# TOPIC: STATEWIDE REPORT ON RACIAL AND ETHNIC COMPOSITION OF STUDENTS AND FACULTY <br> PREPARED BY: JULIE CARNAHAN, JIM JACOBS AND SONIA SCHAIBLEBRANDON 

## I. SUMMARY

The racial and ethnic composition of students and faculty is an important issue for these institutions. Recruitment and retention of underrepresented students requires leadership by institution presidents, vice presidents, and deans. Efforts must be proactive and sustained over a long period to build critical masses of students and faculty from underrepresented groups.

This item addresses the aspect of the Commission's policy pertaining to a series of underrepresented student measures prescribed in the policy. Among its key points are:

- Access to higher education by students reported as Asian, Black, Hispanic, or Native American are affected by their performance in high school.
- Participation levels in higher education by students from underrepresented populations have been relatively stable between fall 2000 and fall 2003. Gains, though modest at times, are being made and documented for various student levels as well as faculty and staff.
- Governing boards and institutions have taken a variety of actions and initiatives to increase student access and success. Many participate in a number of federally funded and institutionally funded programs that seek to improve awareness of college opportunities. Other initiatives include greater emphasis on providing academic advising, tutoring, mentoring and early intervention for those students who were under prepared for college level work. These initiatives will help to increase retention rates and, ultimately, graduation rates for these students.


## II. BACKGROUND

Beginning in 1999, CCHE's Quality Indicator System (QIS) measured the retention and graduation rates for minority students. The 2002 report compared retention and graduation data with the QIS data to give Commissioners a broader picture of how underrepresented students fared once they started in the higher education system.

This year, the report includes quantitative data on a statewide level and descriptive information on an institution level. All of the statewide level information covered in this
report is also collected for each institution. Information on retention, graduation and transfer rates is also collected for each institution.

Most data are presented on a multi-year basis for comparison purposes, with CCHE's Student Unit Record Data System (SURDS) being the primary data source.

## III. STAFF ANALYSIS

Representation in Colorado's public higher education system is highly dependent on the population that exists in Colorado public high schools. We take into consideration the number of students from underrepresented groups enrolled and graduated from Colorado's public high schools when assessing the proportional representation within higher education of the same groups. It is important to note that we do not consider the Colorado public high school numbers absolute benchmarks, but relative points of comparison for discussion purposes.
A. Colorado Public High School Enrollments /Graduates by Race/Ethnicity:

Tables $1 \& 2$ show the number of students who are enrolled in Colorado public high schools and the number who graduated from Colorado public high schools.

Table 1. COLORADO PUBLIC HIGH SCHOOL ENROLLMENTS BY RACE/ETHNICITY

|  | Students Enrolled in Fall -- |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 2001 |  | 2002 |  | 2003 |  |
| Race/Ethnicity | \# | \% of Total | \# | \% of Total | \# | \% of Total | \# | \% of Total |
| Asian | 20,932 | 2.9 | 22,131 | 3.0 | 22,810 | 3.0 | 23,558 | 3.1 |
| Black, Non-Hispanic | 40,156 | 5.6 | 42,361 | 5.7 | 43,034 | 5.7 | 44,085 | 5.8 |
| Hispanic | 159,581 | 22.1 | 172,940 | 23.3 | 182,826 | 24.3 | 191,976 | 25.3 |
| Native American | 8,258 | 1.1 | 8,710 | 1.2 | 8,950 | 1.2 | 8,996 | 1.2 |
| Subtotal | 228,927 | 31.7 | 246,142 | 33.2 | 257,620 | 34.3 | 268,615 | 35.5 |
| White, Non-Hispanic | 494,214 | 68.3 | 496,003 | 66.8 | 494,242 | 65.7 | 489,053 | 64.5 |
| Total | 723,141 | 100.0 | 742,145 | 100.0 | 751,862 | 100.0 | 757,668 | 100.0 |

Table 2. COLORADO PUBLIC HIGH SCHOOL GRADUATES BY RACE/ETHNICITY

|  | Graduates in -- |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 2001 |  | 2002 |  | 2003 |  |
| Race/Ethnicity | \# | \% of Total | \# | \% of Total | \# | \% of Total | \# | \% of Total |
| Asian | 1,288 | 3.3 | 1,250 | 3.2 | 1,442 | 3.5 | 1,397 | 3.3 |
| Black, Non-Hispanic | 1,693 | 4.3 | 1,681 | 4.3 | 1,798 | 4.4 | 1,849 | 4.4 |
| Hispanic | 5,172 | 13.3 | 5,321 | 13.6 | 5,700 | 14.0 | 6,270 | 14.8 |
| Native American | 321 | 0.8 | 305 | 0.8 | 314 | 0.8 | 368 | 0.9 |
| Subtotal | 8,474 | 21.8 | 8,557 | 21.8 | 9,254 | 22.7 | 9,884 | 23.3 |
| White, Non-Hispanic | 30,450 | 78.2 | 30,684 | 78.2 | 31,506 | 77.3 | 32,495 | 76.7 |
| Total | 38,924 | 100.0 | 39,241 | 100.0 | 40,760 | 100.0 | 42,379 | 100.0 |

Source: Colorado Department of Education; totals include alternative schools.

The number of students enrolled in each race/ethnicity category has remained relatively steady over the last four years. When looking at graduation rates it appears the graduation rate for Asian students is slightly higher than the percentage of students enrolled, $3.3 \%$ compared to $3.1 \%$. Black non-Hispanic students and Native American students have a slightly lower graduation rate than of students enrolled, $4.4 \%$ compared to $5.8 \%$, and $0.9 \%$ compared to $1.2 \%$, respectively.

Hispanic students make up $25.3 \%$ of the enrolled students, but only $14.8 \%$ of the students who graduate. However, there has been a slight improvement in graduation rates of Hispanic students over the last four years, moving from a rate of $13.3 \%$ to a rate of $14.8 \%$.
B. In-State Entering Undergraduates

Table 3 documents the number of undergraduates entering Colorado public higher education for the first time over four consecutive fall terms.

Table 3. IN-STATE FIRST-TIME ENTERING UNDERGRADUATE HEADCOUNT BY RACE/ETHNICITY COLORADO PUBLIC INSTITUTIONS OF HIGHER EDUCATION

| Student Level | Race/Ethnicity | In-State Student Headcount* Enrolled in Fall -- |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2000 |  | 2001 |  | 2002 |  | 2003** |  |
|  |  | \# | \% of Level | \# \% of Level |  | \# | \% of Level | \% of Level |  |
| In-State Firsttime Entering Undergraduate* | Asian | 1,136 | 3.7 | 1,162 | 3.4 | 1,288 | 3.7 | 1,251 | 3.6 |
|  | Black, Non-Hispanic | 1,146 | 3.7 | 1,206 | 3.6 | 1,390 | 4.0 | 1,304 | 3.8 |
|  | Hispanic | 4,444 | 14.4 | 4,914 | 14.5 | 5,093 | 14.6 | 4,783 | 13.9 |
|  | Native American | 515 | 1.7 | 636 | 1.9 | 583 | 1.7 | 610 | 1.8 |
|  | Subtotal | 7,241 | 23.5 | 7,918 | 23.4 | 8,354 | 24.0 | 7,947 | 23.2 |
|  | White, Non-Hispanic | 22,135 | 71.9 | 24,175 | 71.3 | 25,100 | 72.1 | 24,652 | 71.9 |
|  | NR Alien | 173 | 0.6 | 344 | 1.0 | 74 | 0.2 | 277 | 0.8 |
|  | Unknown | 1,253 | 4.1 | 1,459 | 4.3 | 1,307 | 3.8 | 1,425 | 4.2 |
|  | Level Total | 30,802 | 100.0 | 33,896 | 100.0 | 34,834 | 100.0 | 34,301 | 100.0 |

*Excludes students enrolled exclusively in Extended Studies Program. Source: SURDS Enrollment File, selected fall terms.
${ }^{* *}$ Changes in data definitions may affect populations examined, thus populations in 2003 may not be comparable with previous years
Note: The reader is cautioned about interpretation of the data when table cells contain small numbers; conclusions may be misleading due to the disproportionate impact a single case may have.

Overall proportions of students from specific racial/ethnic groups have remained relatively stable, compared with fall 2000. As indicated in Table 3, there was a slight decrease in the number of first-time entering undergraduates Hispanics after a three-year increase, from $14.4 \%$ to $13.9 \%$. Part of the decrease could be explained in the increase in percentage of Non-Resident Alien and Unknown categories. The increases in these two categories suggest some students are opting out of indicating their race/ethnicity on application forms. Also, it is important to note that definitional changes in "first time" student were implemented in 2003 making comparisons between this year and the three previous years problematic.

Colorado's higher education institutions' ability to attract underrepresented populations closely reflects the number of those students who actually graduate from high school. While the number of high school graduates who matriculate into higher education is positive, higher education is missing out on attracting those students who enroll in high school but never graduate. This difference is most noticeable for Hispanic students who represent $25.3 \%$ of students enrolled in public high school but represent only $14.8 \%$ of students who graduate.
C. In-State Enrollments by Level

Table 4 shows in-State Enrollment by level. It is important to point out that the decrease in Black non-Hispanics and Hispanic first time entering student percentages (see Table 3) is not seen in the overall student enrollment percentages (see Table 4). Black non-Hispanic numbers are up slightly while Hispanic enrollments are steady at $12.2 \%$, which suggests that older students in these two groups may be re-enrolling in higher education.

At the graduate level, the number of minority students continues to remain steady, with a slight increase for Hispanic students, from $5.9 \%$ to $6.3 \%$ over the last four years.

Table 4. STUDENT HEADCOUNT BY RACE/ETHNICITY COLORADO PUBLIC INSTITUTIONS OF HIGHER EDUCATION

| Enrollment Level | Race/Ethnicity | In-State Student Headcount* Enrolled in Fall -- |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $2001$ |  | 2002 |  | 2003 |  |
|  |  | \# \% of Level |  | \% of Level |  | \# \% of Level |  | \# \% of Level |  |
| In-State Undergraduate* | Asian | 5,532 | 3.5 | 5,655 | 3.6 | 6,067 | 3.6 | 6,260 | 3.6 |
|  | Black, Non-Hispanic | 5,713 | 3.6 | 5,844 | 3.7 | 6,467 | 3.9 | 6,867 | 4.0 |
|  | Hispanic | 18,857 | 12.0 | 19,220 | 12.1 | 20,457 | 12.2 | 21,154 | 12.2 |
|  | Native American | 2,556 | 1.6 | 2,573 | 1.6 | 2,696 | 1.6 | 2,789 | 1.6 |
|  | Minority Subtotal | 32,658 | 20.9 | 33,292 | 20.9 | 35,687 | 21.4 | 37,070 | 21.4 |
|  | White, Non-Hispanic | 117,308 | 74.9 | 118,401 | 74.4 | 123,877 | 74.1 | 127,232 | 73.5 |
|  | NR Alien | 447 | 0.3 | 651 | 0.4 | 408 | 0.2 | 861 | 0.5 |
|  | Unknown | 6,110 | 3.9 | 6,694 | 4.2 | 7,152 | 4.3 | 7,880 | 4.6 |
|  | Level Total | 156,523 | 100.0 | 159,038 | 100.0 | 167,124 | 100.0 | 173,043 | 100.0 |
| In-State Graduate/First Professional ${ }^{\star}$ | Asian | 658 | 4.1 | 679 | 4.1 | 745 | 4.3 | 746 | 4.1 |
|  | Black, Non-Hispanic | 320 | 2.0 | 358 | 2.2 | 337 | 1.9 | 369 | 2.0 |
|  | Hispanic | 942 | 5.9 | 961 | 5.9 | 1,051 | 6.0 | 1,146 | 6.3 |
|  | Native American | 150 | 0.9 | 147 | 0.9 | 159 | 0.9 | 152 | 0.8 |
|  | Minority Subtotal | 2,070 | 13.0 | 2,145 | 13.1 | 2,292 | 13.1 | 2,413 | 13.3 |
|  | White, Non-Hispanic | 12,892 | 80.7 | 13,161 | 80.4 | 14,011 | 80.0 | 14,444 | 79.5 |
|  | NR Alien | 2 | 0.0 | 7 | 0.0 | 188 | 1.1 | 160 | 0.9 |
|  | Unknown | 1,007 | 6.3 | 1,065 | 6.5 | 1,032 | 5.9 | 1,152 | 6.3 |
|  | Level Total | 15,971 | 100.0 | 16,378 | 100.0 | 17,523 | 100.0 | 18,169 | 100.0 |
| In-State Total* | Asian | 6,190 | 3.6 | 6,334 | 3.6 | 6,812 | 3.7 | 7,006 | 3.7 |
|  | Black, Non-Hispanic | 6,033 | 3.5 | 6,202 | 3.5 | 6,804 | 3.7 | 7,236 | 3.8 |
|  | Hispanic | 19,799 | 11.5 | 20,181 | 11.5 | 21,508 | 11.6 | 22,300 | 11.7 |
|  | Native American | 2,706 | 1.6 | 2,720 | 1.6 | 2,855 | 1.5 | 2,941 | 1.5 |
|  | Minority Subtotal | 34,728 | 20.1 | 35,437 | 20.2 | 37,979 | 20.6 | 39,483 | 20.6 |
|  | White, Non-Hispanic | 130,200 | 75.5 | 131,562 | 75.0 | 137,888 | 74.7 | 141,676 | 74.1 |
|  | NR Alien | 449 | 0.3 | 658 | 0.4 | 596 | 0.3 | 1,021 | 0.5 |
|  | Unknown | 7,117 | 4.1 | 7,759 | 4.4 | 8,184 | 4.4 | 9,032 | 4.7 |
|  | Level Total | 172,494 | 100.0 | 175,416 | 100.0 | 184,647 | 100.0 | 191,212 | 100.0 |

D. Degrees and Certificates Awarded to In-State Undergraduate Students

Table 5 shows the number of degrees and certificates awarded to in-state students by race/ethnicity. Of the 15,519 awards granted at all undergraduate levels in FY2003, students from underrepresented groups received $18.0 \%$ of the total.

Asian, Black, Hispanic, and Native American students received $21.1 \%$ of certificates awarded and $22.0 \%$ of Associate degrees. This same group received $15.9 \%$ of all Baccalaureate degrees. The number of Certificates, Associate degrees and Baccalaureate degrees has gone up across the categories for minority students even though the proportional total has decreased slightly.

Table 5. DEGREES/CERTIFICATES AWARDED TO IN-STATE UNDERGRADUATE STUDENTS BY AWARD LEVEL AND RACE/ETHNICITY

| Award Level | Recipient Race/Ethnicity | In-State Degrees and Certificates Awarded in Fiscal Year-- |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2000 |  |  |  | 2002 |  | 2003 |  |
|  |  | \% of Level |  | \# $\begin{array}{r}2001 \\ \end{array}$ |  | \# \% of Level |  | \# \% of Level |  |
| Certificate | Asian | 79 | 2.4 | 98 | 2.7 | 75 | 1.8 | 98 | 2.0 |
|  | Black, Non-Hispanic | 114 | 3.5 | 130 | 3.6 | 156 | 3.8 | 192 | 4.0 |
|  | Hispanic | 534 | 16.2 | 508 | 14.2 | 575 | 14.2 | 657 | 13.6 |
|  | Native American | 41 | 1.2 | 54 | 1.5 | 56 | 1.4 | 71 | 1.5 |
|  | Subtotal | 768 | 23.4 | 790 | 22.1 | 862 | 21.2 | 1,018 | 21.1 |
|  | White, Non-Hispanic | 2,427 | 73.8 | 2,671 | 74.7 | 3,063 | 75.5 | 3,636 | 75.5 |
|  | NR Alien | 3 | 0.1 | 11 | 0.3 | 12 | 0.3 | 14 | 0.3 |
|  | Unknown | 90 | 2.7 | 105 | 2.9 | 120 | 3.0 | 149 | 3.1 |
|  | Level Total | 3,288 | 100.0 | 3,577 | 100.0 | 4,057 | 100.0 | 4,817 | 100.0 |
| Associate | Asian | 131 | 2.9 | 125 | 2.7 | 103 | 2.3 | 130 | 2.7 |
|  | Black, Non-Hispanic | 155 | 3.5 | 204 | 4.4 | 211 | 4.6 | 210 | 4.3 |
|  | Hispanic | 540 | 12.1 | 594 | 12.9 | 596 | 13.0 | 653 | 13.4 |
|  | Native American | 57 | 1.3 | 53 | 1.1 | 57 | 1.2 | 78 | 1.6 |
|  | Subtotal | 883 | 19.7 | 976 | 21.1 | 967 | 21.1 | 1,071 | 22.0 |
|  | White, Non-Hispanic | 3,522 | 78.7 | 3,555 | 76.9 | 3,498 | 76.5 | 3,668 | 75.2 |
|  | NR Alien | 8 | 0.2 | 7 | 0.2 | 6 | 0.1 | 14 | 0.3 |
|  | Unknown | 65 | 1.5 | 82 | 1.8 | 104 | 2.3 | 125 | 2.6 |
|  | Level Total | 4,478 | 100.0 | 4,620 | 100.0 | 4,575 | 100.0 | 4,878 | 100.0 |
| Baccalaureate |  | 626 | 4.3 | 594 | 4.1 | 606 | 4.0 | 604 | 3.9 |
|  | Black, Non-Hispanic | 335 | 2.3 | 385 | 2.7 | 360 | 2.4 | 404 | 2.6 |
|  | Hispanic | 1,113 | 7.6 | 1,215 | 8.4 | 1,269 | 8.4 | 1,223 | 7.9 |
|  | Native American | 232 | 1.6 | 202 | 1.4 | 229 | 1.5 | 232 | 1.5 |
|  | Subtotal | 2,306 | 15.7 | 2,396 | 16.6 | 2,464 | 16.4 | 2,463 | 15.9 |
|  | White, Non-Hispanic | 11,938 | 81.4 | 11,561 | 80.1 | 12,036 | 80.1 | 12,480 | 80.4 |
|  | NR Alien | 0 | 0.0 | 3 | 0.0 | 11 | 0.1 | 19 | 0.1 |
|  | Unknown | 428 | 2.9 | 476 | 3.3 | 512 | 3.4 | 557 | 3.6 |
|  | Level Total | 14,672 | 100.0 | 14,436 | 100.0 | 15,023 | 100.0 | 15,519 | 100.0 |

E. Degrees Awarded to In-State Graduate Students

Table 6 looks at the graduate level where the percentage of awards granted to underrepresented populations varies more from year-to-year as the degree level
moves upward. Master's degrees awarded to minority students have been steady, in the range of $7.4 \%$ to $8.4 \%$, over the past four years. First professional degrees awarded to students of color increased from $18.1 \%$ in 2000 to $22.5 \%$ in 2003. Asian, Black, Hispanic, and Native American students received $9.0 \%$ of all graduate degrees during 2003, and $16.5 \%$ of degrees awarded across all levels.

Table 6. DEGREES AWARDED TO IN-STATE GRADUATE STUDENTS BY AWARD LEVEL AND RACE/ETHNICITY

| Award Level | Recipient Race/Ethnicity | In-State Degrees and Certificates Awarded in Fiscal Year-- |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2000 |  | 2001 |  | 2002 |  | 2003 |  |
|  |  | \# | of Level | \# | of Level | \# | f Level | \# | f Level |
| Masters | Black, Non-Hispanic | 69 | 1.8 | 70 | 1.8 | 65 | 1.7 | 65 | 1.6 |
|  | Hispanic | 203 | 5.4 | 229 | 5.9 | 209 | 5.6 | 206 | 5.0 |
|  | Native American | 25 | 0.7 | 23 | 0.6 | 34 | 0.9 | 36 | 0.9 |
|  | Subtotal | 297 | 7.9 | 322 | 8.4 | 308 | 8.2 | 307 | 7.4 |
|  | White, Non-Hispanic | 3,280 | 87.0 | 3,293 | 85.5 | 3,215 | 85.5 | 3,560 | 85.7 |
|  | NR Alien | 1 | 0.0 | 0 | 0.0 | 0 | 0.0 | 45 | 1.1 |
|  | Unknown | 191 | 5.1 | 238 | 6.2 | 237 | 6.3 | 240 | 5.8 |
|  | Level Total | 3,769 | 100.0 | 3,853 | 100.0 | 3,760 | 100.0 | 4,152 | 100.0 |
| Specialist | Asian | 0 | 0.0 | 1 | 2.3 | 0 | 0.0 | 0 | 0.0 |
|  | Black, Non-Hispanic | 0 | 0.0 | 2 | 4.5 | 0 | 0.0 | 1 | 2.2 |
|  | Hispanic | 1 | 6.7 | 5 | 11.4 | 5 | 12.2 | 5 | 11.1 |
|  | Native American | 0 | 0.0 | 1 | 2.3 | 0 | 0.0 | 0 | 0.0 |
|  | Subtotal | 1 | 6.7 | 9 | 20.5 | 5 | 12.2 | 6 | 13.3 |
|  | White, Non-Hispanic | 14 | 93.3 | 33 | 75.0 | 34 | 82.9 | 38 | 84.4 |
|  | NR Alien | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 |
|  | Unknown | 0 | 0.0 | 2 | 4.5 | 2 | 4.9 | 1 | 2.2 |
|  | Level Total | 15 | 100.0 | 44 | 100.0 | 41 | 100.0 | 45 | 100.0 |
| First Professional | Asian | 29 | 6.2 | 41 | 9.3 | 35 | 7.9 | 53 | 11.0 |
|  | Black, Non-Hispanic | 11 | 2.3 | 6 | 1.4 | 17 | 3.8 | 20 | 4.1 |
|  | Hispanic | 31 | 6.6 | 23 | 5.2 | 32 | 7.2 | 32 | 6.6 |
|  | Native American | 14 | 3.0 | 7 | 1.6 | 7 | 1.6 | 4 | 0.8 |
|  | Subtotal | 85 | 18.1 | 77 | 17.4 | 91 | 20.5 | 109 | 22.5 |
|  |  | 377 | 80.2 | 357 | 80.8 | 332 | 74.9 | 357 | 73.8 |
|  | NR Alien | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 1 | 0.2 |
|  | Unknown | 8 | 1.7 | 8 | 1.8 | 20 | 4.5 | 17 | 3.5 |
|  | Level Total | 470 | 100.0 | 442 | 100.0 | 443 | 100.0 | 484 | 100.0 |
| Doctorate | Asian | 17 | 3.6 | 17 | 3.6 | 16 | 3.6 | 18 | 3.8 |
|  | Black, Non-Hispanic | 10 | 2.1 | 10 | 2.1 | 7 | 1.6 | 8 | 1.7 |
|  | Hispanic | 22 | 4.7 | 10 | 2.1 | 8 | 1.8 | 13 | 2.7 |
|  | Native American |  | 0.6 | 0 | 0.0 | 2 | 0.5 | 9 | 1.9 |
|  | Subtotal | 52 | 11.1 | 37 | 7.9 | 33 | 7.5 | 48 | 10.0 |
|  | White, Non-Hispanic | 387 | 82.9 | 409 | 87.6 | 378 | 86.1 | 391 | 81.5 |
|  | NR Alien | 0 | 0.0 | 0 | 0.0 | 1 | 0.2 | 3 | 0.6 |
|  | Unknown | 28 | 6.0 | 21 | 4.5 | 27 | 6.2 | 38 | 7.9 |
|  | Level Total | 467 | 100.0 | 467 | 100.0 | 439 | 100.0 | 480 | 100.0 |
| Total In-State-All Award Levels | Asian | 882 | 3.2 | 876 | 3.2 | 835 | 2.9 | 903 | 3.0 |
|  | Black, Non-Hispanic | 694 | 2.6 | 807 | 2.9 | 816 | 2.9 | 900 | 3.0 |
|  | Hispanic | 2,444 | 9.0 | 2,584 | 9.4 | 2,694 | 9.5 | 2,789 | 9.2 |
|  | Native American | 372 | 1.4 | 340 | 1.2 | 385 | 1.4 | 430 | 1.4 |
|  | Subtotal | 4,392 | 16.2 | 4,607 | 16.8 | 4,730 | 16.7 | 5,022 | 16.5 |
|  | White, Non-Hispanic | 21,945 | 80.8 | 21,879 | 79.7 | 22,556 | 79.6 | 24,130 | 79.4 |
|  | NR Alien | 12 | 0.0 | 21 | 0.1 | 30 | 0.1 | 96 | 0.3 |
|  | Unknown | 810 | 3.0 | 932 | 3.4 | 1,022 | 3.6 | 1,127 | 3.7 |
|  | Grand Total | 27,159 | 100.0 | 27,439 | 100.0 | 28,338 | 100.0 | 30,375 | 100.0 |

Note: The reader is cautioned about interpretation of the data when table cells contain small numbers; conclusions may be misleading due to the disproportionate impar Source: SURDS Degree Files, selected years.
F. Full-Time Faculty and Staff

Table 7 documents the number of full-time faculty, full-time faculty new hires, and full-time staff by race/ethnicity in fall snapshots for 1999, 2001, and 2003. The proportion of full-time faculty from underrepresented groups has remained around $12.0 \%$ over the four years represented in these surveys.

Having a clear understanding of this category is difficult because of the significant increase in the proportion of the "unknown" category, which went from $1.1 \%$ in 1999 to $8.1 \%$ in 2003. The number of unknown faculty went from 100 in 1999 to 789 in 2003. This suggests that faculty may be opting out of indicating their race/ethnicity when filling out personnel information.

Table 7. RACE/ETHNICITY OF FULL-TIME FACULTY AND STAFF COLORADO PUBLIC INSTITUTIONS OF HIGHER EDUCATION

| Faculty/Staff Category | Race/Ethnicity | Race/Ethnicity of Faculty and Staff for Fall -- |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1999 |  | 2001 |  | 2003 |  |
|  |  | \# \% of Total |  | \# \% of Total |  | \# \% of Total |  |
| Full-time Faculty* | Asian | 447 | 4.9 | 453 | 4.7 | 461 | 4.8 |
|  | Black, Non-Hispanic | 148 | 1.6 | 141 | 1.5 | 146 | 1.5 |
|  | Hispanic | 462 | 5.1 | 463 | 4.9 | 488 | 5.0 |
|  | Native American | 82 | 0.9 | 67 | 0.7 | 66 | 0.7 |
|  | Subtotal | 1,139 | 12.6 | 1,124 | 11.8 | 1,161 | 12.0 |
|  | White, Non-Hispanic | 7,602 | 83.9 | 7,587 | 79.5 | 7,341 | 75.7 |
|  | NR Alien | 216 | 2.4 | 373 | 3.9 | 404 | 4.2 |
|  | Unknown | 100 | 1.1 | 458 | 4.8 | 789 | 8.1 |
|  | Total | 9,057 | 100.0 | 9,542 | 100.0 | 9,695 | 100.0 |
| Full-time Faculty New Hires* | Asian | 34 | 4.5 | 31 | 2.5 | 41 | 5.8 |
|  | Black, Non-Hispanic | 10 | 1.3 | 19 | 1.6 | 16 | 2.3 |
|  | Hispanic | 41 | 5.4 | 43 | 3.5 | 30 | 4.2 |
|  | Native American | 9 | 1.2 | 7 | 0.6 | 0 | 0.0 |
|  | Subtotal | 94 | 12.3 | 100 | 8.2 | 87 | 12.3 |
|  | White, Non-Hispanic | 545 | 71.4 | 706 | 58.0 | 416 | 58.6 |
|  | NR Alien | 115 | 15.1 | 140 | 11.5 | 26 | 3.7 |
|  | Unknown | 9 | 1.2 | 272 | 22.3 | 181 | 25.5 |
|  | Total | 763 | 100.0 | 1,218 | 100.0 | 710 | 100.0 |
| Full-time Staff | Asian | 382 | 3.0 | 419 | 3.1 | 415 | 3.2 |
|  | Black, Non-Hispanic | 500 | 3.9 | 484 | 3.6 | 459 | 3.5 |
|  | Hispanic | 1,882 | 14.9 | 1,967 | 14.7 | 1,901 | 14.6 |
|  | Native American | 155 | 1.2 | 154 | 1.2 | 142 | 1.1 |
|  | Subtotal | 2,919 | 23.0 | 3,024 | 22.6 | 2,917 | 22.3 |
|  | White, Non-Hispanic | 9,435 | 74.5 | 9,685 | 72.5 | 9,192 | 70.4 |
|  | NR Alien | 36 | 0.3 | 72 | 0.5 | 144 | 1.1 |
|  | Unknown | $281$ | 2.2 | 580 | 4.3 | 810 | 6.2 |
|  | Total | 12,671 | 100.0 | 13,361 | 100.0 | 13,063 | 100.0 |

Source: IPEDS Fall Staff Surveys, selected years. Faculty data based on line 22 for 1999 and Part A Total Men + Women for 2001 and 2003. New hires
based on lines 109-111 for 1999 and Part G Full-time Faculty Men + Women for 2001 and 2003. Full-time staff based on line 71 for 1999 and Part B Total Men + Women for 2001 and 2003.
*Includes both instructional and research appointments, both general fund and contract-funded.
Note: The reader is cautioned about interpretation of the data when table cells contain small numbers; conclusions may be misleading due to the disproportionate impact a single case may have.

The proportion of new faculty hires for all minority groups increased slightly in 2003, except for the Native American category which decreased slightly.
full-time faculty new hires are likely impacted by the lack of fiscal resources to hire new faculty because the overall number of new faculty hires went from 1,218 in 2001 to 710 in 2003. This represents a decrease of $41.0 \%$ for White, nonHispanic hires compared to a decrease of $13.0 \%$ for underrepresented faculty groups. It appears that despite the significant drop in resources to hire new faculty, institutions are still committed to hiring faculty from underrepresented groups when the funds are available.

The proportion of underrepresented groups among full-time staff has remained steady over the last four years. The percent of white non-Hispanics decreased slightly but this decrease may be explained by the continual increase in the "unknown" category, which has gone from $2.2 \%$ in 1999 to $6.2 \%$ in 2003.
G. Strategies for Increasing Diversity

Each governing board has submitted a report addressing how each institution will improve access, retention, and completion rates for underrepresented students.

## SUMMARIES OF INSTITUTIONAL REPORTS

## University of Northern Colorado

Resident minority students comprised $13.4 \%$ of UNC's resident undergraduate enrollment in Fall 2003. This was the second-lowest percentage share of the past five years. Resident minority graduate students totaled $8.8 \%$, a slight decline from the previous year. Minority faculty membership was reported at $11.1 \%$ in the fall of 2003, with tenure-track minority faculty listed at $13.4 \%$. Minority executive, administrative and managerial positions accounted for $16.1 \%$ of the total.

The university's cultural centers provide academic and social support for students. These centers participated in 104 recruitment events, interacting with 1,871 potential UNC students. UNC also is involved in many programs to improve student performance and increase retention. It participates in a variety of federal grant programs such as GearUp, which is designed to increase access by underrepresented students, and the McNair Scholars Program - an undergraduate research program to prepare low-income and minority students for enrollment in and completion of doctoral degrees.

## Metropolitan State College of Denver

For the fall 2003 semester, $23.3 \%$ of Metro State's students were ethnic minorities. In addition, $16.5 \%$ of the faculty, $23 \%$ of the administrative staff and more than $30 \%$ of the classified staff were ethnic minorities. Goals of the 2003/2004 diversity plan were to focus on recruitment, maintaining participant and leadership roles in community and college organizations; continuing the Excel Recruitment program in 14 metropolitan Denver area high schools, continuing to collaborate with the College Assistant Migrant Program, and maintaining agreements with high school Upward Bound programs to guarantee participants admission to MSCD.

To increase retention, the college will work through its Student Support Services Program, which provides academic advising, tutoring, mentoring, study skills instruction, financial aid, career and personal counseling to low-income, or first-generation college students and to students with disabilities. MSCD is also working to improve faculty and staff diversity. It acknowledged that its non-white tenure track faculty declined from $28.6 \%$ to $16.5 \%$ during the last three to five years.

## Fort Lewis College

A new position, Admissions Counselor for Multicultural Recruitment, was created to focus on recruiting traditionally underrepresented populations. The college continues to work with the Venture Scholars Program, a program that identifies high-achieving African American, Hispanic and Native American high school and college students, to encourage careers in science, engineering, mathematics and medicine. Fort Lewis College is the only higher education institution in Colorado to partner with this program, which has 12,000 students nationwide. The school's minority student enrollment totaled $25 \%$ in the fall of 2003. Native American students made up $18 \%$ of the student population.

## Mesa State College

Highlights from the evaluation of various diversity goals: The number of freshmen minority applicants decreased from 554 resident minority applicants in 2002 to 487 in 2003, with 353 admitted and 157 enrolled. Total resident minority enrollment increased from last year. While total resident minority graduations remained constant, QIS data show increased retention efforts appear to be producing gains in the number and percentage of resident and non-resident minority students graduating, and the number in the pipeline. Initiatives have included focusing recruiting on more academically qualified minorities rather than simply on enrolling more students. The campus-wide Peer Tutorial/Mentoring Program continues to provide all students with tutoring and other academic support, social support, and mentoring. Mesa State continues to enroll students from outside the traditional Western Slope counties that have been the school's traditional base.

## Adams State College

Adams State has a highly diverse student body with more than one-third (34.6\%) minority students. Adams State has adopted six major diversity goals:

1) Maintain a diverse student body profile,
2) Make vigorous efforts to foster student/graduate success,
3) Educate for a diverse world,
4) Provide a campus environment that supports diversity,
5) Enhance the diversity of the college's faculty/staff, and
6) Maintain and enhance the college/K-12 interaction.

Future goals include maintaining and improving the six-year success rate of minority students at levels equal to or above the majority of students on campus. This goal was achieved for the 1995 cohort of minority freshmen. The college is implementing a General Education Assessment Plan to provide information needed for continuous quality improvement of general education.

## Western State College

More than $94 \%$ of Western State's students come from outside the Gunnison Valley. The goal stated in the 2003 plan was to reach $9.5 \%$ minority student enrollment, and to continue to strive for gender balance. The percent of students reporting themselves as minorities increased by $1 \%$, reaching $9.8 \%$ over the past year. The percentage of women in the student body in fall 2003 was $44.3 \%$, a $1 \%$ decrease from the year before.

Retention of minority students continues to be a struggle and ethnic diversity in the work force is a much more difficult goal. At Western, only $1 \%$ of full-time faculty are members of a minority group, while $6.7 \%$ of the college work force are minorities. This is a decrease of $1.9 \%$ in the faculty and an increase of $0.7 \%$ in the total work force. The college continues its goals of increasing enrollment, retention and graduation of minority students and of focusing on diversification of student socio-economic status to reflect the state of Colorado.

## Colorado State University - Pueblo

Colorado State University-Pueblo reported undergraduate enrollment of 4,045 at opening census 2002-2003. Minority students accounted for $36 \%$, up from $33 \%$ in the fall of 1999. Hispanic students made up the bulk of minority students, representing nearly $28 \%$ of total undergraduate enrollment.

CSU-P lists a number of programs in which diversity is important, including the federally-funded Southern Colorado Educational Opportunity Center, which helped more than

2,000 low-income, first-generation potential college students become better informed and prepared about post-secondary education. Also, the College of Science and Mathematics has worked over the past four years to increase the number of minority science and math majors, raising the total from $27.9 \%$ to $33.1 \%$. Finally, the student support services program helps lowincome students stay in college with tutoring, counseling, advising, and supplemental instruction.

## Colorado State University

Total undergraduate, minority student enrollment continued to increase in both real numbers and percentages, rising to $12 \%$ for fall 2003 . Enrollment of minority master's students, however, declined to $7.6 \%$. The percentage of master's degrees remained steady at about $10 \%$. The number of doctoral degree minority students increased slightly to 86 or about $7 \%$. The small number indicates the need for additional recruitment strategies.

Of the 64 new tenure-track faculty hired in 2003, 24 or $38 \%$ were members of underrepresented groups. This was somewhat below the pattern of the late 1990s.

## Colorado School of Mines

The diversity plan for the Colorado School of Mines includes three campus goals:

1) To have a diverse student population where all students feel welcome and comfortable while being offered an extraordinary educational experience;
2) To attain a level of faculty and staff diversity that matches the student body; and
3) To increase and maintain an environment where all ethnicities and genders feel empowered and that encourages their participation free of discrimination.

The percentage of minority undergraduates at CSM rose from $11.9 \%$ in 1992 to $14.3 \%$ in 2002. Since 1989, the Minority Engineering Program has worked to recruit, retain and graduate minority students. The MEP works with CSM admissions staff to identify feeder minority schools. Summer programs, challenge programs and other programs for junior and senior high schools have worked to increase minority enrollment and success. While $44 \%$ of minority students who entered CSM in 1992 were still there four years later, $60 \%$ who arrived in 1998 persisted to their fourth year.

## University of Colorado at Boulder

Undergraduate minority student enrollment has remained fairly steady over the past five years, accounting for $13.5 \%$ of students. The number of new minority Colorado freshmen was at an all-time high of 593 students, a $30 \%$ increase since the fall of 1999. First-year retention rates for minority students entering in the fall of 2001 were $79 \%$ as opposed to $83 \%$ for all students.

The six-year graduation rate for minority students was $56 \%$ compared with the $67 \%$ for other freshmen. However, this was an increase of three percentage points in one year and an overall increase from 45\% in 1990-91.

CU-Boulder's plan for student access and opportunity has been advanced through a variety of retention, leadership and other programs. The pre-collegiate program has been extended into the middle schools, growing from 300 students to more than 7506 th-to- $12^{\text {th }}$ graders. Minority faculty in tenure/tenure-track positions accounted for $14 \%$ of such faculty and increased by 41\% since 1992.

## University of Colorado at Colorado Springs

The number of minority undergraduates was at an all-time high for the 2002 academic year. The percentage, however, declined from $19.4 \%$ in 1999 to $18.1 \%$ in 2002. Importantly, the percentage of minority freshmen returning for the second year is nearly the same as that found among non-minority freshmen. Both groups reported a persistence rate of $64 \%$.

Currently, female faculty or minority faculty account for $42 \%$ of tenured/tenure-track positions. The percentage of minority faculty with the rank of full-professor rose from $9 \%$ to $11 \%$ in the last year. The proportion of non-tenure-track minority faculty grew from $8 \%$ last year to $11 \%$ this year. The number of minority faculty serving in administrative positions, such as deans, associate/assistant deans, and assistant vice chancellors, more than doubled in the past year with representation currently at $24 \%$.

## University of Colorado at Denver

In the fall of 2002, minority students represented $21 \%$ of CU-Denver's total enrollment, up by $10 \%$ since 1998. Minority undergraduate enrollment rose by $11.5 \%$ for the same period and now makes up $27 \%$ of total undergraduate students. Of the 171 first-time, full-time freshmen in the fall of $2001,75 \%$ were enrolled the next year, exceeding the $65 \%$ overall for first-time freshmen.

In the fall of 2002, women constituted $34 \%$ and minorities $13 \%$ of UCD faculty. Minority faculty accounted for $15 \%$ of tenured/tenure-track professors and $10 \%$ of non-tenure-track positions. In the non-faculty occupational categories, minorities constitute $15 \%$ of non-officer administrators, $25 \%$ of professionals, and $33 \%$ of secretarial/clerical positions.

## University of Colorado Health Sciences Center

The School of Dentistry reported an increase in minority students from 15\% in 2001 to almost $18 \%$ in 2002. A new facility is being built to address the national and local shortage of
orthodontists and to provide low-cost orthodontic care for low-income children. This program is considered a pipeline for minority and low-income children to the health care professions.

The School of Medicine reported minority enrollment at $15 \%$, down from the $16.8 \%$ in 2001. Minority enrollment at the School of Nursing declined from $13 \%$ in 2001 to $10.4 \%$ in 2002. Minority degrees, however, increased from $7.3 \%$ to $14.3 \%$ for the same period.

The School of Pharmacy reported minority enrollment at $38 \%$ in 2002. That percentage was consistent for the past five years. The school is involved in a number of activities with high schools to encourage potential students.

Minority faculty constituted $9 \%$ of the total in the fall of 2002, at $10.6 \%$ in tenured/tenure-track position and $6.2 \%$ in non-tenure-track. Minorities accounted for only $1.6 \%$ of administrative position and $5.1 \%$ of tenured administrators.

## Colorado Community Colleges

## Arapahoe Community College

Minority students accounted for $15 \%$ of student enrollment in 2002, with Hispanic students representing slightly more than half of that total. The 2000 census reported that minorities made up $10 \%$ of the population in ACC's service area.

The Jumpstart pilot program, initiated in 2001, targets full-time students who are new to the college environment. Jumpstart students nearly match degree-seeking and all other new students in the percentage carrying grade point averages above 2.0 , and significantly exceed the other groups in retention. Minorities accounted for $15 \%$ of full-time staff, representing $9.3 \%$ of faculty and $12.3 \%$ of administrative, managerial and other professional positions.

## Colorado Northwestern Community College

While the minority population was $5.3 \%$ in the Rio Blanco County service area and $10.7 \%$ in Moffat County, CNCC's minority student share was $8.3 \%$ in 2003. This was down slightly from $8.9 \%$ in 2002 and $10.6 \%$ in 1999. The percentage of minority degree completions declined from $6.7 \%$ in 2002 to $5 \%$ in 2003. Among CNCC initiatives to enhance diversity is a program to teach Spanish to the medical community and education professionals. Additional Spanish courses are planned for 2004. CNCC has developed a college-prep seminar that provides under-prepared students an opportunity to explore college classes and to take the Accuplacer assessment tool before their freshman year.

## Community College of Aurora

Minority students accounted for about $39 \%$ of total headcount in 2002. Resident minority students represented $39.2 \%$ of resident headcount, an increase from the $37 \%$ reported the previous year. Of the minority students who entered CCA in the fall of 2001, $32.6 \%$ reenrolled in the fall of 2002, down slightly from the $33.9 \%$ re-enrolled in 2001. Of the minority students who entered CCA in the fall of 1999, $27.7 \%$ graduated within three years. This was significantly above the $14.8 \%$ graduation rate for those entering in 1998. Minority full-time faculty members rose to $19.2 \%$ in 2002, up from $11 \%$ in 2001.

## Community College of Denver

Minority enrollment at the Community College of Denver totaled 56\% in 2002, making it the most ethnically diverse public institution in the state. CCD's minority enrollment exceeds the $29 \%$ minority population of the Denver Primary Metropolitan Statistical Area. Only Asian student enrollment declined during the past five years.

A CCD goal is increased retention and completion. The school has created a three-tiered model for student assessment, advising and support services and has created a partnership with the Denver Housing Authority to provide access to education, training and related services to adults. Minority associate degree graduates rose from $41.4 \%$ in 1998 to $45.7 \%$ in 2002. Minority full-time faculty fell from $24.1 \%$ in 1999 to $21.6 \%$ in 2001. Total minority full-time staff also declined from $42.3 \%$ in 1999 to $36.0 \%$ in 2001.

## Front Range Community College

Student enrollment percentages from all ethnic groups except Hispanics exceed the census distribution for the institution's service area. While 2000 census data reported Hispanic population for the service area at $19.9 \%$, Hispanics represented $10.3 \%$ of FRCC students in 2002-2003. Front Range is working on a number of initiatives to increase minority student support and opportunities including mentoring and scholarships, tutoring, peer support, occupational preparation, a pilot leadership program for high school juniors and seniors and a summer bridge program. FRCC also reports a deficit in the percentage of Hispanic administrative staff and faculty positions. It has identified some activities in terms of staff recruitment.

## Lamar Community College

Minority students accounted for $19 \%$ of enrollment at Lamar Community College in the fall of 2003 . This total was less than the $25 \%$ minority population in the LCC service area. The college is working on a number of programs to increase minority enrollment such as free English
as a Second Language (ESL) classes, and working with the Department of Education on an adult literacy grant. While graduation rates for minority students increased, retention rates fell. The college has expanded tutoring services for all students and employs a full-time counselor to encourage transfers to four-year institutions. Minority employees accounted for $13.7 \%$ of LCC employees.

## Morgan Community College

Morgan Community College reported minority student enrollment in 2003 at $12.6 \%$ compared to the $14.6 \%$ minority population in the service area. MCC has taken a number of initiatives to increase minority student participation, including working with TRIO on financial aid counseling and retention efforts, faculty student advising, full-time tutor services and special interest programs to recruit minority students into teaching careers in math, science and technology. Minorities accounted for $6.1 \%$ of overall MCC staff.

## Northeastern Junior College

Northeastern Junior College's minority student enrollment was $9.1 \%$ for the 2003 spring semester. This was relatively close to census estimates of population for the service area. The 2000 census reported the Hispanic population at $11.9 \%$ for Logan County. NJC is working on improving minority participation through high school visitations, working with high school counselors to identify minority students for the Governor's Opportunity Scholarship and Daniels Opportunity Awards, grants for recruiting low-income students, and outreach with statewide organizations.

## Otero Junior College

Otero Junior College reports its service area at about $39 \%$ minority at the 2000 census. OJC stated that the 2003 student enrollment shows relatively the same demographic breakdown. OJC also reported minority graduation rates of $44 \%$ for FY 03 and $33 \%$ for FY 02 . These numbers nearly mirror the graduation rate for the student body. The minority retention rate for 2003 was $61.2 \%$ compared to $63.4 \%$ for all students.

## Pikes Peak Community College

Minority student enrollment at Pikes Peak Community College totaled 29.8\% in 2003. African American students exceeded Hispanic students, as they respectively comprised $12 \%$ and $11.3 \%$ of the student body that year. The Pikes Peak region's minority population was $21 \%$ at the 2000 census. Campus wide, more than $40 \%$ of those enrolled were "first generation" college students.

PPCC has instituted an "early warning system" so that students can receive assistance before mid-terms in any semester. Tutorial services have been expanded. Overall, minority representation in the PPCC work force increased from $15.9 \%$ in 2002 to $19.8 \%$ in 2003. Faculty minority representation increased from $3.6 \%$ in 2002 to $4.1 \%$ in 2003.

## Pueblo Community College

Unduplicated headcount for minority students for 2002-2003 was $35.4 \%$, a slight gain from the $35 \%$ reported the previous year. PCC has a full-service learning center that provides students with study skills assistance, basic skills tutoring and services for students with disabilities. Each instructional dean has developed a retention plan aimed at providing learning opportunities to help students achieve their goals. A call center has been created to identify students not attending classes to be individually contacted.

PCC has an overall minority work force of $27.4 \%$. Minorities comprise $16.5 \%$ of faculty, $13 \%$ of administrators and $38.9 \%$ of classified employees.

## Red Rocks Community College

Minority students made up $17.5 \%$ of the student body in 2002. In 2003, they accounted for $16.7 \%$. Jefferson County's minority population that year was $11.8 \%$, according to the Jefferson Economic Council. In the spring of 2003, 16.8\% of the RRCC students completing AA, AAS, AGS and Certificate programs were minority.

Programs to increase retention and completion by all students included services in the Learning and Resource Center that provides group tutoring and general tutoring in all levels of mathematics, writing, accounting, computer information and physics. Remedial students had higher completion rates and lower failure rates compared to the outcomes found in learning community research. An internal analysis revealed that Hispanic and Asian employees are underrepresented in both regular and part-time instructor categories.

## Trinidad State Junior College

Minority enrollment at Trinidad State Junior College was $46 \%$ in 2003, down from 47\% in 2001, but higher than the $41.7 \%$ reported in 1998. Minority graduation and transfer rates increased from $32.6 \%$ in 1998 to $46 \%$ in 2003. The minority population in the TSJC service area was $43 \%$ in 2003. During 2003, $58 \%$ of first-time, full-time students completed or returned the next fall. Fifty-four percent of minority students returned for fall semester or graduated in 2003. Graduation rates among minorities who completed three years rose from $32.6 \%$ in 1998 to $41 \%$ in 2003. That was a decrease from the $48 \%$ who graduated in 2001.

The college employs a coordinator who contacts every at-risk student and provides a detailed assessment of a student's progress every three weeks. This method has resulted in retention of more than $86 \%$ percent of at-risk students. An early alert system has also been instituted for advisors to contact students. Minorities comprised $12.2 \%$ of faculty in 2003, $26.7 \%$ of executive staff, $32 \%$ of administrative, managerial and other professional staff and $56.5 \%$ of clerical/secretarial staff.

## Aims Community College

Aims Community College did not report statistical information. Instead, it described the goals and activities it has undertaken. Among the goals are increase enrollment and persistence of students and underrepresented groups; increase the number of underrepresented faculty and staff; foster a campus environment that respects diversity; build alliances with diverse external communities; and implement strategies to ensure continued evaluation of diversity efforts. Activities include active recruitment of migrant students. Aims is working closely with its neighboring community to focus on Hispanic high school students to acquaint them with health care careers and programs. The goal is to increase enrollment in the growing health care programs at Aims.

## Colorado Mountain College

About 23\% of Colorado Mountain College's enrollment is minority. In terms of credit hours, minority enrollment accounts for $11 \%$. While total enrollment is close to the more than $25 \%$ reported minority population of the district and the service area, enrollment in for-credit courses is considerably less. Efforts to increase that rate include collaboration with high schools to develop programs that promote retention to high school graduation; strengthening student support services to promote retention at the college level; defining bridge curriculum from second language learning to GED to Post-secondary certificate and degrees; and benchmarking faculty and staff demographics as a first step in the plan to diversify faculty and staff.

