the Commission that to stay true to the principle of a temporary allocation model, the models presented are just for FY 2011-12. To stay true to the principle of allowing Colorado's public institutions to remain open, the revenue amount of \$450 million is a projected number that will keep doors open. Staff will continue to work with the institutions to refine terms and projections. Staff will bring an allocation recommendation for adoption to the Commission at the August 5th CCHE meeting to facilitate moving forward in setting up the tuition flexibility planning timeline. Staff will also build additional scenarios. Specifically, a three part model for a \$450 million General Fund amount. Advisor Harraf also requested the Department show, using the FY 2005-06 and the FY 2008-09 numbers, potential tuition increases for institutions if enrollment is flat and the budget is flat

INFORMATION ITEM

Call For A CCHE Meeting In August 2010– Director Munn informed the Commission that at the June 17, 2010 special Commission meeting, it was suggested that in lieu of the annual CCHE retreat in August there would be a regular CCHE meeting. The 1:00 PM meeting will be held on August, 5, 2010 at Front Range Community College in Westminster. The retreat will occur later in the calendar year.

Commissioner Edwards moved to adjourn. The motion was seconded by Commissioner Brake. The meeting was adjourned at 3:45 pm.