# Joint House and Senate Education Committee Oversight Hearing for the Department of Higher Education

January 18, 2012 HCR 0112



### Overview of Presentation

- The Department of Higher Education
  - Mission Statement
  - Commission
  - Key Functions and Divisions
- Higher Education in Colorado
  - Institutions, Students, Tuition
- CCHE Master Planning
  - Timeline
  - 4 Statewide Goals
- SMART Act Response
- FY13 Budget
- Legislative Initiatives

# The Department of Higher Education

The mission of the Department of Higher Education is to improve the quality of, ensure the affordability of, and promote access to, post-secondary education for the people of Colorado.

In pursuing its mission, the Department of Higher Education will act as an advocate for the students and institutions of postsecondary education and will coordinate and, as needed, regulate the activities of the state's postsecondary education institutions.

# The Colorado Commission on Higher Education

- The state's central policy and coordinating board for higher education;
- CCHE includes eleven members appointed by the Governor:
  - four-year terms, with limit of two consecutive terms.
  - At least one member from each congressional district, and at least one from west of the continental divide.
- Advisory Committee includes 6 legislative representatives.

# The Colorado Commission on Higher Education

- Eleven members appointed by the Governor:
  - Hereford Percy, Chair, 7<sup>th</sup> Congressional District (2012)
  - Richard Kaufman, Vice Chair, 6<sup>th</sup> Congressional District (2012)
  - James Polsfut, 7<sup>th</sup> Congressional District (2014)
  - Larry Beckner, 3<sup>rd</sup> Congressional District (2015)
  - Jeanette Garcia, 3<sup>rd</sup> Congressional District (2015)
  - David Edwards, 4<sup>th</sup> Congressional District (2013)
  - Happy Haynes, 1st Congressional District (2014)
  - Patricia Pacey, 2<sup>nd</sup> Congressional District (2015)
  - Regina Rodriguez, 7<sup>th</sup> Congressional District (2013)
  - B J Scott, 5<sup>th</sup> Congressional District (2012)
  - Dr. Monte Moses, 6<sup>th</sup> Congressional District (2015)

# Advisory Committee to the CCHE

- Legislative Representatives
  - Evie Hudak, Senator
  - Nancy Spence, Senator
  - Rollie Heath, Senator
  - Tom Massey, Representative
  - Don Beezley, Representative
  - Nancy Todd, Representative
- Non-legislative Members
  - Mr. Michael Mincic, Faculty Representative
  - Ms. Julie Marie Shepherd, Student Representative
  - Dr. Toni Larson, IHEC Representative
  - Ms. Kelly Fox, Institutional Finance Representative
  - Dr. Frank Novotny, Academic Council Representative
  - Dr. Diana Sirko, K-12 Representative
  - Ms. Ruth Annette Carter, Parent Advisor

## Higher Education Policy in Colorado

### Colorado General Assembly

- Establishes Statewide and General and Institution-Specific Policies
- Establishes Annual Budget
- •Establishes the Scope of the Postsecondary System by Creating Institution Specific Roles and Missions

### **Governing Boards**

- Implement Institution-specific policies
- Provide administrative support to colleges and universities
- Allocate state revenues and financial aid
- Hire college presidents
- Prepare Institutional Master Plan

### Colorado Commission on Higher Education

- Coordinates with Governing Boards to Implement Statewide Policies Established by the Legislature
- Coordinates with Governing Boards to Prepare Annual Budget Request
- Allocates State Revenues Pursuant to Direction from the Legislature
- •Prepares Statewide Master Plan Pursuant to Requirements Established by the Legislature

# Overview of Statewide Policies Directed by the General Assembly

- Financing the System of Higher Education (23-1-104)
- Uniform Financial Reporting Policies & Residency Classification (23-1-105)
- Capital Construction and Long-range Planning (23-1-106)
- Program Approval and Discontinuance (23-1-107)
- Systemwide Planning, Articulation Agreements, Data Collection, and Performance Contracts (23-1-108)
- Off-campus Instruction (23-1-109)
- Reciprocal Tuition Agreements (23-1-112)
- Statewide Admission Standards (23-1-113)
- Remedial/Basic Skills Policy (23-1-113.3)
- CAP4K Implementation (22-7-1008)

- Resident Student Admissions (23-1-113.5)
- Transitions Between K-12 and Higher Education Systems (23-1-119)
- Notices of Postsecondary Courses to Students/Parents (23-1-119.1/119.2)
- Approval of Teacher Preparation Programs (23-1-121)
- Guaranteed Transfer of College Courses (23-1-125)
- Regional Education Providers (23-1-127)
- Private College Authorization (23-2-101)
- Student Financial Assistance (23-3.3-101)
- College Opportunity Fund Program (23-5-101; 23-18-101)
- Classification of Students for Tuition Purposes (23-7-101)

# Department of Higher Education Division Appropriated Budgets and FTE

#### **College Assist**

Director, Deb Demuth
12.5 FTE
\$3,200,000
Federally funded through guarantee agency revenues

#### Department of Higher Education Executive Office

Executive Director, Joe Garcia 26.9 FTE

\$3.0 million re-appropriated funds (from indirect cost recoveries), does not include grants or other non-state funds

### Division of Private Occupational Schools

Director, Jim Parker
7.8 FTE
\$812,003
Cash Funded (fees)

#### **College Invest**

Director, Deb Demuth
19.3 FTE
\$2,750,000\*
Funded from 529 fees
\* Excludes marketing and scholarships

#### **GEAR UP**

Director, Scott Mendelsberg
3.6 FTE
\$507,841
Federally Funded (grant)

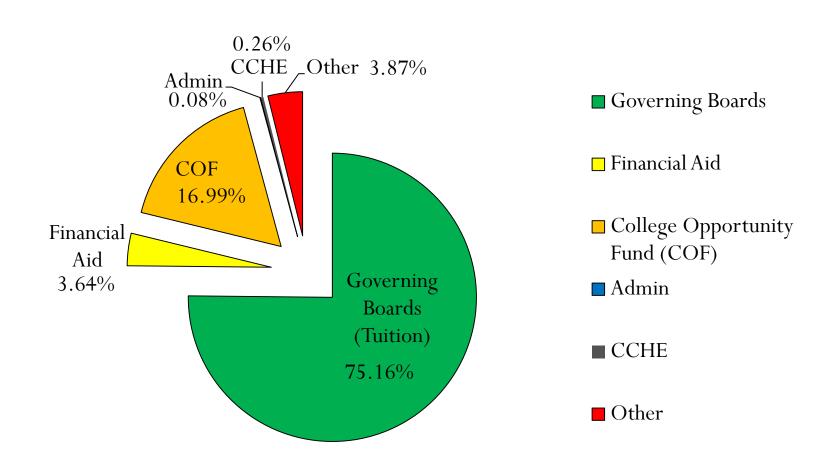
#### College in Colorado

Director, Dawn Taylor-Owens
12.0 FTE
\$2.8 million
Funded by College Assist

# The Department of Higher Education: Key Functions and Divisions

- Access and Student Services
  - Coordinates policies and practices related to student access and success
  - GEAR UP: The state's program to prepare low-income students for college
  - College in Colorado: With CollegeInColorado.org as its cornerstone, a campaign to improve college access and change attitudes about college
- Academic Affairs
  - Policies and practices related to academic and student affairs
- Research, Planning and Performance
- Budget and Finance
  - Coordinates budget and finance issues with institutions and the Department
- Division of Private and Occupational Schools (DPOS)
  - Regulates the state's private, occupational schools
- CollegeInvest Administers college savings plans
- College Assist State's Guarantor of student loans
- \*\*Colorado Historical Society

# Funding for Higher Education in Colorado (FY 11-12 Total Funds)



## Higher Education in Colorado: Institutions

- 31 Public Institutions of Higher Education (established by the Colorado General Assembly and the Colorado Constitution)
  - 13 four-year and research institutions
  - 15 two-year public institutions
  - 3 Area Vocational Schools/Colleges
- Over 330 private occupational schools (Division of Private Occupational Schools, CRS 12-59-101 et seq)
- Over 100 degree-granting private colleges and religious training institutions (Degree Authorization Act, CRS 23-2-101 et seq)

## Higher Education in Colorado: Students

### 2010-2011 (public institutions):

• Enrollment:

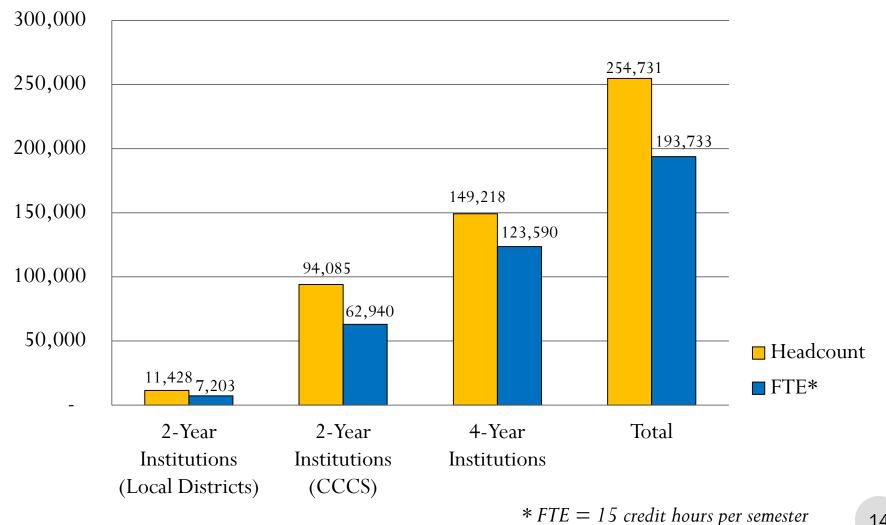
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± 193,733 FTE
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- $\pm$  254,731 headcount
- Degree seeking 89%; Non-Degree 11%
- Undergraduate 90%; Graduate 10%
- Resident 87%; Out-of-State 13%
- Male 46%; Female 54%

2010-2011: 36,856 Degrees; 8,907 Certificates = 45,7663 Total

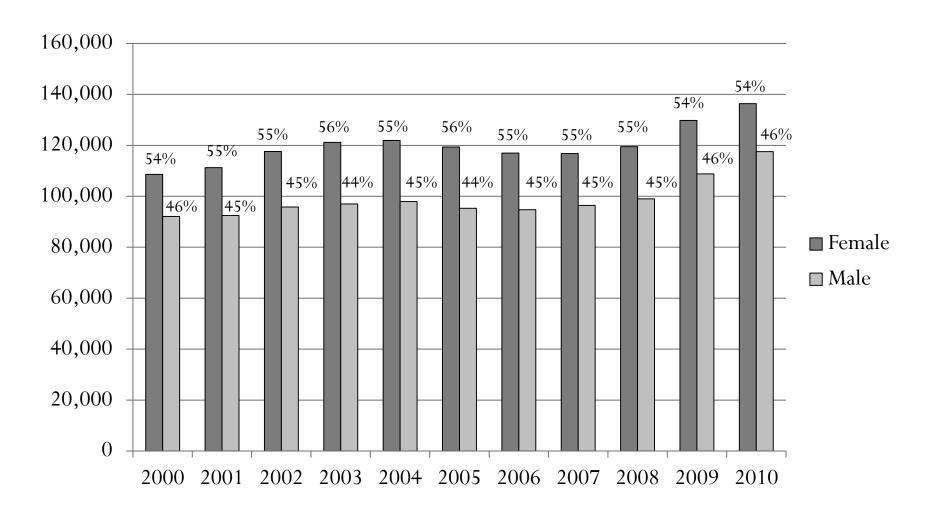
### FY 10-11 Total Enrollment: Headcount and FTE

(Includes public institutions only – incomplete data for private institutions)



### FY 10-11 Enrollment by Gender

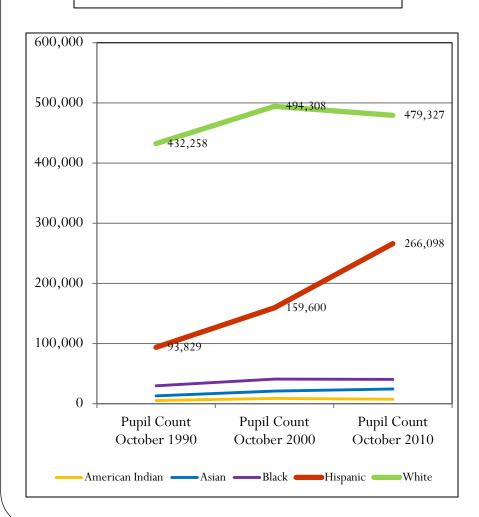
(Total for all public institutions\*)



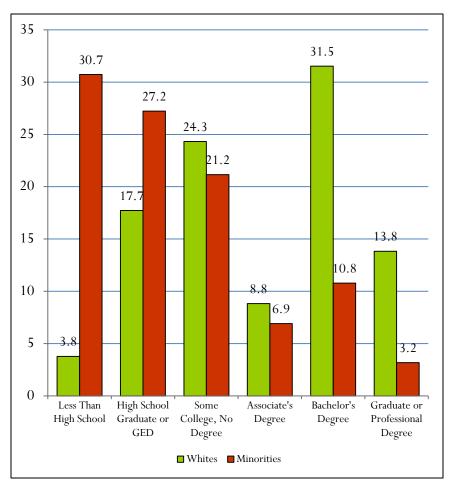
<sup>\*</sup>Incomplete data for private institutions

# Planning for Demographical Changes

Change in K-12 Demographical Profile, 1990-2010 (Source: CDE)



Minority Share of Education Credentials in Colorado, 2010



# CCHE Master Planning: 2012 Timeline

January: CCHE will approve statewide goals

January – April: DHE staff to work with campus leadership to

identify strategies and metrics for each goal

May: CCHE to consider penultimate draft of Master Plan

May – July: Draft Master Plan disseminated to governing boards for

comment

July: CCHE to consider feedback from governing boards

September 1: Final Master Plan adopted.

Sept – Dec: CCHE negotiates performance contracts with each

governing board pursuant to Master Plan goals.

December 1: All performance contracts executed.

# CCHE Master Planning: Statewide Goals (Preliminary)

**Goal 1: Increase Degree Attainment**: Increase the attainment of postsecondary credentials across Colorado in order to meet anticipated workforce demands, with increased focus on programs with high market demand.

**Goal 2: Improve Student Success:** Improve student success through better outcomes in remedial education, enhanced student support services and reduced average time to credential for all students.

**Goal 3: Diversify Enrollments and Reduce Attainment Gaps:** Enhance access to postsecondary education to reflect the changing demographics of the state while closing attainment gaps among students from underserved communities.

### Goal 4: Restore Balance in Postsecondary Revenues and Improve Productivity:

Develop resources, from public and private sources, that will allow public institutions of higher education to successfully meet projected enrollment demands, lower resident students' relative share of college costs, and maintain the state's position as a leader in the ratio of credentials produced relative to state investments in higher education.

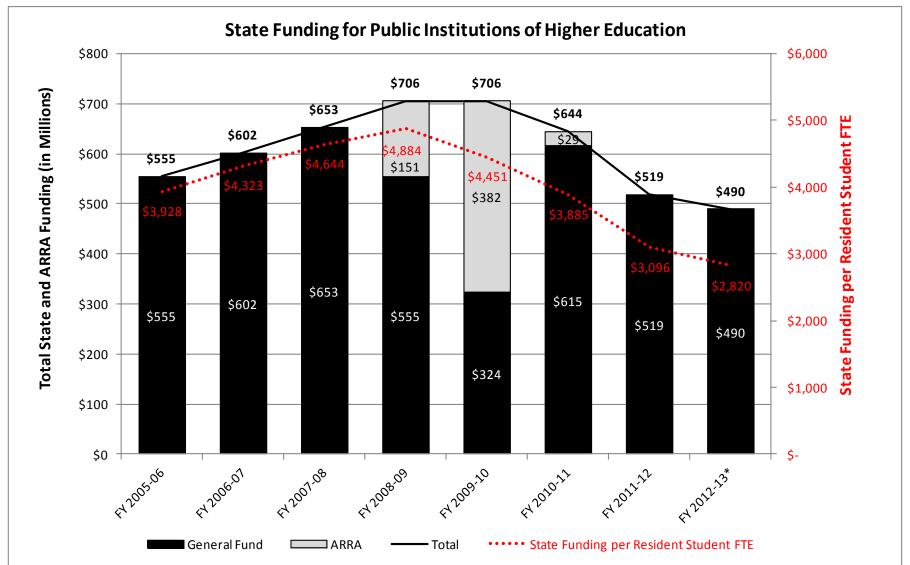
# **CCHE Master Planning: SMART Act**

Colorado Department of Higher Education															
	Strategic Planning and Performance Goals required through Legislation														
								Senate Bill 11-052							
Legislative Timeline						Senate Bill 10-003									
						House Bill 10-1119									
Senate I	Bill 04-1	89													
YEAR	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016		
Bill			What it does						Implicati	ons and C	Outcomes				
House 10-111 (SMAI Government	19 RT	Created process and requirements for development of Departmental Strategic Plans.					Repealed the statute related to zero-based budgeting. Enacted sections requiring Departments to develop strategic plans to be included in the annual budget process with the general goal of linking funding to programmatic outcomes.								
11-05 (Goals for	Extends existing performance contracts to December 1, 2012. Charges CCHE to work collaboratively with the governing boards and colleges in developing overall statewide goals for higher education. These statewide goals for higher education are to be included in a new master plan for higher education by September 1, 2012.  The new master plan for higher education shall be implemented through the renegotiated Performance Contracts between the Governing Boards and CCHE by December 1, 2012.  Establishes this framework as the basis for performance funding in the future.				Formally integrates the new master plan for higher education and the renegotiated Performance Contracts between the Governing Boards and the CCHE.  Introduced performance-based funding mechanism into higher education finance policy.  Extends performance contracts to all public institutions of higher education.										

# FY 2012-13 Budget Request

- The request initially included a \$61 million reduction balanced equally between general operating and state-based financial aid.
- Improved revenue projections have resulted in a proposed restoration of the reductions requested for state-based financial aid.
- A \$29.1 million reduction in general operating for institutions remains and will take the \$519 million current year operating level to a new low of \$489 million.
- With this reduction, public college and university operating funding will have decreased by about 31% since FY 2009-10, roughly a \$2,000 reduction per student, while enrollments have increased by 28%.
- While an increasingly small part of institutional revenues, general operating dollars remain crucial because they are not earmarked for other purposes and are not tied to the costs of increased enrollment.
- While a very challenging budget, we are pleased that the proposed allocation has been unanimously endorsed by the governing boards.

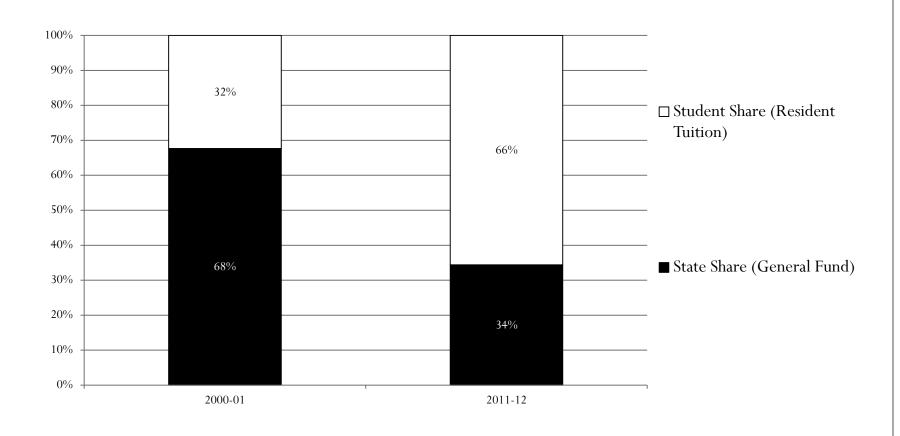
(Please refer to Appendix C for the General Fund allocation letter and information.)



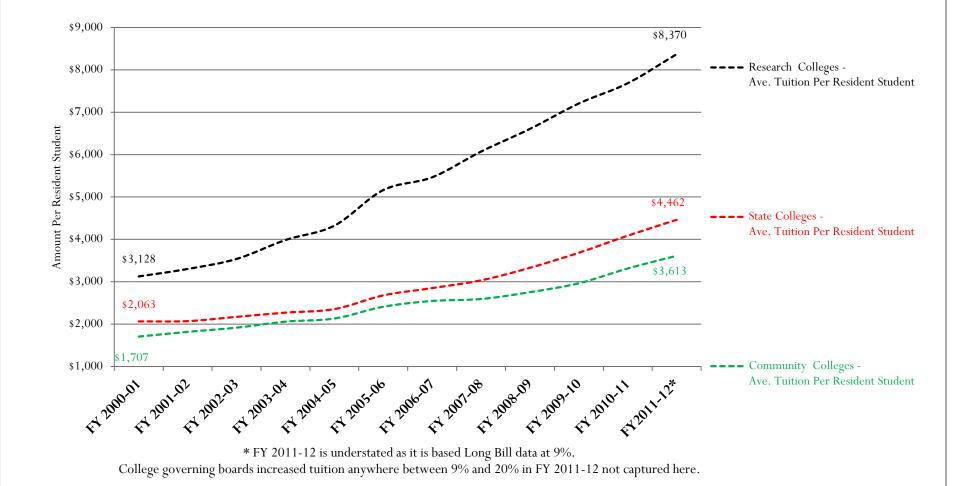
\* Based on Governor Hickenlooper's November 1, 2011 FY 2012-13 Budget Request

<u>Source</u>: Colorado Department of Higher Education Utilizing Appropriations and Legislative Council Enrollment Forecast

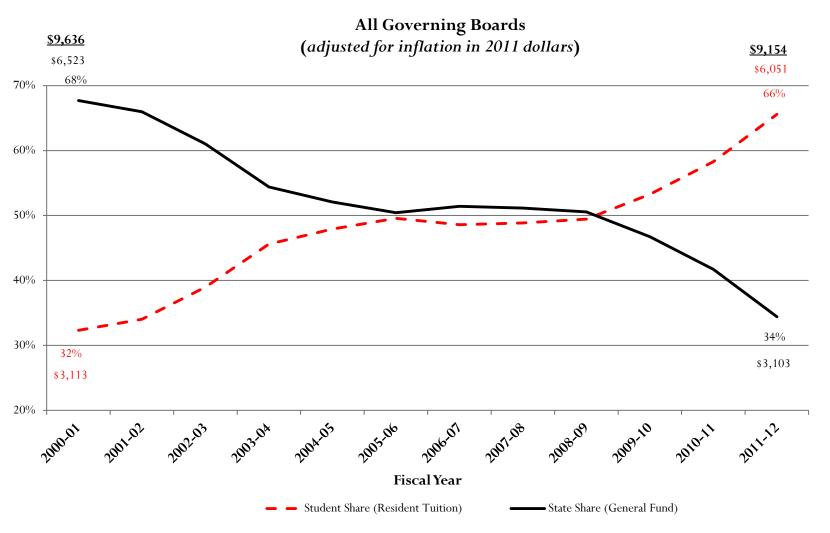
# College Funding Split Student vs. State



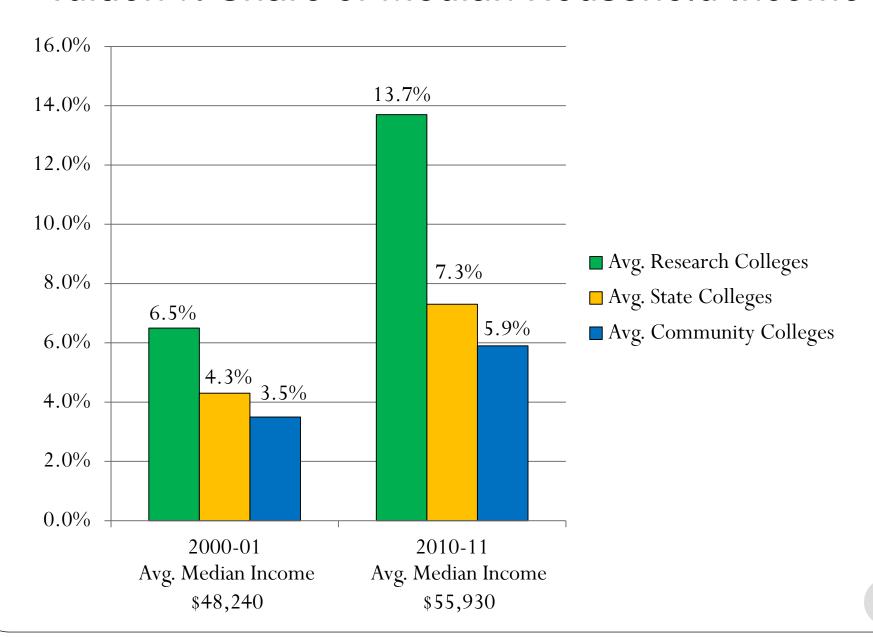
### Average Tuition Cost Per Resident Student



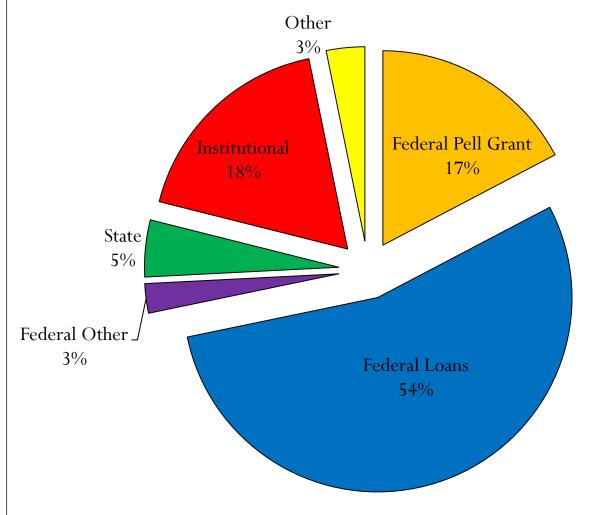
# Average Resident Student's Share of College (Tuition vs. State Funding)



### Tuition % Share of Median Household Income



### Financial Aid: 2011-12 Sources and Amounts

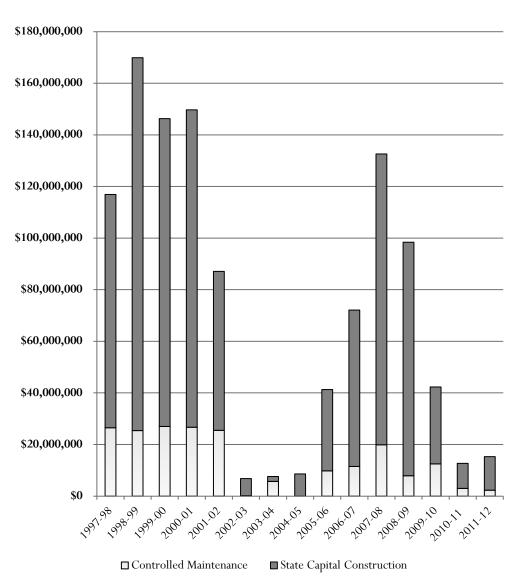


#### Average awards per student recipient:

Average Pell Grant = \$3,498 Average State Need-Based Grant = \$1,020 Average State Work-Study Award = \$2,185 Average Institutional Grant = \$4,688

Aid by Type	Total Dollars
Federal Pell Grant	\$390,931,104
Federal Loans	\$1,229,467,727
Federal Other	\$55,303,980
State Aid	\$106,788,995
Institutional Aid	\$403,777,897
Other Aid	\$72,264,757
Total	\$2,258,534,460

# History of State-Funded Higher Education Capital Construction



## 2012 Legislation and Initiatives

#### Legislative Concepts

- "Improvements in College Completion" (Massey, Bacon)
  - Implements best practices for improving college completion; reduces lifetime limit on COF and financial aid; modifies reporting requirements
- Modernization of Private College Authorization (Heath & King, Massey & Todd)
  - Expands policies already in place for the majority of private colleges.
  - Will permit the department to fulfill requirement of 23-1-108
  - Bill is being drafted with input from the private colleges.

### Complete College America

• \$1M remedial reform initiative (with the Colorado Community College system)

#### National Governors Association

Support for performance contract policy and development (with five other states)

#### "Core to College"

• \$600K award to incorporate the "National Common Core" (Colorado Academic Standards) into postsecondary policies, as required by CAP4K.

Appendix A – DHE Divisions

Appendix B — Tuition Table and Chart

Appendix C – FY13 GF Allocation

Appendix D — Capital Construction Table

## Appendix A

### Further details follow on DHE's divisions:

- Academic Affairs
- Access and Student Services
- Research, Planning and Performance
- Budget and Finance
- Colorado GEAR UP
- Division of Private and Occupational Schools
- CollegeInvest
- College Assist
- College In Colorado

### **Academic Affairs**

- Transfer policies (gtPathways) and articulation agreements
- Performance Contracts
- Educator preparation
- Interstate Reciprocity Agreements; WICHE Student Exchange Programs
- SB212 (CAP4K) implementation
- Statewide extended studies
- Degree authorization act

### Access and Student Services

- Admissions, remedial and transfer requirements/ policy
- Postsecondary preparedness/outreach:
  - Colorado Gear Up
  - College in Colorado
  - College Access Challenge Grant
- Higher education/ K12 alignment (P20)
- Statewide enrollment management
- Remediation redesign
- Adult degree completion
- Disability student services
- Statewide financial aid

## Research, Planning and Performance

- Maintain over 19 million student records in SURDS database
- Collect, report and analysis data regarding admissions, enrollment, financial aid, degree completion, educator preparation, and remedial education.
- Overseeing numerous research project grants regarding: price sensitivity, remedial education, educator preparation effectiveness, admissions, retention and transfer, and workforce needs.
- IPEDS Collection and Reporting
- FASFA Reporting/Website Maintenance
- 13 Updates and Maintenance
- Annual Remedial Report
- Annual Joint Concurrent Enrollment Report
- Annual Graduation and Retention Report
- Complete College America Data
- Maintain internal and external DHE websites
- Liaison between 28 IHE's and OIT regarding security information programs and incident reporting

# **Budget and Finance**

- Budget and finance support to CCHE, OSPB and JBC including coordinating state support, tuition and fee reporting and projections, COF stipend projections and adjustments, fee-for-service contract adjustments and negotiations and budget data book reporting
- Coordination and resolution of institution finance issues and policy / guideline updates
- Financial aid allocations and administration
- Ongoing bill pay services to institutions
- Administration of Department payroll, indirect cost recoveries and internal fiscal controls
- Capital construction program oversight and coordination
- Ongoing and ad hoc legislative reporting on COF, financial aid, capital, tuition
   & fee and fiscal note coordination
- Support/coordinate audit function for annual performance audit and COF stipend payments

## Colorado GEAR UP

- Funded by a US Dept of Education grant; managed by the Department of Higher Education on behalf of the Governor's office
- \$5 million per year, with 50% in scholarships
- Pre-collegiate services from 8<sup>th</sup> grade and through first year of college to encourage at-risk students to consider and prepare for college:
  - Focus on early remediation, dual enrollment, and financial literacy
  - Provide College Level Examination Program (CLEP) testing options for college credit while still in high school
  - Create pathways of access and affordability through curriculum and partnerships

#### • Successes:

- 87% of GU students in dual-enrollment college classes receive a C or better
- 40% of GEAR UP students receive college credit through CLEP testing in high school, earning 6 or 12 college credits
- Annual surveys of GEAR UP students and control groups show GEAR UP students are more knowledgeable about their path to college, have higher postsecondary aspirations, and are better prepared to succeed than peers
- 88% of GEAR UP students (class of 2011) matriculated to college

# Division of Private & Occupational Schools

- Mission: provide standards for and improve private occupational schools; protect citizens from fraudulent or substandard schools
- 7-member Board appointed by Governor
  - Robert Martin, Colorado School of Trades
  - Jerry Sirbu, Platt College
  - Karen Hall, Cuttin' Up Beauty Academy
  - Lisa Bennison Noll, J.D.
  - Tom Narvaez, Denver
  - Winnifred Rovig, Glenwood Springs
  - E.F. (Buddy) Douglass
- 100% cash-funded agency
- Board and Division enforce licensure and compliance
- 325 licensed schools (e.g., nurses, cosmetologists, realtors, truck drivers, massage therapists)

# CollegeInvest

- Administers the state's 529 college savings program
  - Administers four distinct 529 college savings plans with over 20 investment options.
  - 529 college savings plans provide various tax benefits to encourage families to plan and save for college.
  - Over \$4 billion in net assets representing over 350,000 accounts nationwide, including over 130,000 Colorado families.
- Matching Grant Program matches up to \$500 in contributions to CollegeInvest's college savings plans for nearly 1,200 middle- to lower-income families.
- Over \$1.2 million in scholarships have been awarded for the current school year.
- CollegeInvest's financial literacy program, in it's second year, is used by over 20,000 students nationwide.

Updates in process

# College Assist

- Created in 1979 to administer the federal guaranty of Colorado student loans.
  - Assists students having trouble repaying student loans thru professional debt counseling
  - Assists borrowers in getting back into a regular repayment schedule and clearing their credit record of the default
- Total student loans guaranteed exceeds \$22 billion.
- On July 1, 2010 the Federal Family Education Loan Program was terminated; no new loans are being guaranteed by College Assist.
- Resources from the guarantee operations fund the College In Colorado initiative.

## College In Colorado

A federally-funded initiative created to change expectations and improve access to postsecondary opportunities

- <u>www.CollegeInColorado.org</u> -- free, portable and lifelong innovative academic and career planning tools and financial aid information for students of all ages
  - More than 500,000 active portfolios for students in the  $6^{th}$  12 grades and adult learners
  - Free ACT/SAT/GRE test prep and comprehensive financial aid planning tools and calculators
  - SB09-256 requires all Colorado students to have a CollegeInColorado.org account when they begin 6<sup>th</sup> grade
  - Used by districts throughout the state for students' individual career and academic planning (ICAP)
- Recently expanded statewide outreach team, as well as motivational speaking, scholarships
- Colorado student and parents were served through 800 presentations, workshops, college fairs and trainings since August 2010:
  - 80,000 students; 11,000 parents; 10,000 educators
- College In Colorado has reached 70% of all Colorado school districts since July 2011
- More than \$600,000 in scholarships given away during the 2010-11 academic year
- Team CIC scholarship seven \$1,000 scholarships to at-risk middle and high school students through an essay contest
- <u>www.CICPartnerNetwork</u> a complementary wiki-style Website that offers a place for professionals to share resources, best practices, and a calendar for post-secondary events

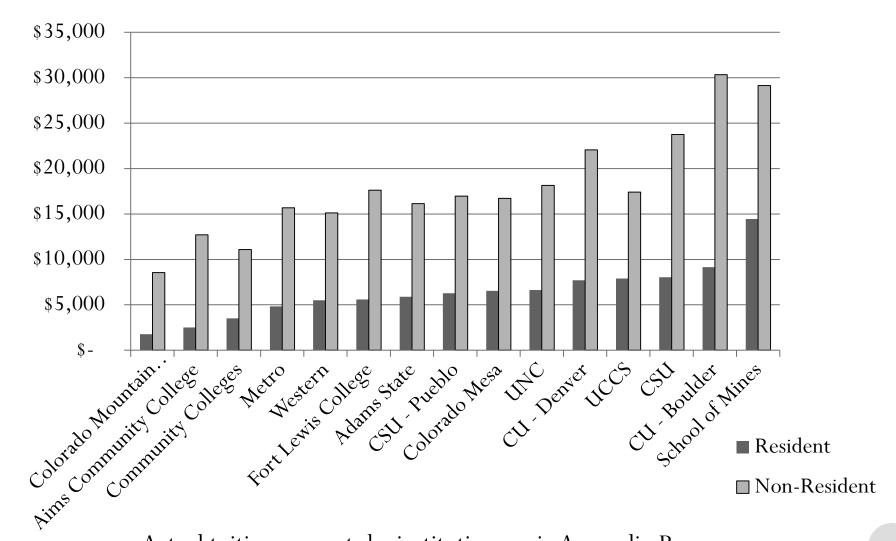
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## Appendix B

# Resident and Non-Resident Tuition and Fees by Public Institution – FY 2011-12

Institution	Resident	Non-Resident
Colorado Mountain College	\$1,770	\$8,550
Aims Community College	\$2,512	\$12,700
Community Colleges	\$3,506	\$11,087
Metro	\$4,834	\$15,690
Western	\$5,504	\$15,118
Fort Lewis College	\$5,592	\$17,626
Adams State	\$5,895	\$16,143
CSU - Pueblo	\$6,269	\$ 16,971
Colorado Mesa	\$6,548	\$16,726
UNC	\$6,624	\$ 18,146
CU - Denver	\$7,702	\$22,064
UCCS	\$7,894	\$17,414
CSU	\$8,042	\$23,742
CU - Boulder	\$9,152	\$30,330
School of Mines	\$14,454	\$29,139

# Resident and Non-Resident Tuition and Fees FY 11-12 Full Time Students (30 credit hours per year)



# Appendix C – FY 13 GF Allocation (CEO Letter)



October 25, 2011

Chairman Hereford Percy Colorado Commission on Higher Education 1560 Broadway Suite 1600 Denver, CO 80202

Dear Chairman Percy and Members of the Colorado Commission on Higher Education:

The Department of Higher Education recently shared the proposed FY 2013 General Fund budget mark from the Governor's Office. In part, the Governor's request contains an operating reduction of \$29 million to higher education.

The \$29 million operating cut is an additional 5.7 percent reduction from FY 2012, lowering state appropriations to higher education institutions from \$519 million to below \$490 million. Since FY 2010, the operating cuts to higher education have been 31 percent or \$216 million. This does not include any cuts that have been taken in financial aid. In addition, as you know, Colorado's public colleges and universities are experiencing record enrollment growth and are continuing to graduate students at historic levels.

The Governor's Office expressed a strong desire for the institutions to quickly work together to develop and coalesce around a methodology to allocate available funds as part of the budget submission to the General Assembly. This is an extremely challenging task given the unique and important missions our institutions fulfill across the state. Nevertheless, in a spirit of partnership and compromise, the institutions have agreed to support the attached allocation methodology at currently estimated revenue levels.

The attached allocation utilizes the existing "three-part" model used last year, wherein 50 percent of the cut is based on a proportional GF reduction; 50 percent of the cut is based on a Total Funds proportional reduction; and an additional \$7.5 million is cut and reallocated for enrollment growth. While this year's enrollment factor has been reduced from \$10 million to \$7.5 million, it state revenues improve to allow an increase the first \$2.5 million of new revenues would be used to restore the enrollment factor to \$10 million. If further modest reductions are required, we will work to preserve the \$7.5 million enrollment factor. If changes in state revenue levels

Chairman Hereford Percy October 25, 2011 Page 2 of 3

require substantial additional reductions, such an event will require all of us to work together to determine if an altogether different allocation method is necessary. We are hopeful that this will not be the case. While all the institutions signing this letter have agreed to this allocation, it should be emphasized that if revenues improve the Department and the Governing Boards will ask for your assistance in advocating for the restoration of these funding cuts.

While every governing board and institution works extremely hard to mitigate the impact of these reductions on our students and our programs, we want to strongly emphasize that budget cuts of this magnitude cannot be sustained. We continue to look to the Commission for assistance in resisting continued reductions to the state's public colleges and universities. Colorado's economic health depends on a prepared and educated workforce and continued reductions to higher education jeopardizes the future of our economy. We appreciate your help in sending this message to Colorado leaders.

Thank you.

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Jeff A. Barratt, Executive Director Emily Griffith Technical College

Joseph B. Blake, Chancellor Colorado State University System

Bruce D. Benson, President University of Colorado System

Dr. Jay Helman, President Western State College Therewe

Dr. Marilynn Liddell, President Aims Community College

Many J M Calli Nancy McCallin, President

Colorado Community College System

Teina McConnell, Executive Director Pickens Technical College

Kay Norton, President University of Northern Colorado

# Appendix C – FY 13 GF Allocation (CEO Letter cont.)

Chairman Hereford Percy October 25, 2011 Page 3 of 3

John Jones, Director

Delta-Montrose Technical College

Dr. M.W. Scoggins, President Colorado School of Mines

Riel Sent

Dr. Stanley Jensen, President Colorado Mountain College

Dr. Stephen M. Jordan, President Metropolitan State College of Denver Dr. David Svaldi, President Adams State College

Derfor

Dr. Dene Kay Thomas, President

Fort Lewis College

Tim Foster, President Colorado Mesa University

# Appendix C – FY 13 GF Allocation (Institutions)

Governing Board	FY11-12 Total State Support	Part One - GF ATB Cut	Part Two - TR ATB Cut	Part Three - Enrollment Adjustment (Additive)	Dollar Reduction	Percent Reduction	FY12-13 State Support
Adams State College	11,190,415	(403,118)	(240,708)	4,877	(638,949)	-5.71%	10,551,466
Colorado Mesa University	18,500,575	(666,456)	(578,754)	504,491	(740,719)	-4.00%	17,759,856
Metro State College	36,961,479	(1,331,482)	(1,009,077)	773,350	(1,567,209)	-4.24%	35,394,270
Western State College	9,344,247	(336,613)	(177,643)	-	(514,256)	-5.50%	8,829,991
CSU System	106,476,533	(3,835,659)	(3,321,038)	493,517	(6,663,180)	-6.26%	99,813,353
Fort Lewis College	9,323,117	(335,851)	(251,593)	-	(587,444)	-6.30%	8,735,673
CU System	145,775,732	(5,251,355)	(7,320,345)	701,715	(11,869,985)	-8.14%	133,905,747
Colorado School of Mines	16,254,242	(585,535)	(877,514)	123,456	(1,339,593)	-8.24%	14,914,649
University of Northern Colorado	32,806,606	(1,181,809)	(944,702)	-	(2,126,511)	-6.48%	30,680,095
cccs	112,832,926	(4,064,639)	(3,271,144)	4,898,594	(2,437,189)	-2.16%	110,395,737
SubTotal	499,465,872	(17,992,518)	(17,992,518)	7,500,000	(28,485,036)	-5.70%	470,980,836
							-
Local District Colleges	11,909,951	-	-	-	(679,368)	-5.70%	11,230,583
Area Vocational Schools	7,664,871	1	-	-	(165,561)	-2.16%	7,499,310
Total	519,040,694	(17,992,518)	(17,992,518)	7,500,000	(29,329,965)		489,710,729

# Appendix D – History of State-Funded Higher Ed Capital Construction

	State Capital	Controlled						
Year	Construction*	Maintenance*						
1997-98	\$90.4	\$26.5						
1998-99	\$144.5	\$25.4						
1999-00	\$119.3	\$27.0						
2000-01	\$123.0	\$26.7						
2001-02	\$61.6	\$25.5						
2002-03	\$6.6	\$0.2						
2003-04	\$1.9	\$5.7						
2004-05	\$8.6	\$0						
2005-06	\$31.5	\$9.8						
2006-07	\$60.6	\$11.5						
2007-08	\$112.7	\$19.9						
2008-09	\$90.5	\$7.9						
2009-10	\$29.8	\$12.5						
2010-11	\$9.7	\$3.0						
2011-12	\$13.0	\$2.3						

<sup>\*</sup> In millions